

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A

(RULE 14a-101)
SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of
the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
 Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
 Definitive Proxy Statement
 Definitive Additional Materials
 Soliciting Material Pursuant to 240.14a-12

Chemed Corporation

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
 Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

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(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

CHEMED

CHEMED CORPORATION



Safe Harbor and Regulation G Statement

This presentation contains information about Chemed's EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS, which are not measures derived in accordance with GAAP and which exclude components that are important to understanding Chemed's financial performance. In reporting its operating results, Chemed provides EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS measures to help investors and others evaluate the Company's operating results, compare its operating performance with that of similar companies that have different capital structures and evaluate its ability to meet its future debt service, capital expenditures and working capital requirements. Chemed's management similarly uses EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS to assist it in evaluating the performance of the Company across fiscal periods and in assessing how its performance compares to its peer companies. These measures also help Chemed's management estimate the resources required to meet Chemed's future financial obligations and expenditures. Chemed's EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS should not be considered in isolation or as a substitute for comparable measures calculated and presented in accordance with GAAP. We calculated Adjusted EBITDA margin by dividing Adjusted EBITDA by service revenues and sales. We calculated Adjusted EBIT margin by dividing Adjusted EBIT by service revenues and sales. Adjusted Diluted EPS is calculated by dividing Adjusted Net Income by the number of diluted average shares outstanding, and Diluted EPS is calculated by dividing Net Income by the number of diluted average shares outstanding. A reconciliation of Chemed's net income to its EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT and Adjusted Net Income is presented in appendix tables located in the back of this presentation.

Forward-Looking Statements

Certain statements contained in this presentation and the accompanying tables are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "believe," "expect," "hope," "anticipate," "plan" and similar expressions identify forward-looking statements, which speak only as of the date the statement was made. Chemed does not undertake and specifically disclaims any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. These statements are based on current expectations and assumptions and involve various risks and uncertainties, which could cause Chemed's actual results to differ from those expressed in such forward-looking statements. These risks and uncertainties arise from, among other things, possible changes in regulations governing the hospice care or plumbing and drain cleaning industries; periodic changes in reimbursement levels and procedures under Medicare and Medicaid programs; difficulties predicting patient length of stay and estimating potential Medicare reimbursement obligations; challenges inherent in Chemed's growth strategy; the current shortage of qualified nurses, other healthcare professionals and licensed plumbing and drain cleaning technicians; Chemed's dependence on patient referral sources; and other factors detailed under the caption "Description of Business by Segment" or "Risk Factors" in Chemed's most recent report on form 10-Q or 10-K and its other filings with the Securities and Exchange Commission. You are cautioned not to place undue reliance on such forward-looking statements and there are no assurances that the matters contained in such statements will be achieved.

Important Information

Chemed filed with the SEC, on April 29, 2009, a definitive proxy statement in connection with its 2009 annual meeting, and is mailing the definitive proxy statement to its stockholders. Investors and security holders are urged to read the definitive proxy statement relating to the 2009 Annual Meeting and any other relevant documents filed with the SEC (when available) because they contain important information. Investors and security holders may obtain a free copy of the definitive proxy statement and other documents that Chemed files with the SEC (when available) at the SEC's website at www.sec.gov and Chemed's website at www.chemed.com. In addition, the definitive proxy statement and other documents filed by Chemed with the SEC (when available) may be obtained from Chemed free of charge by directing a request to Chemed Corporation, Attn: Investor Relations, Chemed Corporation, 2600 Chemed Center, 255 East Fifth Street, Cincinnati, OH 45202-4726.

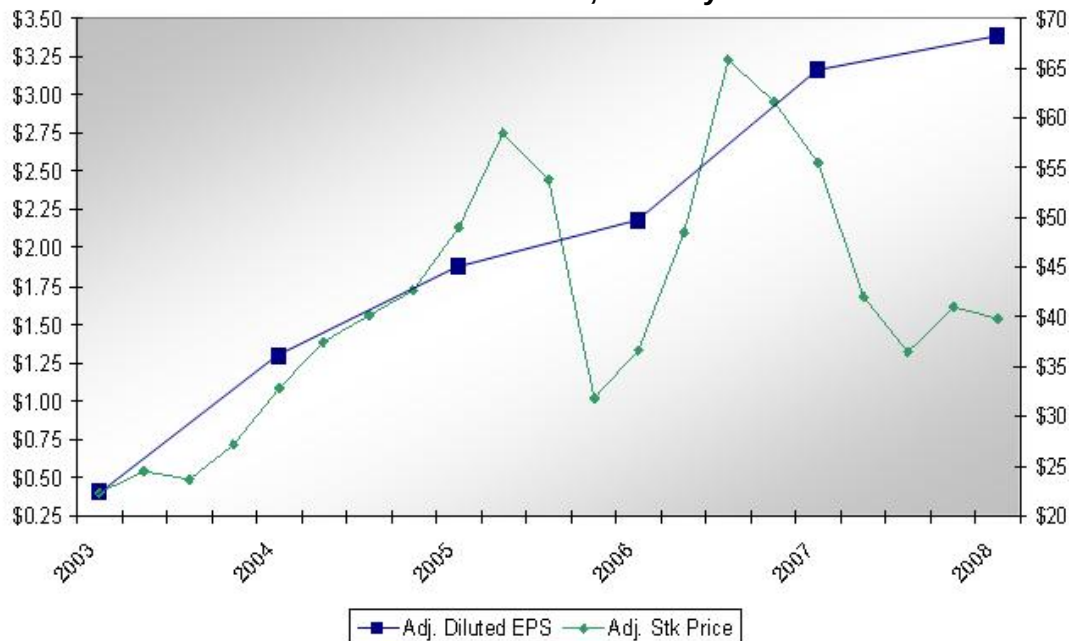
Certain Information Regarding Participants

Chemed, its directors and certain executive officers and employees are participants in the solicitation of Chemed's security holders in connection with its 2009 Annual Meeting. Security holders may obtain information regarding the names, affiliations and interests of such individuals in Chemed's Annual Report on Form 10-K for the year ended December 31, 2008, which was filed with the SEC on February 27, 2009, and its definitive proxy statement for the 2009 Annual Meeting, which was filed with the SEC on April 29, 2009. To the extent holdings of Chemed securities have changed since the amounts printed in the definitive proxy statement for the 2009 Annual Meeting, such changes have been or will be reflected on Statements of Change in Ownership on Form 4 filed with the SEC. These documents may be obtained free of charge (when available) from the SEC's website at www.sec.gov and Chemed's website at www.chemed.com.

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EPS⁽¹⁾ and Stock Price⁽²⁾ History

Chemed has delivered strong and consistent EPS to stockholders since 2003, 53% 5-year CAGR



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(1) Adjusted Diluted EPS; see Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

(2) Adjusted for stock splits

Chemed Corporation

Chemed – Consolidated Summary of Operations

For the years ended December 31, 2003 through 2008
(in thousands, except per share data)

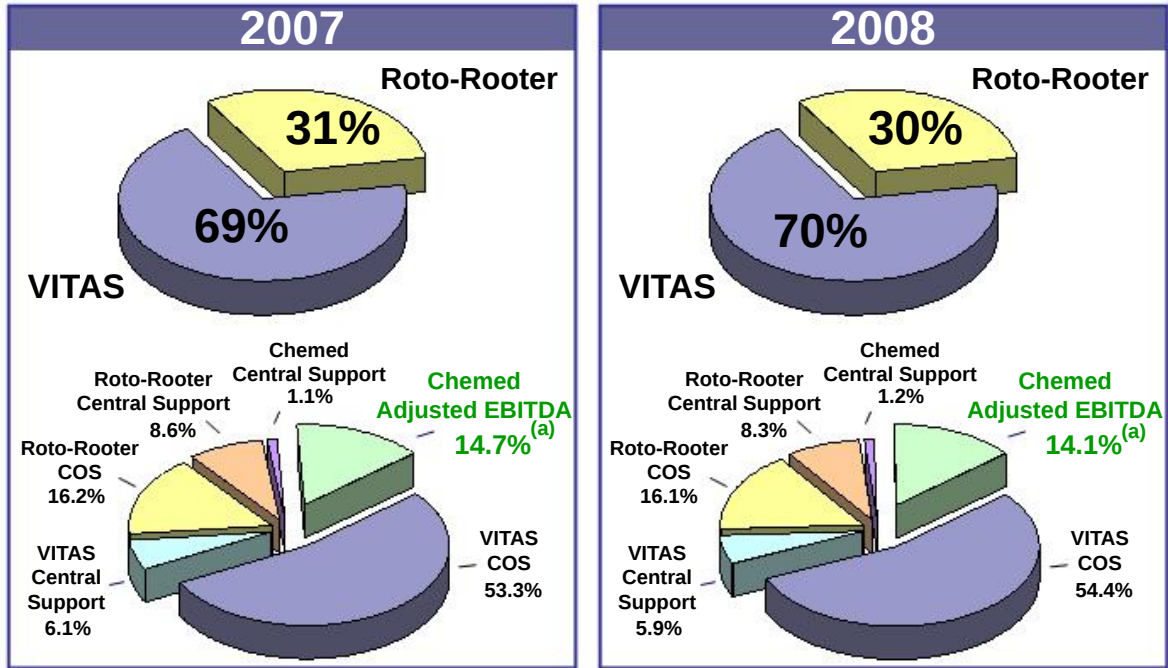
	(1)	(2)	(3)	(4)	(5)	(6)	(7) Average Annual
(a) Continuing operations							
(b) Restated for the retrospective adoption of FASB Staff Position No. 2008-14-1, "Accounting for Convertible Debt Instruments That May Be Redeemed by the Issuer at the Option of the Holder"							
(1) Service Contract Conversion (Including Partial Cash Settlements) Effective January 1, 2009	100,058	1,148,941					34.5%
(2) EBITDA (c) below and the Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results	25,118	91,950	120,513	131,373	161,846	181,754	46.1%
(3) Adj. EBITDA (c)	25,118	91,950	120,513	131,373	161,846	181,754	46.1%
(4) Adj. Diluted EPS is calculated by dividing Adj. Net Income by Diluted Average Shares Outstanding, and Diluted EPS is calculated by dividing Net Income by Diluted Average Shares Outstanding	(0.17)	1.12	1.36	1.90	2.46	2.88	n.a.
(5) Adj. Net Income (c)	7,894	31,893	49,542	58,102	79,277	78,900	58.5%
(6) Diluted EPS (GAAP)	(0.17)	1.12	1.36	1.90	2.46	2.88	n.a.
(7) Adj. Diluted EPS (c)(d)	0.40	1.29	1.88	2.18	3.16	3.38	53.2%
(8) Diluted Average Shares Outstanding	19,908	24,636	26,299	26,669	25,077	23,374	3.3%

