### SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-K

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2001 [ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition period from \_\_\_ \_\_\_\_\_ to \_\_ Commission File Number: 1-8351 CHEMED CORPORATION (Exact name of registrant as specified in its charter) 31-0791746 Delaware (State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification Number) 45202-4726 (Zip Code) 2600 Chemed Center, 255 East Fifth Street, Cincinnati, Ohio (Address of principal executive offices)

(513) 762-6900

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class on which registered

Capital Stock - Par Value \$1 Per Share

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\,$  X  $\,$  No  $\,$ 

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.\_\_\_\_\_

The aggregate market value of the voting stock held by non-affiliates of the registrant, based upon the closing price of said stock on the New York Stock Exchange - Composite Transaction Listing on March 22, 2002 (\$37.80 per share), was \$361,902,908.

At March 22, 2002, 9,855,252 shares of Chemed Corporation Capital Stock (par value \$1 per share) were outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Document Where Incorporated

2001 Annual Report to Stockholders (Specified Portions) Proxy Statement for Annual Meeting to be held May 20, 2002

Parts I, II and IV

Part III

#### CHEMED CORPORATION

#### 2001 FORM 10-K ANNUAL REPORT

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#### General

Chemed Corporation was incorporated in Delaware in 1970 as a subsidiary of W. R. Grace & Co. and succeeded to the business of W. R. Grace & Co.'s Specialty Products Group as of April 30, 1971 and remained a subsidiary of W. R. Grace & Co. until March 10, 1982. As used herein, "Company" refers to Chemed Corporation, "Chemed" refers to Chemed Corporation and its subsidiaries and "Grace" refers to W. R. Grace & Co. and its subsidiaries.

On March 10, 1982, the Company transferred to Dearborn Chemical Company, a wholly owned subsidiary of the Company, the business and assets of the Company's Dearborn Group, including the stock of certain subsidiaries within the Dearborn Group, plus \$185 million in cash, and Dearborn Chemical Company assumed the Dearborn Group's liabilities. Thereafter, on March 10, 1982 the Company transferred all of the stock of Dearborn Chemical Company to Grace in exchange for 16,740,802 shares of the capital stock of the Company owned by Grace with the result that Grace no longer has any ownership interest in the Company.

On December 31, 1986, the Company completed the sale of substantially all of the business and assets of Vestal Laboratories, Inc., a wholly owned subsidiary. The Company received cash payments aggregating approximately \$67.4 million over the four-year period following the closing, the substantial portion of which was received on December 31, 1986.

On April 2, 1991, the Company completed the sale of DuBois Chemicals, Inc. ("DuBois"), a wholly owned subsidiary, to the Diversey Corporation ("Diversey"), then a subsidiary of The Molson Companies Ltd. Under the terms of the sale, Diversey agreed to pay the Company net cash payments aggregating \$223,386,000, including deferred payments aggregating \$32,432,000.

On December 21, 1992, the Company acquired The Veratex Corporation and related businesses ("Veratex Group") from Omnicare, Inc., a publicly traded company in which Chemed currently maintains a .2 percent ownership interest. The purchase price was \$62,120,000 in cash paid at closing, plus a post-closing payment of \$1,514,000 (paid in April 1993) based on the net assets of Veratex.

Effective January 1, 1994, the Company acquired all the capital stock of Patient Care, Inc. ("Patient Care"), for cash payments aggregating \$20,582,000, plus 17,500 shares of the Company's Capital Stock. An additional cash payment of \$1,000,000 was made on March 31, 1996 and another payment of \$1,000,000 was made on March 31, 1997.

In July 1995, the Company's Omnia Group (formerly Veratex Group) completed the sale of the business and assets of its Veratex Retail division to Henry Schein, Inc. ("HSI") for \$10 million in cash plus a \$4.1 million note for which payment was received in December 1995.

Effective September 17, 1996, the Company completed a merger of a subsidiary of the Company, Chemed Acquisition Corp., and Roto-Rooter, Inc. pursuant to a Tender Offer commenced on August 8, 1996 to acquire any and all of the outstanding shares of Common Stock of Roto-Rooter, Inc. for \$41.00 per share in cash.

On September 24, 1997, the Company completed the sale of its wholly owned businesses comprising the Omnia Group to Banta Corporation for \$50 million in cash and \$2.3 million in deferred payments.

Effective September 30, 1997, the Company completed a merger between its 81-percent-owned subsidiary, National Sanitary Supply Company, and a wholly owned subsidiary of Unisource Worldwide, Inc. for \$21.00 per share, with total payments of \$138.3 million.

