

For Quarter Ended March 31, 2000

Commission File Number 1-8351

CHEMED CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
31-0791746
(State or other jurisdiction of (IRS Employer Identification No.) incorporation or organization)

2600 Chemed Center, 255 E. Fifth Street, Cincinnati, Ohio 45202
(Address of principal executive offices) (Zip code)
(513) 762-6900
(Registrant's telephone number, including area code)


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CHEMED CORPORATION AND SUBSIDIARY COMPANIES

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements CHEMED CORPORATION AND SUBSIDIARY COMPANIES CONSOLIDATED BALANCE SHEET
(in thousands except share and per share data) UNAUDITED

ASSETS
Current assets
Cash and cash equivalents
Accounts receivable, less allowances of $\$ 4,824$
(1999 - \$4,554)
Inventories
Statutory deposits
Other current assets

Total current assets
Other investments
Properties and equipment, at cost less accumulated depreciation of $\$ 58,618$ (1999 - $\$ 55,410)$
Identifiable intangible assets less accumulated
amortization of $\$ 6,853$ (1999 - $\$ 6,558$ )
Goodwill less accumulated amortization of $\$ 27,780$
(1999 - \$26,545)
\$ $\quad 13,825$
53,239
53,239
10,008
14,363
15,945
---------
107,380
37,138

72,275

12,471

172,217
25,755
\$ 427,236

December 31, 1999
-----------
\$ $\quad 17,282$

55,889
9,794
14,254
14,583
--------
111,802
37,849

71,728

12,597
163,257
24,070
$\$ 421,303$

| LIABILITIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 10,228 | \$ | 11,246 |
| Current portion of long-term debt |  | 11,412 |  | 11,719 |
| Income taxes |  | 11,442 |  | 8,714 |
| Deferred contract revenue |  | 26,460 |  | 25,630 |
| Other current liabilities |  | 36,400 |  | 41,119 |
| Total current liabilities |  | 95,942 |  | 98,428 |
| Long-term debt |  | 83,527 |  | 78,580 |
| Other liabilities |  | 32,730 |  | 32,251 |
| Total Liabilities |  | 212,199 |  | 209,259 |
| MANDATORILY REDEEMABLE CONVERTIBLE PREFERRED SECURITIES OF THE CHEMED CAPITAL TRUST |  | 15,539 |  | - |
| STOCKHOLDERS' EQUITY |  |  |  |  |
| Capital stock-authorized $15,000,000$ shares $\$ 1$ par; |  |  |  |  |
| Paid-in capital |  | 170,523 |  | 164,549 |
| Retained earnings |  | 148,205 |  | 144,322 |
| Treasury stock - 3,944,343 shares (1999-3,268,783 shares), at cost |  | $(117,882)$ |  | $(99,437)$ |
| Unearned compensation |  | $(20,788)$ |  | $(17,056)$ |
| Deferred compensation payable in company stock |  | 5,446 |  | 5,340 |
| Accumulated other comprehensive income |  | 2,879 |  | 3,392 |
| Notes receivable for shares sold |  | $(2,771)$ |  | $(2,731)$ |
| Total Stockholders' Equity |  | 199,498 |  | 212,044 |
| Total Liabilities and Stockholders' Equity | \$ | 427,236 | \$ | 421,303 |

See accompanying notes to unaudited financial statements.
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CHEMED CORPORATION AND SUBSIDIARY COMPANIES CONSOLIDATED STATEMENT OF INCOME

UNAUDITED
(in thousands except per share data)

Service revenues and sales

Cost of services provided and cost of goods sold
Selling and marketing expenses
General and administrative expenses
Depreciation

Total costs and expenses

Income from operations
Interest expense
Distributions on preferred securities
Other income - net

Income before income taxes
Income taxes

Net Income

Earnings Per Common Share

| \$ | .49 |
| :--- | :--- |
| $==========$ | \$ |
| $=========$ |  |

Net income

Average number of shares outstanding

Cash Dividends Paid Per Share


* Reclassified to conform to 2000 presentation. See accompanying notes to unaudited financial statements.

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CHEMED CORPORATION AND SUBSIDIARY COMPANIES CONSOLIDATED STATEMENT OF CASH FLOWS UNAUDITED
(in thousands)


*Reclassified to conform to current year presentation. See accompanying notes to unaudited financial statements.