Consolidated Balance Sheet Since Acquisition of VITAS in February 2004

- ◆ **Significantly reduced debt and leverage ratio ^(a)**
 - ▶ **February 2004 Debt of \$335.9 million**
 - **Debt/LTM Adjusted EBITDA = 4.5**
 - ▶ **March 2009 Debt of \$159.2 million**
 - **Debt/LTM Adjusted EBITDA = 0.95**
- ◆ **Purchased \$210.6 million of Chemed stock**
- ◆ **Annualized cash Interest Expense**
 - ▶ **February 2004 = \$21.4 million**
 - ▶ **March 2009 = \$3.9 million**

(a) See Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (Non-GAAP) results

Chemed Corporation Revenue



(a) See Appendix at the back of this presentation for reconciliation of EBITDA and Adjusted EBITDA to Net Income

Roto-Rooter

- ◆ **Acquired Roto-Rooter from founder's heirs in 1980:**
 - ▶ Minimal company-owned territories
 - ▶ Viewed as an under-leveraged brand
 - ▶ Poor economic rent for brand value

- ◆ **Methodical roll-up of franchise territories:**
 - ▶ Today, 50% of the United States population resides in company-owned territories

- ◆ **Developed centralized infrastructure to manage 100 territories**
 - ▶ Call Centers
 - ▶ Information Technologies/software
 - ▶ Replicable and Scalable
 - ▶ Five-year net income CAGR of 21%

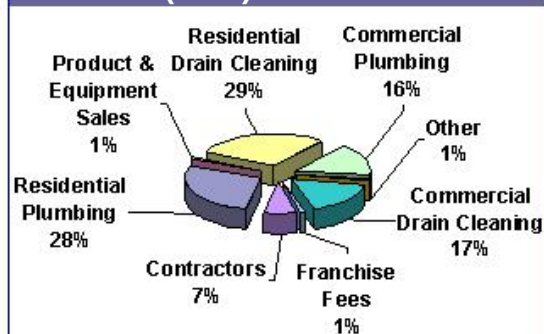
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Chemed Corporation

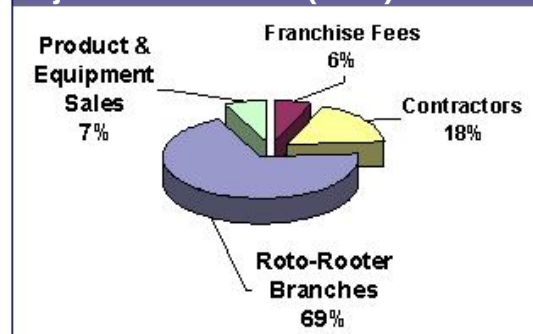
Roto-Rooter Company Overview

- ◆ Largest provider of plumbing and drain cleaning services in North America
 - ▶ Provides plumbing services to approximately 90% of the United States and 40% of the Canadian population
- ◆ Provides plumbing and drain cleaning services in more than 110 company-owned territories and approximately 500 franchise territories
- ◆ Maintains an estimated 15% of the drain cleaning market and 2-3% share of the same-day service plumbing market
- ◆ Residential customers represent 57% of revenues, while commercial customers represent 33% of revenues

Revenues (2008)



Adjusted EBITDA^(a) (2008)

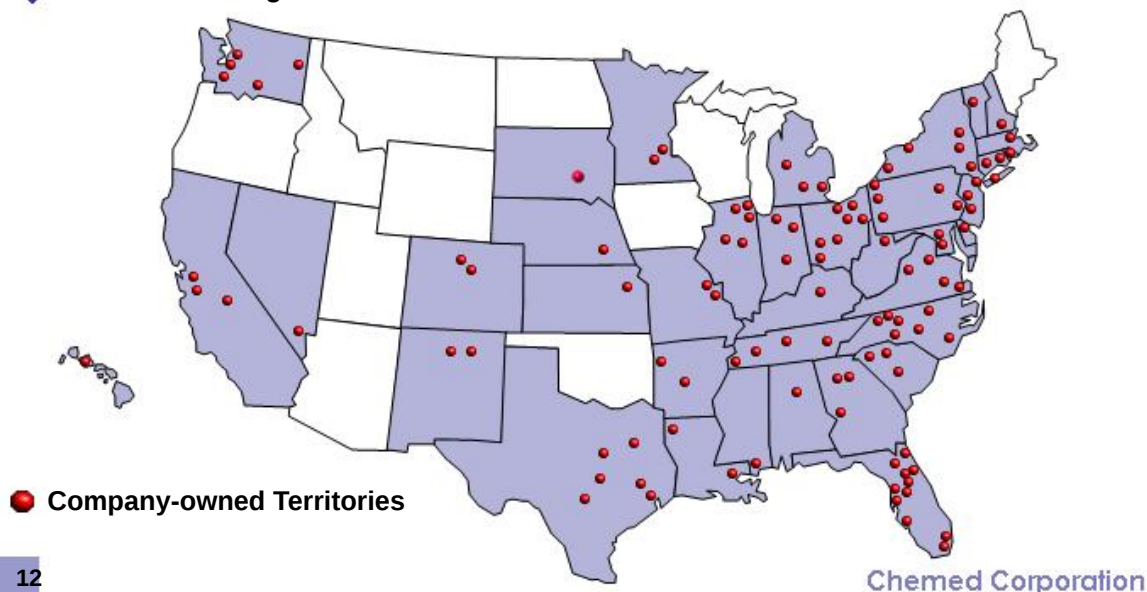


11 (a) See Appendix at the back of this presentation for reconciliation of EBITDA and Adjusted EBITDA to Net Income

Chemed Corporation

Chemed Growth Strategy – Roto-Rooter

- ◆ Continue to increase efficiency
- ◆ Acquire franchisee territories at reasonable valuations
 - ▶ \$175 - \$200 million in franchise street sales
 - ▶ Purchase at 4-5 times EBITDA
 - ▶ Minimal capital expenditure
- ◆ Focus on earnings and cash flow



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Roto-Rooter – Summary of Operations

For The Years Ended December 31, 2003 through 2008
(in thousands, except percentages)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	2003	2004	2005	2006	2007	2008	Average Annual Inc. (Dec.)
(1) Service Revenues and Sales (a)	\$ 260,776	\$ 276,611	\$ 297,337	\$ 319,495	\$ 344,632	\$ 340,496	5.5%
(2) EBITDA (b)	30,881	38,314	52,598	59,307	72,030	62,924	15.3%
(3) Adj. EBITDA (b)	30,847	42,355	49,234	55,548	69,188	59,922	14.2%
(4) Adj. EBITDA Margin (b)	11.8%	15.3%	16.6%	17.4%	20.1%	17.6%	n.a.
(5) Net Income (GAAP)	13,176	18,795	27,626	32,464	38,971	33,592	20.6%
(6) Adj. Net Income (b)	13,176	21,044	25,486	31,203	40,139	33,950	20.8%

(a) Continuing Operations

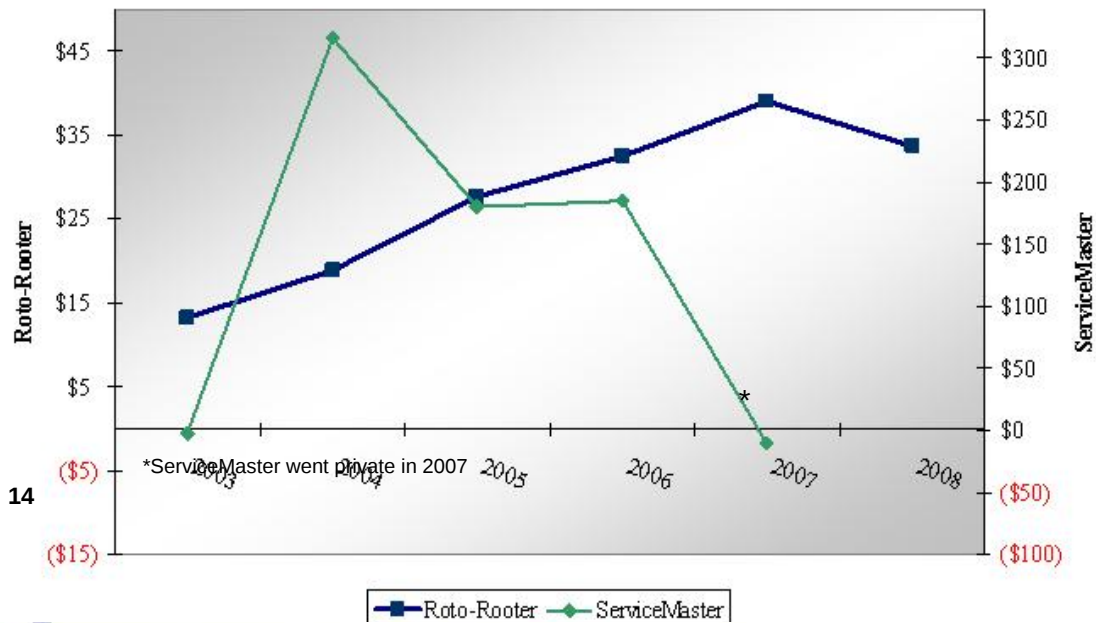
(b) See Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

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Chemed Corporation

Roto-Rooter Versus the Competition

Net Income from Continuing Operations (in millions)



Future of Roto-Rooter

- ◆ **Continue to Consolidate Franchises**
 - ▶ Purchase at reasonable multiples
 - ▶ Avoid over-paying for current acquisitions
 - ▶ Inflates expectations/demands of remaining franchisees

- ◆ **Utilize Cash Flow for:**
 - ▶ Purchase of franchises
 - ▶ Acquisition of hospices
 - ▶ Debt pay-down, share buy-back, increased dividends

- ◆ **Roto-Rooter Divestiture Considerations:**
 - ▶ If arbitrage of buying at low multiples is exhausted
 - ▶ If after-tax proceeds can be reinvested at higher return, risk adjusted
 - ▶ If Chemed's capital structure and cash flow without Roto-Rooter provide it significant flexibility to support continued growth of VITAS
 - ▶ If tax-free spin-off creates stockholder value



VITAS Acquisition

- ◆ Chemed Invested in VITAS Preferred Stock in 1991
- ◆ Active in VITAS' Corporate Governance Since 1991
 - ▶ Board Position
 - Audit Committee
 - Compensation Committee
- ◆ Obtained Several Warrant Tranches 1991-2002
- ◆ Converted Warrants to 37% Common Stock Ownership in 2003
- ◆ Purchased 100% of VITAS in February 2004

VITAS Healthcare Company Overview

Largest provider of hospice services for patients with severe, life-limiting illnesses with approximately 8% of the U.S. market share

Operates a comprehensive range of hospice services through 45 operating programs in 15 states and the District of Columbia

Utilizes a standardized model for patient care which is intended to maximize quality and enhance patient satisfaction

Operating statistics:

Service revenues and sales: \$208 million (Q1 2009)

Average daily census per established program: approximately 280 ADC, largest approximately 1,300 (Q1 2009)