The Company now conducts its business operations in three segments: Roto-Rooter Group ("Roto-Rooter"), Patient Care and Service America Systems, Inc. ("Service America").

#### Financial Information about Industry Segments

The required segment and geographic data for the Company's continuing operations (as described below) for the three years ended December 31, 1999, 2000 and 2001 are shown in the "Segment Data" on pages 26 and 27 of the 2001 Annual Report to Stockholders and are incorporated herein by reference.

#### Description of Business by Segment

The information called for by this item is included within Note 1 of the Notes to Financial Statements appearing on page 16 of the 2001 Annual Report to Stockholders and is incorporated herein by reference.

#### Product and Market Development

Each segment of Chemed's business engages in a continuing program for the development and marketing of new services and products. While new products and services and new market development are important factors for the growth of each active segment of Chemed's business, Chemed does not expect that any new products and services or marketing effort, including those in the development stage, will require the investment of a material amount of Chemed's assets.

#### Raw Materials

The principal raw materials needed for Chemed's United States manufacturing operations are purchased from United States sources. No segment of Chemed experienced any material raw material shortages during 2001, although such shortages may occur in the future. Products manufactured and sold by Chemed's active business segments generally may be reformulated to avoid the adverse impact of a specific raw material shortage.

#### Patents, Service Marks and Licenses

The Roto-Rooter(R) trademark and service mark have been used and advertised since 1935 by Roto-Rooter Corporation, a wholly owned subsidiary of Roto-Rooter, Inc., a 100 percent-owned subsidiary of the Company. The Roto-Rooter(R) marks are among the most highly recognized trademarks and service marks in the United States. Chemed considers the Roto-Rooter(R) marks to be a valuable asset and a significant factor in the marketing of Roto-Rooter's franchises, products and services and the products and services provided by its franchisees.

#### Roto-Rooter

All aspects of the sewer, drain, and pipe cleaning, HVAC services and plumbing repair businesses are highly competitive. Competition is, however, fragmented in most markets with local and regional firms providing the primary competition. The principal methods of competition are advertising, range of services provided, speed and quality of customer service, service guarantees, and pricing.

 $\,$  No individual customer or market group is critical to the total sales of this segment.

#### Patient Care

The home healthcare services industry and, in particular, the nursing and personal care segment is highly competitive. Patient Care competes with numerous local, regional and national home healthcare services companies. Patient Care competes on the basis of quality, cost-effectiveness and its ability to service its referral base quickly throughout its regional markets.

Patient Care has contracts with several customers, the loss of any one or more of which could have a material adverse effect on this segment.

#### Service America

All aspects of the HVAC and appliance repair and maintenance service industry are highly competitive. Competition is, however, fragmented in most markets with local and regional firms providing the primary competition. The principal methods of competition are advertising, range of services provided, speed and quality of customer service, service guarantees, and pricing.

 $\,$  No individual customer or market group is critical to the total sales of this segment.

#### Research and Development

Chemed engages in a continuous program directed toward the development of new products and processes, the improvement of existing products and processes, and the development of new and different uses of existing products. The research and development expenditures from continuing operations have not been nor are they expected to be material.

#### Government Regulations

Roto-Rooter's franchising activities are subject to various federal and state franchising laws and regulations, including the rules and regulations of the Federal Trade Commission (the "FTC") regarding the offering or sale of franchises. The rules and regulations of the FTC require that Roto-Rooter provide all prospective franchisees with specific information regarding the franchise program and Roto-Rooter in the form of a detailed franchise offering circular. In addition, a number of states require Roto-Rooter to register its franchise offering prior to offering or selling franchises in the state. Various state laws also provide for certain rights in favor of franchisees, including (i) limitations on the franchisor's ability to terminate a franchise except for good cause,

(ii) restrictions on the franchisor's ability to deny renewal of a franchise, (iii) circumstances under which the franchisor may be required to purchase certain inventory of franchisees when a franchise is terminated or not renewed in violation of such laws, and (iv) provisions relating to arbitration. Roto-Rooter's ability to engage in the plumbing repair business is also subject to certain limitations and restrictions imposed by state and local licensing laws and regulations.

Service America's home and service warranty operations are regulated by the Florida and Arizona Departments of Insurance. In accordance with certain Florida regulatory requirements, Service America maintains cash with the Department of Insurance and is also required to maintain additional unencumbered reserves. In addition, Service America's air conditioning and appliance repair and maintenance business is also subject to certain limitations imposed by state and local licensing laws and regulations.