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CHEMED CORPORATION AND SUBSIDIARY COMPANIES

Notes to Unaudited Financial Statements

1. The accompanying unaudited consolidated financial statements have been prepared in accordance with Rule 10-01 of SEC Regulation $S-X$. Consequently, they do not include all the disclosures required under generally accepted accounting principles for complete financial statements. However, in the opinion of the management of Chemed Corporation (the "Company"), the financial statements presented herein contain all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial position, results of operations and cash flows of the Company and its consolidated subsidiaries ("Chemed"). For further information regarding Chemed's accounting policies, refer to the consolidated financial statements and notes included in Chemed's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 1999.
2. The Company's previously announced Exchange Offer, whereby stockholders were permitted to exchange up to $2,000,000$ shares of capital stock for Mandatorily Redeemable Convertible Preferred Securities ("Trust Securities") of the wholly-owned Chemed Capital Trust ("Trust") on a one-for-one basis, was completed effective February 1, 2000. As a result 575,503 shares of capital stock were exchanged for the same number of Trust Securities with a redemption value of $\$ 15,538,581$ ( $\$ 27$ per security).

The Trust Securities pay an annual cash distribution of $\$ 2.00$ per security (payable at the quarterly rate of $\$ .50$ per security commencing March 2000) and are convertible into capital stock at a price of $\$ 37$ per security. The Trust Securities mature in 30 years and are callable three years after issuance.

The sole assets of the Trust are Junior Subordinated Debentures ("Debentures") of the Company in the principal amount of $\$ 16,019,181$. The Debentures mature in March 2030 and the interest rate on the Debentures is $\$ 2.00$ per annum per $\$ 27$ principal amount. In February 2000 , the Company executed an Indenture relating to the Debentures, an Amended and Restated Declaration of Trust relating to the Trust Securities and a Guarantee Agreement for the benefit of the holders of the Trust Securities (collectively "Back-up Undertakings"). Considered together, the Back-up Undertakings constitute a full and unconditional guarantee by the Company of the Trust's obligations under the Trust Securities.

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3. Sales and service revenues and aftertax earnings by business segment follow (in thousands):

| Months Ended March 31, |  |
| :---: | :---: |
| 2000 | 1999 |

Sales and Service Revenues
------------------
Roto-Rooter

| Patient Care | 32,909 | 30,212 |
| :--- | ---: | ---: |
| Service America | 18,754 | 17,661 |
| Cadre Computer | 2,147 | 1,656 |
| Total | $-----=-$ | $---=--$ |
|  | $\$ 121,534$ | $\$ 105,735$ |
|  | $=======$ | $=======$ |

Aftertax Earnings

| Roto-Rooter | \$ | 4,669 | \$ | 3,197 |
| :---: | :---: | :---: | :---: | :---: |
| Patient Care |  | 403 (a) |  | 652 |
| Service America |  | 320 |  | 539 |
| Cadre Computer |  | 42 |  | 4 |
| Total segment earnings |  | 5,434 |  | 4,392 |
| Corporate |  |  |  |  |
| Gains on sales of investments |  | 677 |  | 1,934 |
| Overhead |  | $(1,363)$ |  | $(1,302)$ |
| Net investing and financing income/ (expense) |  | 154 |  | 331 |
| Net income | \$ | 4,902 | \$ | 5,355 |

------------------
(a) Includes aftertax income from favorable adjustments to prior years' cost reports $(\$ 130,000)$ and net adjustments to the allowance for doubtful accounts (\$94,000).
4. Earnings per common share are computed using the weighted average number of shares of capital stock outstanding.
Diluted earnings per common share are computed as follows on the next page (in thousands except per share data):

|  | Page 7 of $\begin{aligned} & 12 \\ & \text { Three Months Ende }\end{aligned}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2000 |  | 1999 |
| Reported income |  | \$ 4,902 |  | 5,355 |
| Aftertax interest on Trust Securities (a) |  | - |  | - |
| Adjusted income |  | \$ 4,902 |  | 5,355 |
| Average number of shares outstanding |  | 10,064 |  | 10,471 |
| Effect of conversion of the Trust Securities (a) |  | - |  | - |
| Effect of nonvested stock awards |  | 106 |  | 43 |
| Effect of unexercised stock options |  | 1 |  | 2 |
| Average number of shares used to compute diluted earnings per common share |  | 10,171 |  | 10,516 |
| Diluted earnings per common share |  | \$ . 48 | \$ | . 51 |
| (a) The impact of potential Securities is currently | onversion <br> nti-diluti | of the ve. |  |  |

[^0]businesses in the Roto-Rooter segment for aggregate purchase prices of $\$ 10.5$ million in cash. These operations provide plumbing repair and sewer and drain cleaning services primarily to residential customers.