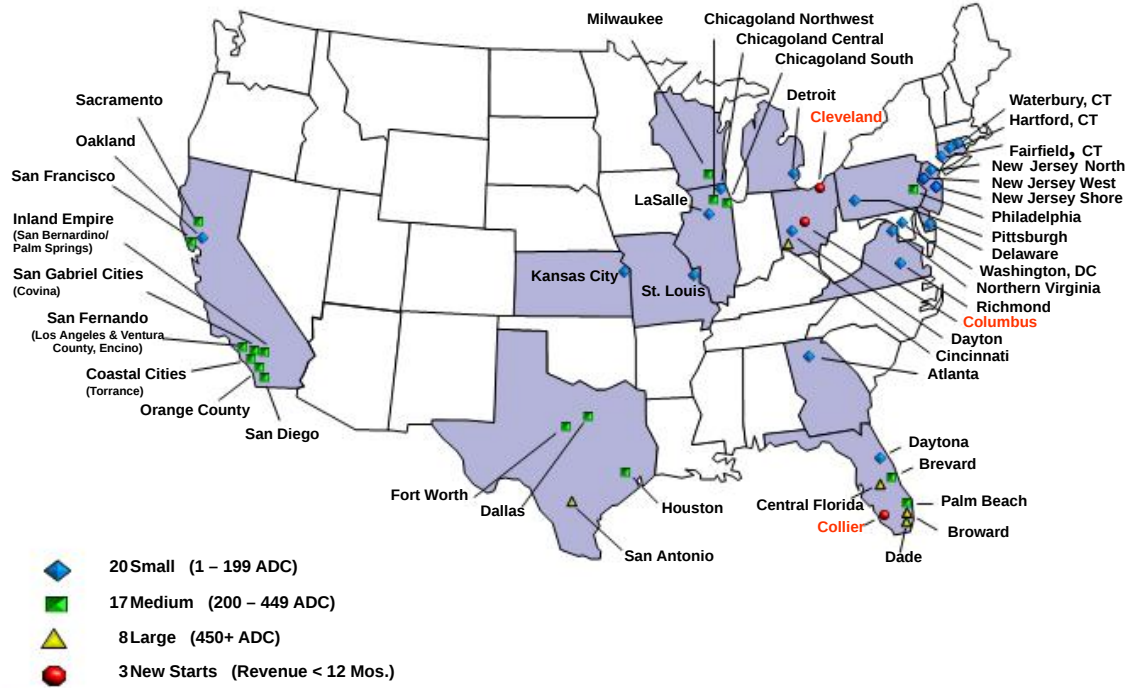
Average length of stay: 76.6 days (Q1 2009)

Total of 9,200 employees, including approximately 3,800 nurses and more than 3,200 home health aides and other direct caregivers (Q1 2009)

Home Care	Inpatient Care	Central Support	14.3%	Medicare Cap	0.03%
72%	12%	8.4%			
	Continuous Home Care	Hospice Program – Indirect			Hospice Program – Direct
	16%	19.6%			57.7%

18) See Appendix at the back of this presentation for reconciliation of EBITDA and Adjusted EBITDA to Net Income

VITAS – Locations & ADC (as of March 31, 2009)



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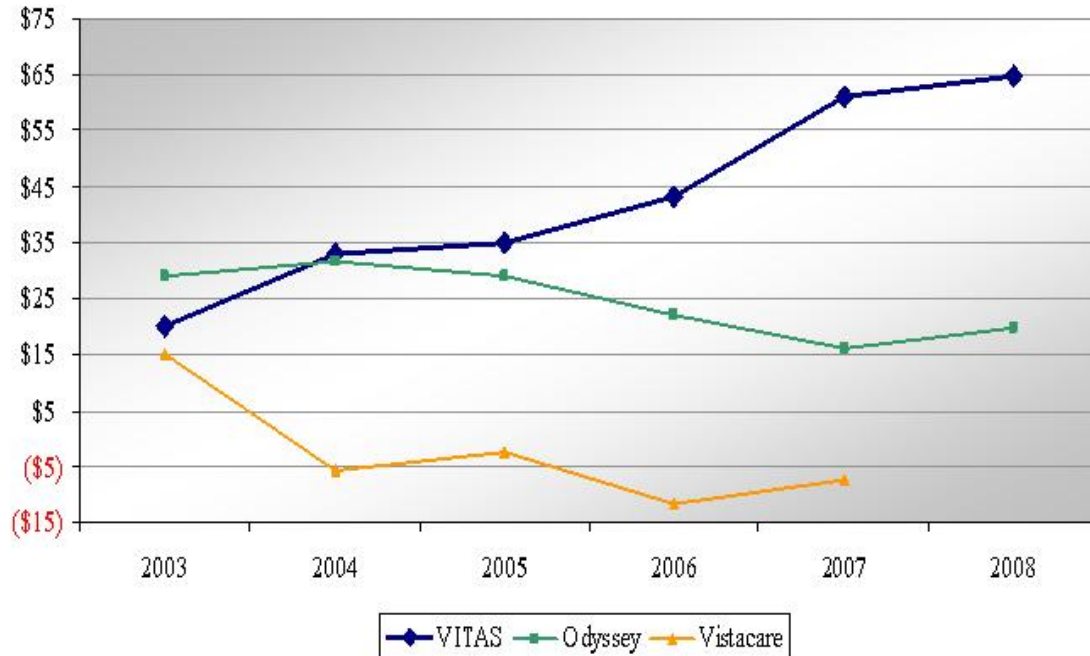
Chemed Corporation

(a) VITAS – Summary of Operations For The Years Ended December 31, 2003 through 2008 (in thousands, except percentages)

(a) Assumes VITAS was purchased on January 1, 2003
 (b) See Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

VITAS Versus the Competition*

Net Income from Continuing Operations (in millions)



* Vistacare results for 2004 are annualized from the reported nine-month period ended September 30, 2004; Vistacare was purchased by Odyssey during their fiscal 2008

Future of VITAS

Short-term

- ◆ Continue organic growth
- ◆ Acquisitions
 - ▶ Fragmented industry
 - ▶ Dominated by "Mom & Pop" not-for-profits
 - ▶ Average operating margin in hospice is 4%*
 - ▶ 50% of hospices have negative margin*
 - ▶ Economies of scale
- ◆ Access to reasonably priced capital critical to expansion

Long-term

- ◆ Government reimbursement structure will drive VITAS' future
- ◆ Consolidation
 - ▶ Will "pure play" dominate industry? ➡ Consolidation continues
 - ▶ Will continuum of care dominate? ➡ Acquire other healthcare providers
 - ▶ Self referral
 - ▶ Control of patient
 - ▶ Divest VITAS to diverse healthcare provider

*Source - MedPac

Chemed Corporate Overhead

Corporate Overhead

- ◆ Majority of Chemed's corporate overhead costs are unavoidable as a public company
- ◆ Functions as Strategic Planning and Execution
 - ▶ Business Model Developments
 - ▶ Acquisitions and Divestitures
 - ▶ Growth Strategies
- ◆ Manages Public Reporting Issues
 - ▶ Accounting
 - ▶ Tax
 - ▶ Treasury
 - ▶ Investor Relations
 - ▶ Legal
 - ▶ SOX / Internal Audit
 - ▶ Insurance
 - ▶ Governance

	(1)	(2)	(3)
	<u>Headcount</u>	<u>(\$000)</u> <u>Expense</u>	<u>Percent</u> <u>of Total</u>
(1) Office of the CEO	5	\$3,711	23.6 %
(2) Audit Staff and Outside Auditors	2	2,490	15.9
(3) CFO	1	1,590	10.1
(4) Accounting/Public Reporting Staff	7	1,441	9.2
(5) Legal Department	4	1,192	7.6
(6) Directors' Fees & Expenses	-	1,060	6.8
(7) Insurance Expense	-	918	5.9
(8) Chairman	-	584	3.7
(9) Chemed Center Rent	-	553	3.5
(10) Investor Relations Department	1	389	2.5
(11) Treasury/Cash Management Staff	2	386	2.5
(12) Tax Staff	2	367	2.3
(13) All Other	-	1,006	6.4
(13) (a) Cash expenses. See Appendix at the back of this presentation for a reconciliation of cash and non-cash expenses to reported Chemed Corporate SG&A expenses.			
26 (14) Total	<u>24</u>	<u>\$15,687</u>	<u>100.0 %</u>
(15) Percent of 2008 Revenue		<u>1.4 %</u>	

Corporate Overhead (Continued)

◆ **Significant increase / duplication in costs if Roto-Rooter and VITAS were separate public companies:**

- ▶ CEO / CFO
- ▶ Audit / SOX
- ▶ Accounting / Public Reporting
- ▶ Legal
- ▶ Directors Fees
- ▶ Investor Relations
- ▶ Treasury
- ▶ Tax

Chemed Valuation

Chemed Valuation

Sum of the parts

JP Morgan / Lazard evaluation

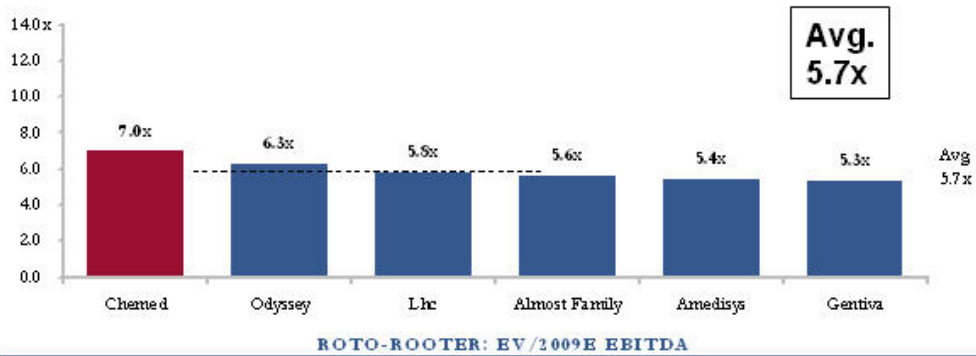
Chemed Divestitures

Status of tax-free spin-offs

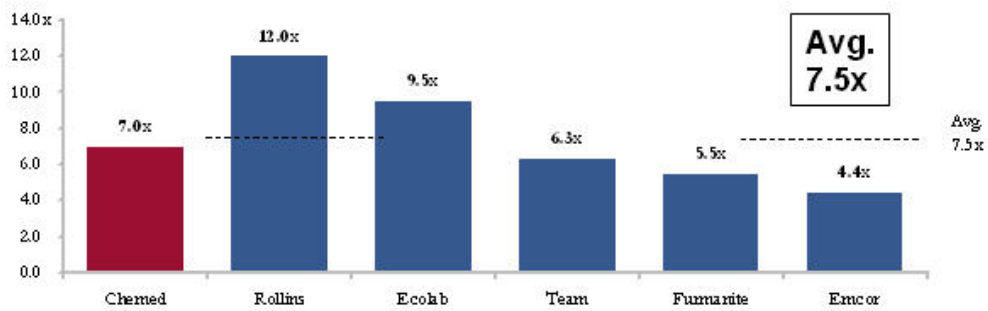
History of divestitures

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Chemed Corporation



ROTO-ROOTER: EV/2009 EBITDA



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Chemed Corporation

Sum-of-the-Parts Analysis – Market Implied Roto-Rooter^(b)