Patient Care's activities are subject to various federal and state laws and regulations. Changes in the law, new interpretations of existing laws, or changes in payment methodology, may have a dramatic effect on the definition of permissible or impermissible activities, the relative costs associated with doing business and the amount of reimbursement by both government and other third-party payors. In addition to specific legislative and regulatory influences, efforts to reduce the growth of the federal budget and the Medicare and the Medicaid programs resulted in enactment of the Balanced Budget Act of 1997. This law contains several provisions affecting Medicare payment for the coverage of home healthcare services which directly or indirectly, together with Medicaid payments, accounted for 70 percent of Patient Care's net revenue in 2001. Certain of these provisions could have an adverse effect on Patient Care. In addition, state legislatures periodically consider various healthcare reform proposals. Congress and state legislatures can be expected to continue to review and assess alternative healthcare delivery systems and payment methodologies, and public debate of these issues can be expected to continue in the future. The ultimate timing or effect of such additional legislative efforts cannot be predicted and may impact Patient Care in different ways. No assurance can be given that any such efforts will not have a material adverse effect on Patient

Certain of Patient Care's employees are subject to state laws and regulations governing professional practice. Patient Care's operations are subject to periodic survey by governmental and private accrediting entities to assure compliance with applicable state licensing, and Medicare and Medicaid certification and accreditation standards, as the case may be. From time to time in the ordinary course of business, Patient Care, like other healthcare companies, receives survey reports containing deficiencies for alleged failure to comply with applicable requirements. Patient Care reviews such reports and takes appropriate corrective action. The failure to effect such action or to obtain, renew or maintain any of the required regulatory approvals, certifications or licences could materially adversely affect Patient Care's business, and could prevent the programs involved from offering products and services to patients. There can be no assurance that either the states or the federal government will not impose additional regulations upon the activities of Patient Care which might materially adversely affect Patient Care.

#### Environmental Matters

Roto-Rooter's operations are subject to various federal, state, and local laws and regulations regarding environmental matters and other aspects of the operation of a sewer and drain cleaning, HVAC and plumbing services business. For certain other activities, such as septic tank pumping, Roto-Rooter is subject to state and local environmental health

and sanitation regulations. Service America's operations are also subject to various federal, state and local laws and regulations regarding environmental matters and other aspects of the operation of a HVAC and appliance repair and maintenance service industry.

In connection with the sale of DuBois to the Diversey Corporation, the Company contractually assumed for a period of ten years the estimated liability for potential environmental cleanup and related costs arising from the sale of DuBois up to a maximum of \$25,500,000. Based upon managements' updated assessment of the Company's environmental-related liability, the Company has accrued \$2,286,000 at December 31, 2001 to cover these costs. Although no assurances can be given, the Company does not believe that the costs associated with any additional Dubois-related environmental issues will have a material effect on the Company's financial condition or results of operation.

Chemed, to the best of its knowledge, is currently in compliance in all material respects with the environmental laws and regulations affecting its operations. Such environmental laws, regulations and enforcement proceedings have not required Chemed to make material increases in or modifications to its capital expenditures and they have not had a material adverse effect on sales or net income. Capital expenditures for the purposes of complying with environmental laws and regulations during 2002 and 2003 with respect to continuing operations are not expected to be material in amount; there can be no assurance, however, that presently unforeseen legislative or enforcement actions will not require additional expenditures.

#### Employees

On December 31, 2001, Chemed had a total of 7,595 employees.

#### Item 2. Properties

Chemed has plants and offices in various locations in the United States and Canada. The major facilities operated by Chemed are listed below by industry segment. All "owned" property is held in fee and is not subject to any major encumbrance. Except as otherwise shown, the leases have terms ranging from one year to seventeen years. Management does not foresee any difficulty in renewing or replacing the remainder of its current leases. Chemed considers all of its major operating properties to be maintained in good operating condition and to be generally adequate for present and anticipated needs.

Location	Туре	Owned	Leased
	Roto-Rooter Group		
Cincinnati, OH	Office and service facilities	22,000 sq. ft.	41,000 sq. ft.
West Des Moines, IA	Office, manufacturing and distribution center facilities	29,000 sq. ft.	
Northeastern U.S. Area (1)	Office and service facilities	31,000 sq. ft.	58,000 sq. ft.