Approximately $\$ 10.2$ million of the purchase price was allocated to goodwill and is being amortized over forty years. The results of operations of the acquired businesses were not material in relation to the Company's results in 2000 .
6. The Company had total comprehensive income/(loss) of $\$ 4,389,000$ and $\$(2,136,000)$ for the three months ended March 31, 2000 and 1999, respectively. The difference between the Company's net income and comprehensive income relates to the cumulative unrealized appreciation/depreciation on its available-for-sale securities.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Financial Condition
-------------------

The decline in other current liabilities from \$41.1 million at December 31, 1999 to $\$ 36.4$ million at March 31, 2000 is due largely to the payment of liabilities for 1999 supplemental thrift and profit sharing contributions and incentive compensation. Also, the decline in stockholders' equity from $\$ 212$ million at December 31, 1999 to $\$ 199.5$ million at March 31, 2000 is attributable primarily to the completion of the Company's Exchange Offer in February 2000. Under the Exchange Offer, approximately 576,000 shares of capital stock were exchanged for the same number of Mandatorily Redeemable Convertible Preferred Securities of the Chemed Capital Trust. The exchanged shares of capital stock were recorded in treasury stock. The Trust Securities are callable in three years and are redeemable in 2030.

Vitas Healthcare Corporation ("Vitas"), the privatelyheld provider of hospice services to the terminally ill in which the Company carries an investment of $\$ 27$ million of redeemable preferred stock, is continuing to explore long-term financing alternatives to increase its liquidity. As of March 31, 2000, preferred dividends of $\$ 715,000$ remain in arrears. The company is currently negotiating with Vitas concerning terms for repayment of the preferred stock and/or extension of the redemption date (currently April 1, 2000). Vitas' operating results and net income continue to meet its management's expectations. On the basis of current information, management believes the Company's investment in Vitas is fully recoverable and that no impairment exists.

At March 31, 2000 Chemed had approximately $\$ 96.6$ million of unused lines of credit with various banks. Management believes its liquidity and sources of capital are satisfactory for the Company's needs in the foreseeable future.

Data relating to (a) the increase or decrease in service revenues and sales and (b) aftertax earnings as a percent of service revenues and sales for each segment are set forth below:

|  | Service Revenues and Sales \% Increase | Aftertax Earnings as a \% of Revenues (Aftertax Margin) |  |
| :---: | :---: | :---: | :---: |
|  | 2000 vs. 1999 | 2000 | 1999 |
| Roto-Rooter | 20 \% | 6.9\% | 5.7\% |
| Patient Care | 9 | 1.2 | 2.2 |
| Service America | 6 | 1.7 | 3.1 |
| Total | 15 | 4.5 | 4.2 |

Service revenues and sales for the Roto-Rooter segment for the first quarter of 2000 totalled $\$ 67,724,000$, an increase of $20 \%$ over the $\$ 56,206,000$ recorded in the first quarter of 1999. Revenues of the plumbing services business and the drain cleaning business increased $17 \%$ and $23 \%$, respectively, for the first quarter of 2000 , as compared with revenues recorded in the first quarter of 1999. These revenues accounted for $40 \%$ and $43 \%$, respectively, of Roto-Rooter's total service revenues and sales during the 2000 period. Excluding businesses acquired in 1999 and 2000, revenues of this segment increased $15 \%$ during the first quarter of 2000. The aftertax margin of the Roto-Rooter segment in the first quarter of 2000 was $6.9 \%$ as compared with $5.7 \%$ during the first quarter of 1999. This increase was attributable to a higher gross profit margin in 2000 and to operating leverage, as selling and marketing and general and administrative expenses increased at lesser rates than did service revenues and sales.

Service revenues of the Patient Care segment increased $9 \%$ from $\$ 30,212,000$ during the first quarter of 1999 to $\$ 32,909,000$ in the first quarter of 2000 . Excluding the revenues of businesses acquired in 1999, this revenue increase was $4 \%$. During the first quarter of 2000 , the aftertax margin of this segment declined from $2.2 \%$ during the first quarter of 1999 to $1.2 \%$ during the 2000 quarter, primarily as the result of higher general and administrative costs (as a percentage of service revenues) and higher interest costs. The increase in interest costs was attributable to the use of capital for acquisitions in 1999, increased working capital levels and higher interest rates in 2000. Favorable adjustments to prior years' cost reports and bad debt allowances in the 2000 quarter partially offset the impact of higher general and administrative and interest expenses.