(in millions, except per share data)

Segment	2009E EBITDA	Corporate Expenses ^(a)	Adj 2009E EBITDA	EV/'09E EBITDA Multiple Range	Implied Value
VITAS	\$123	(\$12)	\$111	5.3x - 6.3x	\$587 - \$698
Implied Roto-Rooter	\$58	(\$5)	\$53	8.4x - 10.5x	\$449 - \$560
Chemed Enterprise Value (4/27/09)					\$1,147
Net Financial Debt					\$187
29					
Equity Value					\$960
Fully Diluted Shares (mm)					23

Based on Vitas comparable company peer group

Implied based on current share price

Notes: Chemed financial based on broker research
(a) Allocation based on percentage of sales
(b) See Appendix at the back of this presentation for reconciliation of EBITDA and Adjusted EBITDA to Net Income

JP Morgan / Lazard Evaluation

- ◆ In the current market environment there has been a flight to security
 - ▶ Smaller cap companies should continue to experience significant volatility
 - ▶ Healthcare services sector has experienced significant volatility given uncertainty regarding government policy on reimbursement
 - ▶ Industrial services broadly seen as correlated to macroeconomic trends with significant cyclicality risk
- ◆ While VITAS has requisite characteristics for independence, a standalone Roto-Rooter would face significant pressure in the current market environment
 - ▶ Small cap discount
 - ▶ Lack of meaningful peer group
 - ▶ Lack of analyst coverage or market makers
 - ▶ Difficult market conditions for the seasoning period
- ◆ VITAS and Roto-Rooter businesses are inherently different and do not yield traditional synergies to each other
- ◆ However, existing capital structure allows for significant flexibility in capital allocations to support acquisition growth strategy
 - ▶ Stronger combined credit profile could benefit company if a transformative deal were identified, especially in weaker credit markets
- ◆ In current environment, JP Morgan and Lazard believe that the multiple arbitrage necessary to justify a spin-off of Roto-Rooter does not exist
- ◆ Chemed should continue to evaluate the market environment for a separation and be willing to opportunistically engage if circumstances warrant

Tax-Free Spin-Off

Chemed acquired control of VITAS on February 24, 2004, in a taxable purchase of stock

Tax-free spin-offs are governed by IRC §355 ^(a)

The earliest a tax-free spin-off of Roto-Rooter or VITAS could be completed under IRC §355 was February 25, 2009

- ◆ (a) A basic requirement under §355(b)(2) is the active business requirement:
Both the distributing and controlled corporation are engaged in the active conduct of a trade or business, The trade or businesses (meaning both VITAS and Roto-Rooter) must have been actively conducted throughout the five-year period ending on the date of distribution, and Control of a business which was conducting such trade or business was not acquired in a taxable transaction within the five-year period

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Chemed Has a History of Divestitures

- ◆ Chemed's Board of Directors has approved:
 - ▶ 14 significant divestiture / transactions
 - ▶ Generating \$711,000,000 in proceeds
 - ▶ Resulting in \$284,000,000 in pre-tax gains
- ◆ Four divestitures in the last 12 years
- ◆ Divested Patient Care in 2002, a significant business segment. This transaction resulted in reducing:
 - ▶ Chemed revenue by 29%
 - ▶ Operating profit by 15%
 - ▶ Total employee headcount by 50%

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Chemed Corporation

Summary of Significant Divestitures and Spin-Offs

1978	Figi Business is sold Medical Diagnostic Services is divested
1981	Omnicare IPO on NYSE under the ticker OCR

2009 Annual Meeting of Stockholders

Executive Summary

- ◆ **MMI Investments, L.P. (MMI), a dissident hedge fund, has nominated its own slate of five director candidates to stand for election to Chemed's Board at our upcoming Annual Meeting**
 - ▶ Chemed believes MMI's true motivation is to pursue an ill-timed, irresponsible separation of the Company's businesses
- ◆ **Chemed's Board is highly qualified and has demonstrated its commitment to delivering value to all Chemed stockholders**
 - ▶ History of success in delivering solid return and unlocking value through spin-offs and other strategy transactions
 - ▶ Regular review of the Company's strategy and structure (most recently with the Company's outside financial and legal advisors)
- ◆ **Chemed's Board nominees are the right choice to continue building value for stockholders**
 - ▶ 2 new, independent director candidates to add valuable experience
- ◆ **Chemed is structured to facilitate a spin-off of either operating segment. Chemed has consistently stated it would separate Roto-Rooter and VITAS if a separation would create stockholder value**

Corporate Governance

- ◆ Governance rating score better than:
 - ▶ 94.8% of S&P 600 companies
 - ▶ 94.8% of Health Care Equipment & Services companies
- ◆ No poison pill
- ◆ Election of entire Board conducted annually
- ◆ Nine of 11 nominees independent
- ◆ All key committees comprised solely of independent directors
- ◆ Separate Chairman and Chief Executive Officer
 - ▶ Chairman of the Board is independent director
- ◆ Three new independent director/nominees in the last two years
- ◆ Incentive compensation aligned with performance and stockholder value creation

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Chemed Corporation

Chemed Director Independence

- ◆ Chemed's Board is in full compliance with both the spirit and letter of the director-independence requirements of the NYSE and SEC
- ◆ None of the independent directors has been an employee or director of any Chemed affiliate for a minimum of nearly 10 years
- ◆ The "significant funding" Mr. Walsh's law firm (Thompson Hine LLP) received:
 - ▶ Was \$6,549 in 2007, the last year in which any fees were paid to the firm by Chemed (and \$107,149 in the aggregate from 2004 through 2006). The law firm had total revenues of over \$188 million in 2007
 - ▶ Were paid for a matter originally referred to a Dayton, Ohio, law firm with which Mr. Walsh was never affiliated. The Ohio firm later merged with Thompson Hine, and only subsequent to that merger did Mr. Walsh's own firm merge with Thompson Hine in 2002, approximately seven years after Mr. Walsh became a Chemed director
- ◆ The "significant funding" Ms. Lindell's employer, the University of Cincinnati, received:
 - ▶ Consisted of charitable contributions of \$93,975 from the Chemed Foundation from 1994 – 2008. (As of June 2007, the University of Cincinnati had an endowment in excess of \$1 billion.) The Chemed Foundation donated funds to 267 different organizations in the 1994 – 2008 period. Ms. Lindell joined the Chemed Board in 2008

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Chemed Corporation

Chemed has a long history of independent directors

<u>Year</u>	<u>Total Board Size</u>	<u>Independent Directors</u>	
2002	15	6	Added 1 Independent Director, 2 Inside Directors did not stand for reelection
2003	11	6	4 Inside Directors did not stand for reelection
2004	12	7	Added 1 Independent Director
2005	13	8	Added 1 Independent Director
2006	13	8	No change in composition
2007	12	7	1 Independent Director did not stand for reelection
2008	12	7	Added 1 Independent Director, 1 Independent Director did not stand for reelection, 1 Independent Director elected Chairman of the Board
2009 nominees	11	9	Added 2 Independent Nominees, 3 Inside Directors did not stand for reelection

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Chemed Corporation

Nominating Two New Independent Directors in 2009

◆ Six Potential Nominees Considered

- ▶ Three were proposed by one of Chemed's largest stockholders
- ▶ One proposed by an advisor
- ▶ One proposed by the Chief Executive Officer
- ▶ One proposed by the Chairman of the Board

◆ Board's Nominating Committee reviewed the background of each potential nominee. Based upon this review, the Nominating Committee recommended:

- ▶ Mr. Rice – Recommended by a large stockholder of Chemed

Mr. Rice has been both a director and executive officer of several companies in the healthcare industry. Since 1993, he has served at various times as Chief Executive Officer and a director of Andrx Corporation; President and Chief Executive Officer and a director of Chesapeake Biological Laboratories, Inc. and Executive Vice President and Chief Operating Officer and also as Chief Financial Officer and a director of Circa Pharmaceuticals, Inc.

- ▶ Mr. Mrozek – Recommended by the Chief Executive Officer

Mr. Mrozek worked with the ServiceMaster Company for over 20 years, serving at various times as its Vice Chairman, President, Chief Financial Officer and Chief Operating Officer and as a Group President and Chief Operating Officer. During Mr. Mrozek's term, ServiceMaster's businesses included not only its current residential and commercial cleaning, home warranty and inspection, furniture repair, lawn service and pest control businesses, but also plumbing and drain cleaning and home health care and assisted living businesses

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Chemed Corporation

MMI Investments

MMI's Approach

- No substantive discussions prior to public letter
- No nominations submitted to the Nominating Committee
- Misleads investors that they have been a long-term stockholder

MMI's Credibility

- Mischaracterizations regarding a potential spin-off
- Misleading information regarding affiliations of Chemed's directors
- Misinformation regarding Chemed's corporate staff and overhead



MMI's and Nominees' Track Record – Significant Value Destruction

- ▶ MMI's reported assets under management have declined from approximately \$900 million to approximately \$200 million over the past two years
- ▶ Since nominee Lifflander assumed directorship at Unysis, UIS stock price has declined approximately 67%*
- ▶ Since nominee Michel has been President, CEO and Board Member of iSECUREtrac, the company's stock price has declined approximately 71%*
- ▶ During nominee Wetzel's tenure on the Board of Brink's, BCO stock price declined approximately 29%



* As of the close of business on May 6, 2009

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MMI Investments (Continued)

Qualifications of MMI's Five Nominees

- ▶ 2 have no public company board experience
- ▶ 1 is a professional activist hedge fund manager
- ▶ 2 serve as limited partners of the same activist hedge fund
- ▶ Only 1 has any professional experience in healthcare
- ▶ Only 1 has any professional experience in residential and commercial cleaning services

MMI's Plan is Not Right at This Time

- ▶ Chemed's most recent review, conducted during March and April 2009 with outside financial and legal advisors, concluded executing the separation advocated by MMI would be risky and could impair value

▶ Wall Street Journal Quote

"Another activist favorite, pressuring companies to break up or sell themselves, also could be a challenge. Financing markets remain in disarray and valuations are distressed in many cases."