Central U.S. Area (2)	Office and service facilities		35,000 sq. ft.	74,000 sq. ft.
Southern U.S. Area (3)	Office and service facilities		18,000 sq. ft.	90,000 sq. ft.
Western U.S. Area (4)	Office and service facilities		19,000 sq. ft.	84,000 sq. ft.
		Patient Care		
New Jersey (5)	Office			52,000 sq. ft.
Connecticut (6)	Office			46,000 sq. ft.
New York (7)	Office			45,000 sq. ft.
Illinois (8)	Office			3,000 sq. ft.
Ohio (9)	Office			4,000 sq. ft.
Kentucky (10)	Office			3,000 sq. ft.
Georgia (11)	Office			2,000 sq. ft.
Washington, DC (12)	Office			2,000 sq. ft.
Virginia (13)	Office			3,000 sq. ft.
Maryland (14)	Office			2,000 sq. ft.
		Service America		
Florida (15)	Office and service facilities		67,000 sq. ft.	33,000 sq. ft.
Arizona (16)	Office and service facilities			10,000 sq. ft.
		Corporate		
Cincinnati, OH (17)	Corporate offices and related facilities		8,000 sq. ft.	58,000 sq. ft.

<sup>- -----</sup>

<sup>(1)</sup> Comprising locations in Stoughton, Springfield and Woburn,
Massachusetts; West Stratford and Bloomfield, Connecticut; Farmingdale,
Hawthorne, and Staten Island, New York; Pennsauken and Brunswick, New
Jersey; Levittown and Philadelphia, Pennsylvania; Cranston, Rhode
Island; and Newark, Delaware.

<sup>(2)</sup> Comprising locations in Columbus and Independence, Ohio; Indianapolis, Indiana; Memphis and Nashville, Tennessee; Wilmerding and North Hills, Pennsylvania;

Rochester and West Seneca, New York; Baltimore, Derwood and Jessup, Maryland; Manassas and Virginia Beach, Virginia; and Charlotte, Raleigh and Durham, North Carolina.

- (3) Comprising locations in Atlanta, Decatur, Newman and Kennesaw, Georgia; Birmingham, Alabama; Ft. Lauderdale, Jacksonville, Miami, Orlando, Longwood, Medley, Tampa and Daytona Beach, Florida; and Houston, San Antonio and Austin, Texas.
- (4) Comprising locations in St. Paul, Minneapolis and Oakdale, Minnesota; Addison, Thornton, Schaumburg and Glenview, Illinois; St. Louis, Missouri; Commerce City, Colorado; Honolulu, Hawaii; Menlo Park, California; Seattle, Tacoma and Bremerton, Washington; and Las Vegas, Nevada.
- (5) Comprising locations in Jersey City; Ridgewood, Montclair, Westfield, and West Orange, New Jersey.
- (6) Comprising locations in Greenwich, Madison, Naugatuch, Newington, Norwalk, New Haven, Stratford, Stamford, Norwich, Gulliford, Bridgeport and Danbury, Connecticut.
- (7) Comprising locations in Brooklyn, Manhattan, Queens, Bronx and Staten Island, New York.
- (8) Comprising locations in Chicago and Glenview, Illinois.
- (9) Comprising location in Columbus, Ohio.
- (10) Comprising location in Louisville, Kentucky.
- (11) Comprising location in Conyers, Georgia.
- (12) Comprising location in Washington, D.C.
- (13) Comprising location in Alexandria, Virginia.
- (14) Comprising locations in Towson and Rockville, Maryland.
- (15) Comprising locations in Pompano Beach, Miami, Fort Myers, Orlando, Deerfield Beach, Jupiter, Tampa and Delray Beach, Florida.
- (16) Comprising location in Phoenix, Arizona. Excludes 6,000 square feet in Tucson, Arizona sublet to outside party.
- (17) Excludes 69,000 square feet in current Cincinnati, Ohio office facilities that are sublet to outside parties.

Item 3. Legal Proceedings

None

None.

Executive Officers of the Company

Name	Age	Office	First Elected
Edward L. Hutton	82	Chairman	November 3, 1993 (1)
Kevin J. McNamara	48	President and Chief Executive Officer	August 2, 1994 (2)
Timothy S. O'Toole	46	Executive Vice President and Treasurer	May 18, 1992 (3)
Spencer S. Lee	46	Executive Vice President	May 15, 2000 (4)
Sandra E. Laney	58	Executive Vice President and Chief Administrative Officer	November 3, 1993 (5)
Arthur V. Tucker, Jr.	52	Vice President and Controller	May 20, 1991 (6)