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Service revenues and sales of the Service America segment increased $6 \%$ from $\$ 17,661,000$ in the first quarter of 1999 to $\$ 18,754,000$ in the first quarter of 2000 . This revenue increase was highlighted by a $32 \%$ increase in the revenues of Service America's retail business, which accounted for approximately 25 \% of its overall sales in the 2000 period. The aftertax margin of this segment declined from 3.1\% during the first quarter of 1999 to $1.7 \%$ during the first quarter of 2000 . This decline was attributable primarily to a decline in the gross profit margin in 2000, largely as a result of higher overtime costs and higher material costs incurred in 2000.

Income from operations increased from $\$ 5,792,000$ in the first three months of 1999 to $\$ 7,539,000$ during the first three months of 2000. This increase was attributable primarily to higher operating profit of the Roto-Rooter segment.

Other income--net declined from $\$ 4,609,000$ in the first
quarter of 1999 to $\$ 2,396,000$ in the first quarter of 2000 , primarily as a result of lower investment gains recorded in the 2000 period. During the first quarter of 2000 the Company recorded gains on the sales of investments aggregating $\$ 951,000$ as compared with $\$ 3,068,000$ during the first quarter of 1999 . Lower interest income for 2000 as compared with the 1999 first quarter also contributed to the decline in other income.

The Company's effective income tax rate during the first quarter of 2000 was $37.7 \%$ as compared with $39.2 \%$ during the first three months of 1999. This decline is due primarily to lower effective state and local income tax rates in the 2000 first quarter.

Net income during the first quarter of 2000 totalled $\$ 4,902,000$ ( $\$ .49$ per share) as compared with $\$ 5,355,000$ ( $\$ .51$ per share) in the first quarter of 1999. This decline was attributable primarily to larger gains on the sales of investments in the 1999 period. Excluding gains on the sales of investments in both periods, net income for the first quarter of 2000 totalled $\$ .42$ per share as compared with $\$ .33$ per share during the first quarter of 1999.

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PART II -- OTHER INFORMATION
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Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits
--------

| Exhibit | SK 601 |  | Page |
| :---: | :---: | :--- | :--- |
| No. | Ref. No. | Description | No. |
| ----- | ------ | -------------------1 |  |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Chemed Corporation
-----------------------------
(Registrant)

| Dated: | May 10, 2000 | By | Naomi C. Dallob |
| :---: | :---: | :---: | :---: |
|  |  |  | Naomi C. Dallob, Vice President and Secretary |
| Dated: | May 10, 2000 | By | Arthur V. Tucker, Jr. |
|  |  |  | Arthur V. Tucker, Jr. Vice President and Controller (Principal Accounting Officer) |

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<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS FINANCIAL INFORMATION EXTRACTED FROM FOR 8-K OF CHEMED
CORPORATION FOR THE QUARTER ENDED MARCH 31, 2000 AND IS QUALIFIED IN ITS
ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
</LEGEND>
<CIK> 0000019584
<NAME> CHEMED CORPORATION
<MULTIPLIER> 1,000
<CURRENCY> U.S. DOLLARS
\begin{tabular}{|c|c|}
\hline <PERIOD-TYPE> & 3-MOS \\
\hline <FISCAL-YEAR-END> & DEC-31-2000 \\
\hline <PERIOD-START> & JAN-01-2000 \\
\hline <PERIOD-END> & MAR-31-2000 \\
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\end{tabular}
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<ARTICLE> 5

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THIS SCHEDULE CONTAINS RESTATED FINANCIAL INFORMATION EXTRACTED FROM THE APPLICABLE 1999 INTERIM FINANCIAL STATEMENTS OF CHEMED CORPORATION, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
</LEGEND>
<RESTATED>
<CIK> 0000019584
<NAME> CHEMED CORPORATION
<MULTIPLIER> 1,000
<CURRENCY> U.S. DOLLAR

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| <EPS-DILUTED> |  | . 51 |  | 1.00 |  | 1.41 |


[^0]:    5. During the first quarter of 2000 , the Company acquired two