Gregory Zuckerman, *The Wall Street Journal*, April 27, 2009

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Chemed Corporation

Chemed Response to MMI

MMI

Criticizes Chemed's Board of Directors

Has not raised any claims of operational under performance

Has not offered evidence to the claim that Chemed lags its peers on operating metrics

Chemed Management

Chemed's nominees are in full compliance with the NYSE and SEC director-independence requirements and have a demonstrated track record of building value for stockholders

Strong consolidated operating results over 1, 3 and 5 years

VITAS and Roto-Rooter have out-performed competition

Has not provided evidence that Chemed directors and management are unwilling to divest Roto-Rooter or VITAS to create stockholder value

Chemed has a long history of divesting operations to enhance stockholder value; Chemed has consistently stated it would separate Roto-Rooter and VITAS if a separation would create stockholder value



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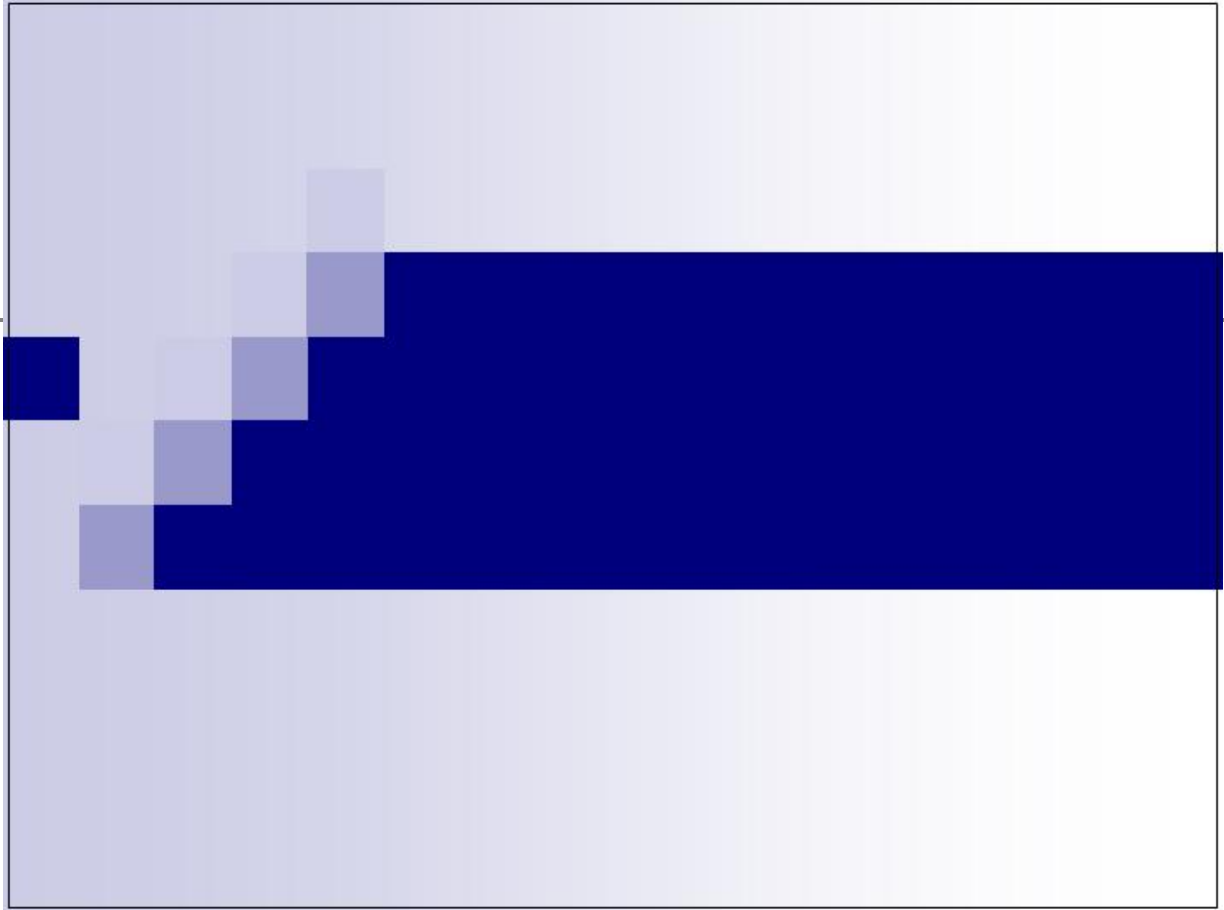
Chemed's Nominees are the Right Choice

- ◆ Chemed's Nominees are the Right Choice
 - ▶ Superior long-term value creation and financial performance
 - ▶ Track record of successful divestitures and other strategic transactions
 - ▶ Highly qualified Board is committed to delivering value for stockholders through the execution of prudent strategies, NOT through the blind pursuit of any one strategy

Support the Chemed Board

Vote the WHITE Proxy Card

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Chemed – Consolidated Summary of Operations

For the years ended December 31, 2003 through 2008
Includes VITAS results as if VITAS were purchased on January 1, 2003
(in thousands, except per share data)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	2003 (e)	2004 (e)	2005	2006	2007	2008	Average Annual Inc./Dec.)
(1) Service Revenues and Sales (a)	\$ 701,793	\$ 808,211	\$ 915,970	\$ 1,018,587	\$ 1,100,058	\$ 1,148,941	10.4%
(2) Pro Forma EBITDA (c)	66,001	82,794	96,992	129,782	138,470	155,032	18.6%
(3) Pro Forma Adj. EBITDA (c)	67,961	97,846	120,513	131,373	161,846	161,754	18.9%
(4) Pro Forma Net Income/(Loss)	(2,044)	32,615	35,817	50,651	61,641 (b)	67,281 (b)	n.a.
(5) Pro Forma Adj. Net Income (c)	13,750	32,669	49,542	58,102	79,277	78,900	41.8%
(6) Pro Forma Diluted EPS (d)	(0.09)	1.27	1.36	1.90	2.46	2.88	n.a.
(7) Pro Forma Adj. Diluted EPS (c) (d)	0.58	1.27	1.88	2.18	3.16	3.38	42.3%
(8) Pro Forma Diluted Average Shares Outstanding	23,908	25,734	26,299	26,669	25,077	23,374	-0.5%

(a) Continuing operations

(b) Restated for the retrospective adoption of FASB Staff Position No. APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)," effective January 1, 2009

(c) See footnote (d) below and the Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

(d) Pro Forma Adj. Diluted EPS is calculated by dividing Pro Forma Adj. Net Income by Pro Forma Diluted Average Shares Outstanding, and Pro Forma Diluted EPS is calculated by dividing Pro Forma Net Income/(Loss) by Pro Forma Diluted Average Shares Outstanding

(e) Includes VITAS results as if VITAS were purchased on January 1, 2003

Chemed - Results from Continuing Operations

(in thousands, except per share data)

	(1)	(2)	(3)	(4)	(5)	(6)
	Full Year Results			Three Months Ended March 31,		
	2007	2008	Fav/(Unfav) % Growth	2008	2009	Fav/(Unfav) % Growth
(1) Service Revenues and Sales	\$1,100,058	\$1,148,941	4.4%	\$285,268	\$294,938	3.4%
(2) EBITDA (a)	138,470	155,032	12.0%	35,540	41,311	16.2%
(3) Adj. EBITDA (a)	161,846	161,754	(0.1)%	36,606	42,224	15.4%
(4) Adj. EBITDA Margin (a)	14.7%	14.1%	(0.6) pts.	12.8%	14.3%	1.5 pts.
(5) Net Income	61,641	67,281	9.1%	15,860	19,339	21.9%
(6) Adj. Net Income (a)	79,277	78,900	(0.5)%	17,731	21,216	19.7%
(7) Diluted EPS (b)	2.46	2.88	17.1%	0.65	0.85	30.8%
(8) Adj. Diluted EPS (a) (b)	3.16	3.38	7.0%	0.73	0.94	28.8%
(9) Diluted Average Shares Outstanding	25,077	23,374	(6.8)%	24,285	22,647	(6.7)%
(10) Capital Expenditures	26,640	26,094	2.1%	3,891	3,376	13.2%

(a) See footnote (b) below and the back of this Appendix for reconciliation from GAAP reported results to adjusted (non-GAAP) results

(b) Adj. Diluted EPS is calculated by dividing Adj. Net Income by Diluted Average Shares Outstanding, and Diluted EPS is calculated by dividing Net Income by Diluted Average Shares Outstanding

Cumulative Results Since the VITAS Acquisition

For the years ended December 31, 2003 through 2008

		(1)	(2)	(3)
		CAGR		
		One	Three	Five
		Year	Year	Year
Chemed*				
(1)	Service revenues and sales	4.4%	7.8%	10.4%
(2)	Income from continuing operations	14.9%	25.8%	41.8%
(3)	Diluted EPS from continuing operations	23.2%	30.7%	42.4%
Roto-Rooter				
(3)	Service revenues and sales	(1.2%)	4.6%	5.5%
(4)	Net income	(13.8%)	6.7%	20.6%
VITAS				
(5)	Service revenues and sales	7.0%	9.3%	12.9%
(6)	Net income	6.0%	22.8%	26.3%

* Include VITAS results as if VITAS were purchased on January 1, 2003

Chemed – Total Stockholder Returns

	(1)	(2)	(3)	(4)
	<u>YTD 4/30/09</u>	<u>CAGR as of 12/31/08</u>		
		<u>1-Yr</u>	<u>3-Yr</u>	<u>5-Yr</u>
(1) Chemed	6.5 %	(28.4) %	(6.7) %	12.2 %
(2) Russell 3000	(1.4)	(38.7)	(10.4)	(3.8)
(3) Peer Group^(a)	(0.7)	(23.3)	(3.9)	7.1

(a) GICS Code 3510 "Health Care Equipment and Services"

Chemed – Corporate Overhead Summary

	(1)	(2)	(3)	(4)	(5)
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Cash Overhead Expenses					
(1) Corporate Overhead Expenses	\$ 11,445	\$ 12,803	\$ 13,876	\$ 14,450	\$ 15,687
(2) Management Fees Charged to Segments	<u>(1,843)</u>	<u>(2,175)</u>	<u>(2,482)</u>	<u>(2,600)</u>	<u>(2,678)</u>
(3) Total Chemed Corporate Overhead, Net of Segment	\$ 9,602	\$ 10,628	\$ 11,394	\$ 11,850	\$ 13,009
Non-cash Expenses					
(4) Stock Option Expense	-	215	1,211	4,665	7,303
(5) Stock Award Amortization	<u>88</u>	<u>237</u>	<u>436</u>	<u>501</u>	<u>960</u>
(6) Total Corporate Overhead	<u>\$ 9,690</u>	<u>\$ 11,080</u>	<u>\$ 13,041</u>	<u>\$ 17,016</u>	<u>\$ 21,272</u>
Corporate O/H as a Percent of					
(7) Service Revenue and Sales	1.4%	1.4%	1.4%	1.3%	1.4%
(8) Income from Operations	<u>15.3%</u>	<u>14.3%</u>	<u>11.7%</u>	<u>10.5%</u>	<u>10.6%</u>