- (1) Mr. E. L. Hutton is the Chairman of the Company and has held this position since November 1993. Previously, from April 1970 to May 2001, Mr. E. L. Hutton also served as Chief Executive Officer and from April 1970 to November 1993, he held the position of President of the Company. Mr. E. L. Hutton is the father of Mr. T. C. Hutton, a director and a Vice President of the Company.
- (2) Mr. K. J. McNamara is President and Chief Executive Officer of the Company and has held these positions since August 1994 and May 2001, respectively. Previously, he served as an Executive Vice President, Secretary and General Counsel of the Company, since November 1993, August 1986 and August 1986, respectively. He previously held the position of Vice President of the Company, from August 1986 to May 1992.
- (3) Mr. T. S. O'Toole is an Executive Vice President and the Treasurer of the Company and has held these positions since May 1992 and February 1989, respectively. Mr. O'Toole is Chairman and Chief Executive Officer of Patient Care, Inc. and has held these positions since April 1995.
- (4) Mr Lee is an Executive Vice President of the Company and has held this position since May 15, 2000. Mr. Lee is also Chairman and Chief Executive Officer of Roto-Rooter, Inc., a wholly owned subsidiary of the Company ("Roto-Rooter"), and has held this position since January 1999. Previously, he served as a Senior Vice President of Roto-Rooter Services Company from May 1997 to January 1999. From February 1985 to May 1997, he served as Vice President of Roto-Rooter Services Company.
- (5) Ms. S. E. Laney is an Executive Vice President and the Chief Administrative Officer of the Company and has held these positions since May 2001 and May 1991, respectively. Previously, from November 1993 to May 2001, she held the position of Senior Vice President of the Company.

(6) Mr. A. V. Tucker, Jr. is a Vice President and Controller of the Company and has held these positions since February 1989. From May 1983 to February 1989, he held the position of Assistant Controller of the Company.

Each executive officer holds office until the annual election at the next annual organizational meeting of the Board of Directors of the Company which is scheduled to be held on May 20, 2002.

#### PART II

Item 5. Market for the Registrant's Common Equity and Related Stockholder  $$\operatorname{\mathtt{Matters}}$$ 

The Company's Capital Stock (par value \$1 per share) is traded on the New York Stock Exchange under the symbol CHE. The range of the high and low sale prices on the New York Stock Exchange and dividends paid per share for each quarter of 2000 and 2001 are set forth below.

	Closing		Dividenda Daid
	High		DIVIGOTION LOIG
2001			
~	36.10	\$33.00 30.90 26.70 27.75	\$.11 .11 .11 .11
2000			
First Quarter Second Quarter Third Quarter Fourth Quarter		\$27.00 27.50 27.75 30.94	\$.10 .10 .10 .10

Future dividends are necessarily dependent upon the Company's earnings and financial condition, compliance with certain debt covenants and other factors not presently determinable.

The information called for this Item with respect to the Company's Capital Stock authorized under the Company's stock incentive plans is set forth on pages 24 through 25 of the 2001 Annual Report to Stockholders and is incorporated herein by reference.

As of March 22, 2002, there were approximately 3,653 stockholders of record of the Company's Capital Stock. This number only includes stockholders of record and does not include stockholders with shares beneficially held for them in nominee name or within clearinghouse positions of brokers, banks or other institutions.

#### Item 6. Selected Financial Data

The information called for by this Item for the five years ended December 31, 2001 is set forth on pages 28 and 29 of the 2001 Annual Report to Stockholders and is incorporated herein by reference.

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The information called for by this Item is set forth on pages 32 through 35 of the 2001 Annual Report to Stockholders and is incorporated herein by reference.

#### Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The Company has an insignificant number of financial instruments held for trading purposes and does not hedge any of its market risks with derivative instruments.

#### Item 8. Financial Statements and Supplementary Data

The consolidated financial statements, together with the report thereon of PricewaterhouseCoopers LLP dated February 4, 2002, appearing on pages 9 through 27 of the 2001 Annual Report to Stockholders, along with the Supplementary Data (Unaudited Summary of Quarterly Results) appearing on page 31, are incorporated herein by reference.

### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure $\,$

None.

#### PART III

#### Item 10. Directors and Executive Officers of the Registrant

The directors of the Company are:

Edward L. Hutton Walter L. Krebs
Kevin J. McNamara Sandra E. Laney
Rick L. Arquilla Spencer S. Lee
Charles H. Erhart, Jr. John M. Mount
Joel F. Gemunder Timothy S. O'Toole
Patrick P. Grace Donald E. Saunders
Thomas C. Hutton George J. Walsh III

The additional information required under this Item with respect to the directors and executive officers is set forth in the Company's 2002 Proxy Statement and in Part I hereof under the caption "Executive Officers of the Registrant" and is incorporated herein by reference.

#### Item 11. Executive Compensation

Information required under this Item is set forth in the Company's 2002 Proxy Statement, which is incorporated herein by reference.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management

Information required under this Item is set forth in the Company's 2002 Proxy Statement, which is incorporated herein by reference.