Chemed – Annual Incentive Compensation

	(1)	(2)	(3)	(4)	(5)
	Percent Variance			Average Annual Percent Variance	
	2006 vs. 2005	2007 vs. 2006	2008 vs. 2007	2005-2007	2006-2008
(1) Reported Diluted EPS (a)	56.5 %	15.7 %	23.2 %	34.6 %	19.4 %
(2) Adjusted Diluted EPS (a)	3.1	60.5	5.3	28.6	30.0
(3) Annual Incentive Compensation	(16.0)	60.2	(3.5)	16.0	24.4

(a) Adjusted Diluted EPS is calculated by dividing Adjusted Net Income by the number of diluted average shares outstanding, and Reported Diluted EPS is calculated by dividing Net Income by the number of diluted average shares outstanding. A reconciliation of Adjusted Net Income to Net Income is provided at the back of this Appendix

Chemed – Executive Long-Term Incentive Plan

Specific Performance Targets

Current (Third) Plan Period

		<u>Share Pool</u>
Time-Based Restricted Shares (3-year vesting; 16 participants)		40,000 shares
Share Price Targets (30 out of 60 Trading Days)		
\$62.00 per common share	20,000 shares	
\$68.00 per common share	30,000 shares	80,000 shares total
\$75.00 per common share	30,000 shares	
Cumulative Adjusted EBITDA Targets		
Jan 1, 2007 - Dec 31, 2009	\$465 million; 10.2% CAGR over 3 years	
	or	80,000 shares
Jan 1, 2007 - Dec 31, 2010	\$604 million; 7.0% CAGR over 4 years	
Discretionary Pool		25,000 shares

Roto-Router – Historical Financial Performance

(\$000)

	(1)	(2)	(3)	(4)	(5)	(6)
	Full Year Results			Three Months Ended March 31.		
	2007	2008	Fav/(Unfav) % Growth	2008	2009	Fav/(Unfav) % Growth
(1) Service Revenues and Sales	\$ 344,632	\$ 340,496	(1.2%)	\$ 86,683	\$ 86,521	(0.2%)
(2) Net Income	38,971	33,592	(13.8%)	9,095	8,276	(9.0%)
(3) EBITDA (a)	72,030	62,924	(12.6%)	16,973	15,416	(9.2%)
(4) Adj. EBITDA (a)	69,188	59,922	(13.4%)	15,940	14,467	(9.2%)
(5) Adj. EBITDA Margin (a)	20.1%	17.6%	(2.5) pts.	18.4%	16.7%	(1.7) pts.
(6) EBIT (a)	63,611	54,580	(14.2%)	14,878	13,347	(10.3%)
(7) Adj. EBIT (a)	60,769	51,578	(15.1%)	13,845	12,398	(10.5%)
(8) Adj. EBIT Margin (a)	17.6%	15.1%	(2.5) pts.	16.0%	14.3%	(1.7) pts.
(9) Capital Expenditures	8,388	7,808	6.9%	2,329	1,474	36.7%

(a) Reconciliation from GAAP reported results to adjusted (non-GAAP) results is provided at the back of this Appendix

VITAS – Results from Continuing Operations (\$000)

	(1)	(2)	(3)	(4)	(5)	(6)
	Full Year Results			Three Months Ended March 31,		
	2007	2008	Fav/(Unfav) % Growth	2008	2009	Fav/(Unfav) % Growth
(1) Service Revenues Before Medicare Cap	\$ 755,668	\$ 808,680	7.0%	\$ 198,585	\$ 208,687	5.1%
(2) Medicare Cap	(242)	(235)	2.9%	-	(270)	N/A
(3) Net Service Revenues and Sales	\$ 755,426	\$ 808,445	7.0%	\$ 198,585	\$ 208,417	5.0%
(4) Net Income	61,034	64,719	6.0%	13,298	17,283	30.0%
(5) EBITDA (a)	111,131	120,568	8.5%	25,023	32,128	28.4%
(6) Adj. EBITDA (a)	103,953	115,278	10.9%	23,605	31,202	32.2%
(7) Adj. EBITDA Margin (a)	13.8%	14.3%	0.5 pts.	11.9%	15.0%	3.1 pts.
(8) Capital Expenditures	18,059	8,797	51.3%	1,520	1,895	(24.7%)

(a) Reconciliation from GAAP reported results to adjusted (Non-GAAP) results is provided at the back of this Appendix

VITAS – Operating Metrics (\$000)

Operating Metrics	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
	2006				2007				2008				2009
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
(1) Average Daily Census (ADC)	10,291	10,704	11,020	11,174	11,309	11,406	11,529	11,660	11,691	11,846	12,093	11,829	11,728
(2) Admissions	13,773	12,987	12,686	13,291	14,110	13,658	13,436	13,594	15,212	13,956	13,317	13,314	14,168
(3) Discharge	13,299	12,529	12,525	13,199	14,051	13,359	13,403	13,700	14,992	13,707	13,279	13,693	13,865
(4) Average Length of Stay (ALOS) (Days)	72.4	68.0	71.0	75.7	76.9	76.6	76.7	75.7	71.5	73.2	74.1	83.1	76.6
(5) Median Length of Stay (Days)	12	13	14	14	13	13	14	14	13	13	15	14	13
(6) Total Revenue Before Medicare Cap Reduction (\$000) (d)	\$166,057	\$172,126	\$177,900	\$186,907	\$183,577	\$185,701	\$189,188	\$197,202	\$198,585	\$199,048	\$204,956	\$206,091	\$208,687
(7) Medicare Cap Reduction	-	(\$599)	(\$2,611)	(\$688)	\$472	-	(\$714)	-	-	-	-	(\$235)	(\$270)
(8) Revenue After Medicare Cap Reduction (\$000)	\$166,057	\$171,527	\$175,289	\$186,219	\$184,049	\$185,701	\$188,474	\$197,202	\$198,585	\$199,048	\$204,956	\$205,856	\$208,417
(9) % Routine Home Care (a)	68.1%	70.2%	70.8%	70.6%	71.6%	72.6%	72.6%	72.6%	71.3%	72.8%	73.0%	72.6%	71.1%
(10) % In Patient (a)	13.9%	12.6%	12.3%	12.5%	12.8%	12.2%	12.1%	12.1%	13.1%	12.2%	11.8%	11.4%	12.2%
(11) % Continuous Care (a)	18.0%	17.2%	16.9%	16.9%	15.6%	15.2%	15.3%	15.3%	15.6%	15.0%	15.2%	16.0%	16.7%
(12) % Medicare Cap		0.3%	1.5%	0.4%	0.3%	0.0%	0.4%	0.0%	0.0%	0.0%	0.0%	0.1%	(0.1%)
Direct Care Margins: (a)													
(13) Routine Home Care	47.6%	49.5%	49.1%	49.7%	50.8%	51.1%	51.0%	51.6%	49.5%	51.5%	52.4%	53.3%	51.5%
(14) In Patient Care	23.1%	20.9%	16.5%	19.4%	20.1%	18.9%	15.9%	18.8%	19.3%	17.8%	16.6%	14.9%	17.4%
(15) Continuous Care	18.3%	20.3%	17.5%	17.0%	20.0%	17.7%	16.9%	17.6%	16.5%	17.6%	18.0%	20.1%	19.1%
(16) Gross Profit (Direct and Indirect) (\$000) (b) (c)	\$32,461	\$34,829	\$32,669	\$41,872	\$41,954	\$41,062	\$40,249	\$45,276	\$39,782	\$43,518	\$48,271	\$51,697	\$48,786
(17) Gross Profit Margin (b) (c)	19.5%	20.3%	18.6%	22.5%	22.8%	22.1%	21.4%	23.2%	20.0%	21.9%	23.6%	25.1%	23.4%
(18) Pro Forma Selling, General & Admin Exp (c)	\$13,216	\$13,702	\$13,619	\$16,425	\$15,904	\$16,260	\$15,651	\$17,288	\$16,147	\$17,273	\$17,100	\$17,230	\$17,546
(19) Pro Forma Adjusted EBITDA (\$000) (c)	\$19,349	\$21,480	\$19,377	\$25,675	\$26,015	\$24,867	\$24,632	\$28,439	\$23,605	\$26,277	\$31,056	\$34,340	\$31,202
(20) Pro Forma Adjusted EBITDA Margin (c)	11.7%	12.5%	11.1%	13.8%	14.1%	13.4%	13.1%	14.4%	11.9%	13.2%	15.2%	16.7%	15.0%

- (a) Excludes any Medicare cap reduction
 (b) Includes any Medicare cap reduction
 (c) Excludes depreciation, amortization
 (d) Includes \$1,950 for fourth quarter BNA F adjustment
 (e) Excludes \$1,950 for fourth quarter BNA F adjustment

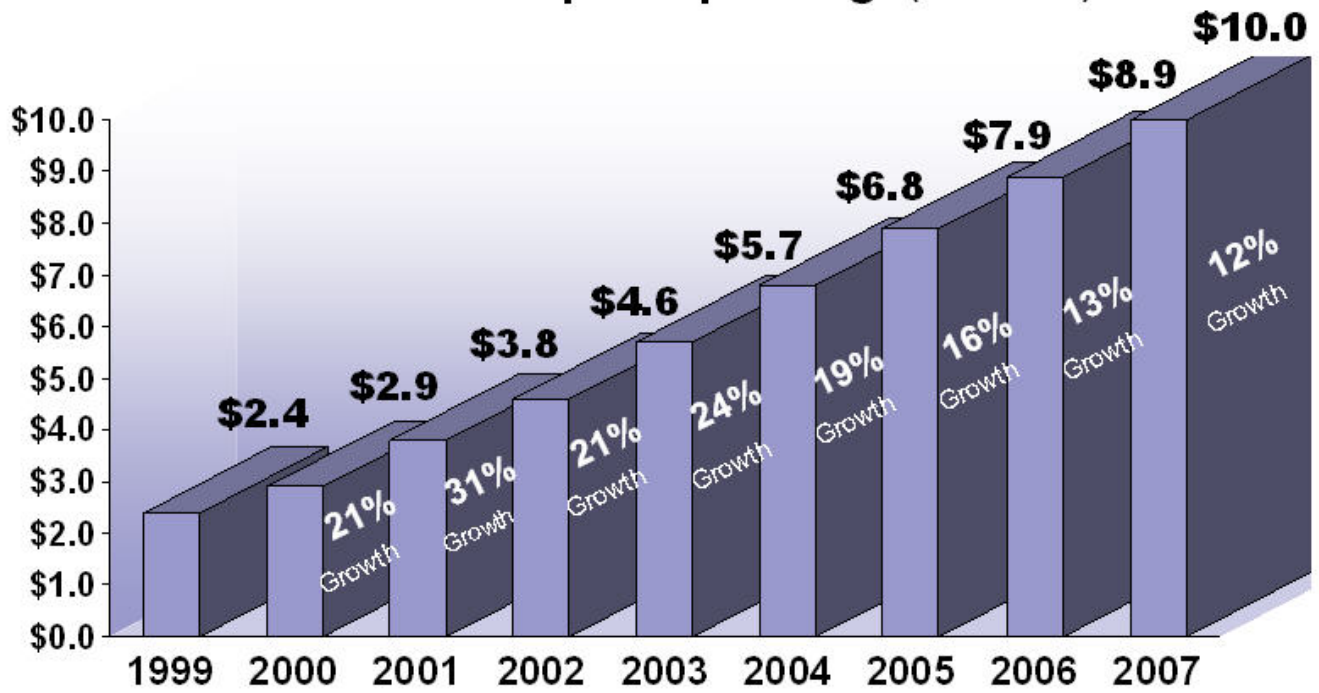
VITAS – Growth Strategy

- ◆ VITAS will expand its market preeminence by:
 - ▶ Organic growth in established programs
 - ▶ New Start programs and Satellite expansions
 - ▶ Niche acquisitions