#### Item 13. Certain Relationships and Related Transactions

Information required under this Item is set forth in the Company's 2002 Proxy Statement, which is incorporated herein by reference.

#### PART TV

Item 14. Exhibits, Financial Statement Schedule and Reports on Form 8-K Exhibits

- 3.1 Certificate of Incorporation of Chemed Corporation.\*
- 3.2 By-Laws of Chemed Corporation.\*
- 4.1 Offer to Exchange Chemed Capital Trust Convertible Preferred Securities for Shares of Capital Stock, dated as of December 23, 1999.\*
- 4.2 Chemed Capital Trust, dated as of December 23, 1999.\*
- 4.3 Amended and Restated Declaration of Trust of Chemed Capital Trust, dated February 7, 2000.\*
- 10.1 Agreement and Plan of Merger among Diversey U.S. Holdings, Inc., D. C. Acquisition Inc., Chemed Corporation and DuBois Chemicals, Inc., dated as of February 25, 1991.\*
- 10.2 Stock Purchase Agreement between Omnicare, Inc. and Chemed Corporation, dated as of August 5, 1992.\*
- 10.3 Agreement and Plan of Merger among National Sanitary Supply Company, Unisource Worldwide, Inc. and TFBD, Inc. dated as of August 11, 1997.\*
- 10.4 1981 Stock Incentive Plan, as amended through May 20, 1991.\*,\*\*
- 10.5 1983 Incentive Stock Option Plan, as amended through May 20, 1991.\*,\*\*
- 10.6 1986 Stock Incentive Plan, as amended through May 20, 1991.\*,\*\*

10.7	1988 Stock Incentive Plan, as amended through May 20, 1991.*,**
10.8	1993 Stock Incentive Plan.*,**
10.9	1995 Stock Incentive Plan.*,**
10.10	1997 Stock Incentive Plan.*,**
10.11	1999 Stock Incentive Plan.*,**
10.12	1999 Long-Term Employee Incentive Plan.*
10.13	Employment Contracts with Executives.*,**
10.14	Amendment to Employment Agreements with Edward L. Hutton, Kevin J. McNamara, Sandra E. Laney and Thomas C. Hutton, dated May 21, 2001.**
10.15	Amendment to Employment Agreement with Spencer S. Lee and Rick L. Arquilla, dated May 21, 2001.**
10.16	Amendment to Employment Agreement with Executives, dated January 1, 2002.**
10.17	Employment Agreement with John M. Mount.*,**
10.18	Amendment No. 7 to Employment Agreement with Edward L. Hutton.*,**
10.19	Excess Benefits Plan, as restated and amended, effective April 1, 1997.*,**
10.20	Non-Employee Directors' Deferred Compensation Plan.*,**
10.21	Chemed/Roto-Rooter Savings & Retirement Plan, effective January 1, 1999.*,**
10.22	First Amendment to Chemed/Roto-Rooter Savings & Retirement Plan, effective September 6, 2000.**
10.23	Second Amendment to Chemed/Roto-Rooter Savings & Retirement Plan, effective January 1, 2001.**
10.24	Third Amendment to Chemed/Roto-Rooter Savings & Retirement Plan, effective December 12, 2001.**
10.25	Stock Purchase Agreement by and Among Banta Corporation, Chemed Corporation and OCR Holding Company as of September 24, 1997.*
10.26	Directors Emeriti Plan.*,**
10.27	Second Amendment to Split Dollar Agreement with Executives.*,**
10.28	Split Dollar Agreement with Sandra E. Laney.*,**
10.29	Split Dollar Agreement with Executives.*,**

- 10.30 Split Dollar Agreement with Edward L. Hutton.\*,\*\*
- 10.31 Split Dollar Agreement with John M. Mount.\*,\*\*
- 10.32 Split Dollar Agreement with Spencer S. Lee.\*,\*\*
- 10.33 Split Dollar Agreement with Rick L. Arquilla.\*,\*\*
- 10.34 Form of Promissory Note under the Executive Stock Purchase
- 10.35 Promissory Note under the Executive Stock Purchase Plan with Kevin J. McNamara.\*,\*\*
- 10.36 Roto-Rooter Deferred Compensation Plan No. 1, as amended January 1,1998.\*,\*\*
- 10.37 Roto-Rooter Deferred Compensation Plan No. 2.\*,\*\*
- 13. 2001 Annual Report to Stockholders.
- 21. Subsidiaries of Chemed Corporation.
- 23. Consent of Independent Accountants.
- 24. Powers of Attorney.
- $^{\star}$  This exhibit is being filed by means of incorporation by reference (see Index to Exhibits on page E-1). Each other exhibit is being filed with this Annual Report on Form 10-K.
- \*\* Management contract or compensatory plan or arrangement.