- ◆ Organic growth will continue to be generated through sales and marketing:
 - ▶ Quality patient care services
 - ▶ Focus on competitive landscapes and market share goals
 - ▶ Program-specific marketing efforts to ensure balanced patient mix
 - ▶ National account development leverages large geographic presence
 - ▶ Education of patients and referral sources earlier in a patient's terminal diagnosis – increase sales representatives, hospital and community liaisons and admissions support

- ◆ VITAS continues to be successful on New Start programs:
 - ▶ Current pipeline of new programs in various stages of development
 - New Starts generally reach break even within 9 to 18 months
 - Start-up losses range between \$0.5 million to \$1.5 million and CAPEX of \$0.2 million
 - 4-6 New Starts or Satellites are anticipated to be launched annually

Medicare Hospice Spending (in billions)



■ 20% Compounded annual growth rate from 1999 to 2007

Source: MedPAC Report - 03/06/2008

VITAS – Sum-of-the-Parts Analysis – MMI Method^(b)

(in millions, except per share data)

Based on VITAS comparable
company peer group
5.3x to 6.3x

Segment	2009E EBITDA	Corporate Expenses ^(a)	Adj. 2009E EBITDA	EV/'09E EBITDA Multiple Range	Implied Value
VITAS	\$123	(\$12)	\$111	5.75x	\$637
Roto-Rooter	\$58	(\$5)	\$53	12.00x	\$641
Implied Enterprise Value					\$1,279
Net Financial Debt					\$187
Implied Equity Value					\$1,091
Fully Diluted Shares (mm)					23
Implied Price Per Share					\$47.80
<i>Premium/ (Discount) to Current</i>					13.0%

Based on Rollins
(company peer group
4.4x to 12.0x)

Note: Valuation approach based on MMI Investments L.P. letter to Chemed Board dated February 12, 2009. Chemed financials based on broker research.

(a) Allocation based on percentage of sales

(b) Reconciliation of EBITDA and Adjusted EBITDA to Net Income is provided at the back of this Appendix

Selected Comparable Company Analysis

(in millions, except per share data)

Company	Stock Price 4/27/2009	% of 52 Week High	Equity Value	Enterprise Value	Enterprise Value as a Multiple of				P/E		EBITDA Margin 2009E	Net Debt/ EBITDA 2009E
					Revenues		EBITDA		2009E	2010E		
					2009E	2010E	2009E	2010E				
Chemed	\$42.26	90%	\$960	\$1,147	0.95x	0.93x	7.0x	6.8x	12.6x	11.5x	13.6%	1.1x
Vitas											12.9%	
<u>Vitas Peer Group:</u>												
Amedisys	32.93	50%	906	1,234	0.84	0.75	5.4	5.0	7.9	7.2	15.6%	1.4
Gentiva Health Services	16.79	57%	496	655	0.56	0.52	5.3	5.1	9.6	9.2	10.5%	1.5
Lhc Group	24.11	67%	442	448	0.92	0.81	5.8	5.3	11.5	10.5	15.8%	0.0
Odyssey Healthcare	9.18	73%	302	371	0.54	0.52	6.3	6.1	10.6	9.8	8.5%	1.1
Almost Family	22.77	44%	159	219	0.80	0.73	5.6	5.2	8.8	8.2	14.3%	0.8
	Mean	59%		Mean	0.73x	0.66x	5.7x	5.3x	9.7x	9.0x	12.9%	1.0x
				Median	0.80	0.73	5.6	5.2	9.6	9.2	14.3%	1.1
Chemed	\$42.26	90%	\$960	\$1,147	0.95x	0.93x	7.0x	6.8x	12.6x	11.5x	13.6%	1.1x
Ro to-Rooter											15.3%	
<u>Ro to-Rooter Peer Group:</u>												
Ecolab	37.41	73%	8,956	10,027	1.63	1.52	9.5	8.6	19.1	16.8	17.1%	1.0
Rollins	17.85	88%	1,800	1,852	1.78	1.75	12.0	11.5	25.5	23.8	14.9%	0.3
Emcor Group	19.35	56%	1,306	1,098	0.18	0.18	4.4	4.6	10.1	10.9	4.0%	NM
Team	14.34	36%	273	344	0.69	0.68	6.3	6.3	13.3	12.3	11.0%	1.3
Furnace Corp	3.90	31%	143	148	0.51	0.48	5.5	5.5	9.8	7.6	9.3%	0.2
	Mean	57%		Mean	0.96x	0.92x	7.5x	7.3x	15.6x	14.3x	11.3%	0.7x
				Median	0.69	0.68	6.3	6.3	13.3	12.3	11.0%	0.7

CHEMED CORPORATION
RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008
(IN THOUSANDS)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003	2004	2005	2006	2007	2008
Reconciliation of Adjusted EBITDA						
(1) Net income/(loss)	\$ (3,435)	\$ 27,512	\$ 35,817	\$ 50,651	\$ 61,641	\$ 67,281
(2) Discontinued operations	14,623	(8,417)	411	7,071	(1,201)	1,088
(3) Interest expense	3,177	21,158	21,264	17,468	14,921	12,123
(4) Income taxes	6,180	13,736	18,428	32,562	37,721	47,035
(5) Depreciation	9,519	14,542	16,150	16,775	20,118	21,581
(6) Amortization	302	3,779	4,922	5,255	5,270	5,924
(7) EBITDA	30,366	72,310	96,992	129,782	138,470	155,032
Add/(deduct)						
(8) (Gains)/losses on investments	(5,390)	-	-	1,445	-	-
(9) Gain on sale of property	-	-	-	-	(1,138)	-
(10) Impairment loss on transportation equipment	-	-	-	-	-	2,699
(11) Severance charges	3,627	-	-	-	-	-
(12) Interest income	(1,860)	(1,874)	(2,198)	(2,691)	(3,304)	(743)
(13) Dividend income from VITAS	(1,532)	-	-	-	-	-
(14) Equity in earnings of VITAS	(922)	4,105	-	-	-	-
(15) Advertising cost adjustment	829	528	691	323	601	225
(16) Long-term incentive compensation	-	8,783	5,477	-	7,067	-
(17) Loss/(gain) on extinguishment of debt	-	3,330	3,971	430	13,798	(3,406)
(18) Legal expenses of OIG investigation	-	-	637	1,068	227	47
(19) Stock option expense	-	-	215	1,211	4,665	7,303
(20) Lawsuit settlement	-	3,135	17,350	272	1,927	-
(21) Debt registration expenses	-	1,191	-	-	-	-
(22) VITAS transactions costs	-	442	(959)	-	-	-
(23) Prior-period insurance adjustments	-	-	(1,663)	-	-	597
(24) Other	-	-	-	(467)	(467)	-
(25) Adjusted EBITDA	\$ 25,118	\$ 91,950	\$ 120,513	\$ 131,373	\$ 161,846	\$ 161,754

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Chemed Corporation

CHEMED CORPORATION
RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008

(IN THOUSANDS)
(continued)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003	2004	2005	2006	2007	2008
Reconciliation of Adjusted Net Income						
(26) Net income/(loss)	\$ (3,435)	\$ 27,512	\$ 35,817	\$ 50,651	\$ 61,641	\$ 67,281
Add/(deduct):						
(27) Discontinued operations	14,623	(8,417)	411	7,071	(1,201)	1,088
(28) (Gains)/losses on investments	(3,351)	-	-	918	-	-
(29) Gain on sale of property	-	-	-	-	(724)	-
(30) Impairment loss on transportation equipment	-	-	-	-	-	1,714
(31) Severance charges	2,358	-	-	-	-	-
(32) Dividend income from VITAS	(1,379)	-	-	-	-	-
(33) Equity in earnings of VITAS	(922)	4,105	-	-	-	-
(34) Long-term incentive compensation	-	5,437	3,434	-	4,427	-
(35) Loss/(gain) on extinguishment of debt	-	2,030	2,523	273	8,778	(2,156)
(36) Legal expenses of OIG investigation	-	-	397	662	141	28
(37) Stock option expense	-	-	137	769	2,962	4,619
(38) Lawsuit settlement	-	1,897	10,757	169	1,168	-
(39) Prior period tax adjustments	-	(1,620)	(1,961)	(2,115)	-	(322)
(40) Debt registration expenses	-	727	-	-	-	-
(41) VITAS transactions costs	-	222	(959)	-	-	-
(42) Prior-period insurance adjustments	-	-	(1,014)	-	-	358
(43) Non-cash interest on convertible debt	-	-	-	-	2,335	3,228
(44) Income tax impact of non-taxable investments	-	-	-	-	46	3,062
(45) Other	-	-	-	(296)	(296)	-
(46) Adjusted net income	\$ 7,894	\$ 31,893	\$ 49,542	\$ 58,102	\$ 79,277	\$ 78,900

CHEMED CORPORATION
RE CONCILIATION OF PRO FORMA ADJUSTED EBITDA and PRO FORMA ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008
(IN THOUSANDS)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003 (a)	2004 (a)	2005	2006	2007	2008
Reconciliation of Adjusted EBITDA						
(1) Net income/(loss)	\$ (2,044)	\$ 32,615	\$ 35,817	\$ 50,651	\$ 61,641	\$ 67,281
(2) Discontinued operations	14,623	(8,417)	411	7,071	(1,201)	1,088
(3) Interest expense	23,507	24,560	21,264	17,468	14,921	12,123
(4) Income taxes	10,809	14,627	18,428	32,562	37,721	47,035
(5) Depreciation	14,619	15,022	16,150	16,775	20,118	21,581
(6) Amortization	4,487	4,387	4,922	5,255	5,270	5,924
(7) EBITDA	66,001	82,794	96,992	129,782	138,470	155,032
Add/(deduct)						
(8) (Gains)/losses on investments	(3,544)	-	-	1,445	-	-
(9) Gain on sale of property	-	-	-	-	(1,138)	-
(10) Impairment loss on transportation equipment	-	-	-	-	-	2,699
(11) Severance charges	3,627	-	-	-	-	-
(12) Interest income	(2,282)	(1,915)	(2,198)	(2,691)	(3,304)	(743)
(13) Advertising cost adjustment	829	528	691	323	601	225
(14) Long-term incentive compensation	-	8,783	5,477	-	7,067	-
(15) Loss/(gain) on extinguishment of debt	3,330	3,330	3,971	430	13,798	(3,406)
(16) Legal expenses of OIG investigation	-	-	637	1,068	227	47
(17) Stock option expense	-	-	215	1,211	4,665	7,303
(18) Lawsuit settlement	-	3,135	17,350	272	1,927	-
(19) Debt registration expenses	-	1,191	-	-	-	-
(20) VITAS transactions costs	-	-	(959)	-	-	-
(21) Prior-period insurance adjustments	-	-	(1,663)	-	-	597
(22) Other	-	-	-	(467)	(467)	-
(23) Adjusted EBITDA	<u>\$ 67,961</u>	<u>\$ 97,846</u>	<u>\$ 120,513</u>	<u>\$ 131,373</u>	<u>\$ 161,846</u>	<u>\$ 161,754</u>

(a) Include VITAS results as if VITAS were purchased on January 1, 2003

CHEMED CORPORATION
RE CONCILIATION OF PRO FORMA ADJUSTED EBITDA and PRO FORMA ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008

(IN THOUSANDS)
(continued)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003 (a)	2004 (a)	2005	2006	2007	2008
Reconciliation of Adjusted Net Income						
(24) Net income/(loss)	\$ (2,044)	\$ 32,615	\$ 35,817	\$ 50,651	\$ 61,641	\$ 67,281
Add/(deduct):						
(25) Discontinued operations	14,623	(8,417)	411	7,071	(1,201)	1,088
(26) (Gains)/losses on investments	(3,351)	-	-	918	-	-
(27) Gain on sale of property	-	-	-	-	(724)	-
(28) Impairment loss on transportation equipment	-	-	-	-	-	1,714
(29) Severance charges	2,358	-	-	-	-	-
(30) Long-term incentive compensation	-	5,437	3,434	-	4,427	-
(31) Loss/(gain) on extinguishment of debt	2,164	2,030	2,523	273	8,778	(2,156)
(32) Legal expenses of OIG investigation	-	-	397	662	141	28
(33) Stock option expense	-	-	137	769	2,962	4,619
(34) Lawsuit settlement	-	1,897	10,757	169	1,168	-
(35) Prior period tax adjustments	-	(1,620)	(1,961)	(2,115)	-	(322)
(36) Debt registration expenses	-	727	-	-	-	-
(37) VITAS transactions costs	-	-	(959)	-	-	-
(38) Prior-period insurance adjustments	-	-	(1,014)	-	-	358
(39) Non-cash interest on convertible debt	-	-	-	-	2,335	3,228
(40) Income tax impact of non-taxable investments	-	-	-	-	46	3,062
(41) Other	-	-	-	(296)	(296)	-
(42) Adjusted net income	<u>\$ 13,750</u>	<u>\$ 32,669</u>	<u>\$ 49,542</u>	<u>\$ 58,102</u>	<u>\$ 79,277</u>	<u>\$ 78,900</u>

(a) Include VITAS results as if VITAS were purchased on January 1, 2003

ROTO-ROOTER GROUP
RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008
(IN THOUSANDS)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003	2004	2005	2006	2007	2008
Reconciliation of Adjusted EBITDA						
(1) Net income	\$ 13,176	\$ 18,795	\$ 27,626	\$ 32,454	\$ 38,971	\$ 33,592
(2) Interest expense	170	206	563	368	495	246
(3) Income taxes	8,054	10,611	16,048	18,748	24,145	20,742
(4) Depreciation	9,179	8,583	8,271	7,665	8,365	8,294
(5) Amortization	302	119	90	72	54	50
(6) EBITDA	30,881	38,314	52,598	59,307	72,030	62,924
Add/(deduct):						
(7) Advertising cost adjustment	829	528	691	323	601	225
(8) Long-term incentive compensation	-	1,558	-	-	-	-
(9) Lawsuit settlement	-	3,135	-	-	1,927	-
(10) Prior-period insurance adjustments	-	-	(1,663)	-	-	597
(11) Interest income	(268)	(139)	(156)	(85)	(377)	(116)
(12) Intercompany interest income	(595)	(1,041)	(2,236)	(3,997)	(4,993)	(3,708)
(13) Adjusted EBITDA	<u>\$ 30,847</u>	<u>\$ 42,355</u>	<u>\$ 49,234</u>	<u>\$ 55,548</u>	<u>\$ 69,188</u>	<u>\$ 59,922</u>
Reconciliation of Adjusted Net Income						
(14) Net income	\$ 13,176	\$ 18,795	\$ 27,626	\$ 32,454	\$ 38,971	\$ 33,592
Add/(deduct):						
(15) Long-term incentive compensation	-	982	-	-	-	-
(16) Lawsuit settlement	-	1,897	-	-	1,168	-
(17) Prior-period insurance adjustments	-	-	(1,014)	-	-	358
(18) Prior-period tax adjustments	-	(630)	(1,126)	(1,251)	-	-
(19) Adjusted net income	<u>\$ 13,176</u>	<u>\$ 21,044</u>	<u>\$ 25,486</u>	<u>\$ 31,203</u>	<u>\$ 40,139</u>	<u>\$ 33,950</u>

VITAS HEALTHCARE GROUP
RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME
FOR THE YEARS ENDED DECEMBER 31, 2003 THROUGH 2008 (a)
(IN THOUSANDS)

	(1)	(2)	(3)	(4)	(5)	(6)
	2003	2004	2005	2006	2007	2008
Reconciliation of Adjusted EBITDA						
(1) Net income	\$ 20,158	\$ 33,052	\$ 34,982	\$ 43,546	\$ 61,034	\$ 64,719
(2) Discontinued operations	-	(91)	(1,477)	4,872	(1,201)	-
(3) Interest expense	-	128	153	191	146	155
(4) Income taxes	13,543	22,447	20,097	28,705	35,722	38,710
(5) Depreciation	5,100	6,192	7,557	8,753	11,446	13,000
(6) Amortization	4,185	3,957	3,947	3,916	3,984	3,984
(7) EBITDA	42,986	65,685	65,259	89,983	111,131	120,568
Add/(deduct)						
(8) Legal expenses of OIG investigation	-	-	637	1,068	227	46
(9) Lawsuit settlement	-	-	17,350	272	-	-
(10) Interest income	(684)	(373)	(237)	(114)	(151)	(137)
(11) Intercompany interest income	-	(759)	(2,554)	(5,329)	(7,254)	(5,199)
(12) Adjusted EBITDA	<u>\$ 42,302</u>	<u>\$ 64,553</u>	<u>\$ 80,455</u>	<u>\$ 85,880</u>	<u>\$ 103,953</u>	<u>\$ 115,278</u>
Reconciliation of Adjusted Net Income						
(13) Net income	\$ 20,158	\$ 33,052	\$ 34,982	\$ 43,546	\$ 61,034	\$ 64,719
(14) Add/(deduct):						
(15) Discontinued operations	-	(91)	(1,477)	4,872	(1,201)	-
(16) Legal expenses of OIG investigation	-	-	397	662	141	28
(17) Lawsuit settlement	-	-	10,757	169	-	-
(18) Prior-period tax adjustments	-	-	-	-	-	(322)
(19) Adjusted net income	<u>\$ 20,158</u>	<u>\$ 32,961</u>	<u>\$ 44,659</u>	<u>\$ 49,249</u>	<u>\$ 59,974</u>	<u>\$ 64,425</u>

(a) Assumes VITAS was purchased on January 1, 2003

CHEMED CORPORATION
RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME
FOR THE FIRST QUARTER OF 2008 AND 2009

	(1) <u>2009</u>	(2) <u>2008</u>
Reconciliation of Adjusted EBITDA		
(1) Net income	\$ 19,339	\$ 15,860
(2) Interest expense	2,844	3,109
(3) Income taxes	12,267	9,683
(4) Depreciation	5,325	5,438
(5) Amortization	<u>1,536</u>	<u>1,450</u>
(6) EBITDA	41,311	35,540
Add/(deduct):		
(7) (Gains)/losses on investments	(1,211)	-
(8) Expenses associated with contested proxy solicitation	545	-
(9) Interest income	(82)	(337)
(10) Advertising cost adjustment	(394)	(570)
(11) Legal expenses of OIG investigation	13	(15)
(12) Stock option expense	2,042	1,391
(13) Prior-period insurance adjustments	-	597
(14) Adjusted EBITDA	<u>\$ 42,224</u>	<u>\$ 36,606</u>
Reconciliation of Adjusted Net Income		
(15) Net income	\$ 19,339	\$ 15,860
Add/(deduct):		
(16) Expenses associated with contested proxy solicitation	345	-
(17) Legal expenses of OIG investigation	8	(9)
(18) Stock option expense	1,292	884
(19) Prior period tax adjustments	-	(322)
(20) Prior-period insurance adjustments	-	358
(21) Non-cash interest on convertible debt	968	960
(22) Income tax impact of non-taxable investments	<u>(736)</u>	<u>-</u>
(23) Adjusted net income	<u>\$ 21,216</u>	<u>\$ 17,731</u>

ROTO-ROOTER GROUP
RECONCILIATION OF ADJUSTED EBIT and ADJUSTED EBITDA
FOR THE FIRST QUARTER OF 2008 AND 2009

	(1) 2009	(2) 2008
Reconciliation of Adjusted EBIT and EBITDA		
(1) Net income	\$ 8,276	\$ 9,095
(2) Interest expense	35	83
(3) Income taxes	5,036	5,700
(4) EBIT	<u>13,347</u>	<u>14,878</u>
Add/(deduct)		
(5) Advertising cost adjustment	(394)	(570)
(6) Prior-period insurance adjustments	-	597
(7) Interest income	(19)	(18)
(8) Intercompany interest income	<u>(536)</u>	<u>(1,042)</u>
(9) Adjusted EBIT	12,398	13,845
(10) Depreciation	2,054	2,082
(11) Amortization	15	13
(12) Adjusted EBITDA	<u>\$ 14,467</u>	<u>\$ 15,940</u>

VITAS HEALTHCARE GROUP
RECONCILIATION OF ADJUSTED EBITDA
FOR THE FIRST QUARTER OF 2008 AND 2009

Reconciliation of Adjusted EBITDA		(1) 2009	(2) 2008
(1) Net income		\$ 17,283	\$ 13,298
(2) Interest expense		39	51
(3) Income taxes		10,597	7,398
(4) Depreciation		3,219	3,280
(5) Amortization		990	996
(6) EBITDA		<u>32,128</u>	<u>25,023</u>
Add/(deduct)			
(7) Legal expenses of OIG investigation		13	(15)
(8) Interest income		(48)	(38)
(9) Intercompany interest income		(891)	(1,365)
(10) Adjusted EBITDA		<u>\$ 31,202</u>	<u>\$ 23,605</u>



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