#### Financial Statement Schedule

 $\,$  See Index to Financial Statements and Financial Statement Schedule on page S-1.

#### Reports on Form 8-K

The Company filed a Form 8-K dated November 30, 2001 with respect to its restructuring plan.

#### SIGNATURES

Pursuant to the requirements of Section 13 or  $15\,(d)$  of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CHEMED CORPORATION

March 28, 2002

By /s/ Kevin J. McNamara

\_\_\_\_\_

Kevin J. McNamara

President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title		Date
		+	
/s/ Kevin J. McNamara	President and Chief Executive Officer - and a Director (Principal Executive		1
Kevin J. McNamara	Officer)		
/s/ Timothy S. O'Toole	Executive Vice President and Treasurer  - and a Director	 	1
Timothy S. O'Toole	(Principal Financial Officer)		
/s/ Arthur V. Tucker, Jr.	Vice President and Controller - (Principal Accounting	! 	March 28, 2002
Arthur V. Tucker, Jr.	Officer)	 	1
Edward L. Hutton*	Walter L. Krebs*	-+ 	
Rick L. Arquilla* Charles H. Erhart, Jr.*	Sandra E. Laney* Spencer S. Lee*	Directors	
Joel F. Gemunder*	John M. Mount*		
Patrick P. Grace* Thomas C. Hutton*	Donald E. Saunders* George J. Walsh III*		
		-++	

- -----

\* Naomi C. Dallob by signing her name hereto signs this document on behalf of each of the persons indicated above pursuant to powers of attorney duly executed by such persons and filed with the Securities and Exchange Commission.

March 28, 2002

/s/ Naomi C. Dallob

Date

Naomi C. Dallob (Attorney-in-Fact)

#### CHEMED CORPORATION AND SUBSIDIARY COMPANIES

#### INDEX TO FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE

1999, 2000 AND 2001

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 $\mbox{\ensuremath{\star}}$  Indicates page numbers in Chemed Corporation 2001 Annual Report to Stockholders.

The consolidated financial statements of Chemed Corporation listed above, appearing in the 2001 Annual Report to Stockholders, are incorporated herein by reference. The Financial Statement Schedule should be read in conjunction with the consolidated financial statements listed above. Schedules not included have been omitted because they are not applicable or the required information is shown in the financial statements or notes thereto as listed above.

### Report of Independent Accountants on Financial Statement Schedule

To the Board of Directors of Chemed Corporation

Our audits of the consolidated financial statements referred to in our report dated February 4, 2002 appearing on page 9 of the 2001 Annual Report to Stockholders of Chemed Corporation (which report and consolidated financial statements are incorporated by reference in this Annual Report on Form 10-K) also included an audit of the Financial Statement Schedule listed in Item 14 of this Form 10-K. In our opinion, the Financial Statement Schedule presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements.

/s/ PricewaterhouseCoopers LLP
-----PricewaterhouseCoopers LLP
Cincinnati, Ohio
February 4, 2002

# CHEMED CORPORATION AND SUBSIDIARY COMPANIES VALUATION AND QUALIFYING ACCOUNTS (in thousands) Dr/(Cr)

			Additions			
Description	Balance at Beginning of Period	Credited to Costs and		Applicable to Companies Acquired in Period		Balance at End of Period
Allowances for doubtful accounts (c)						
For the year 2001	\$ (5,137)	\$(2,546)	\$ -	\$ -	\$ 2,742	\$ (4,941)
	======	=====	======	======	=====	=====
For the year 2000	\$ (4,554) ======	\$(2,342) ======	\$ - ======	\$ - ======	\$ 1,759	\$ (5,137) ======
For the year 1999	\$ (3,601)	\$(2,235)	\$ -	\$ (25)	\$ 1,307	\$ (4,554)
	=====	======	======	=====	=====	======
Allowances for doubtful accounts - notes receivable (d)						
For the year 2001	\$ (23)	\$ (900)	\$ -	\$ -	\$ 23	\$ (900)
	=====	=====	======	======	=====	=====
For the year 2000	\$ (23)	\$ -	\$ -	\$ -	\$ -	\$ (23)
	=====	======	======	======	=====	=====
For the year 1999	\$ (23)	\$ -	\$ -	\$ -	\$ -	\$ (23)
	=====	======	======	======	=====	======

Description	Balance at Beginning of Period	(Charged) Credited to Costs and Expenses	(Charged) Credited to Other Accounts (a)	Applicable to Companies Acquired in Period	Deductions (b)	Balance at End of Period
Valuation allowance for available-for-sale securities						
For the year 2001	\$ 4,980	\$ -	\$ 2,496	\$ -	\$ (993)	\$ 6,483
	======	======	======	======	=====	======
For the year 2000	\$ 5,220	\$ -	\$ 3,159	\$ -	\$ (3,399)	\$ 4,980
	======	======	======	======	======	=====
For the year 1999	\$ 20,406	\$ -	\$ 10,525	\$ -	\$ (4,661)	\$ 5,220
	======	======	======	======	======	======

- -----

<sup>(</sup>a) With respect to the valuation allowance for available-for-sale securities, amounts charged or credited to other accounts comprise net unrealized holding gains arising during the period.

<sup>(</sup>b) With respect to allowances for doubtful accounts, deductions include accounts considered uncollectible or written off, payments, companies divested, etc. With respect to valuation allowance for available-for-sale securities, deductions comprise net realized gains on sales of investments.

<sup>(</sup>c) Classified in consolidated balance sheet as a reduction of accounts receivable.

<sup>(</sup>d) Classified in consolidated balance sheet as a reduction of other assets.

# EXHIBIT 10.14 AMENDMENT TO EMPLOYMENT AGREEMENT

AGREEMENT dated as of May 21, 2001 between \_\_\_\_\_\_ (Employee") and Chemed Corporation (the "Company").

WHEREAS, Employee and the Company have entered into an Employment Agreement dated as of May 2, 1988 and amended May 15, 1989, May 21, 1990, May 20, 1991, May 18, 1992, May 17, 1993, May 16, 1994, May 15, 1995, May 20, 1996, May 19, 1997, May 18, 1998, May 17, 1999 and May 15, 2000 ("Employment Agreement"); and

WHEREAS, Employee and the Company desire to further amend the Employment Agreement in certain respects.

NOW, THEREFORE, Employee and the Company mutually agree that the Employment Agreement shall be amended, effective as of May 21, 2001, as follows:

- A. Section 1.1(b) is hereby deleted in its entirety.
- B. The base salary amount set forth in the first sentence of Section 2.1 of the Employment Agreement is hereby deleted and the base salary amount of  $\S$ \_\_\_\_\_ per annum is hereby substituted.
- C. The amount of unrestricted stock award recognized in lieu of incentive compensation in 2000 is  $\S$ \_\_\_\_\_.

Except as specifically amended in this Amendment to Employment Agreement, the Employment Agreement, as amended, shall continue in full force and effect in accordance with its terms, conditions and provisions.

greement	as	of	the	date	first	above	written.		
							EMPLOYE	ßE.	
							CHEMED	CORPORATION	
							CHEMED	CORPORATION	

IN WITNESS WHEREOF, the parties have duly executed this amendatory

#### SCHEDULE TO EXHIBIT 10.14

Name and Position	Salary and	Current(a) Stock Award Compensation	Date of
E. L. Hutton Chairman and Chief Executive Officer	\$ 350,000 582,165	\$ 649,077	5/3/2002
K. J. McNamara President	391,100 245,327	222,219	5/3/2005
S. E. Laney Senior Vice President and Chief Administrative Officer	232,400 231,540	138,009	5/3/2005
T. C. Hutton Vice President	210,700 46,669	71,737	5/3/2005

<sup>(</sup>a) Amount of unrestricted Chemed stock awards recognized in lieu of incentive compensation in 2000.

<sup>(</sup>b) No extension of term is proposed.

#### EXHIBIT 10.15 AMENDMENT TO EMPLOYMENT AGREEMENT

AGREEMENT dated as of May 21, 2001 between \_\_\_\_\_ ("Employee") and Chemed Corporation (the "Company").

WHEREAS, Employee and the Company have entered into an Employment Agreement dated as of May 19, 1997 and amended May 18, 1998, May 17, 1999 and May 15, 2000 ("Employment Agreement"); and

WHEREAS, Employee and the Company desire to amend the Employment Agreement in certain respects.

NOW, THEREFORE, Employee and the Company mutually agree that the Employment Agreement shall be amended, effective as of May 21, 2001, as follows:

- A. The date, amended as of May 21, 2000, set forth in Section 1.2 of the Employment Agreement, is hereby deleted and the date of May 21, 2004 is hereby substituted therefor.
- B. The base salary amount set forth in the first sentence of Section 2.1 of the Employment Agreement is hereby deleted and the base salary amount of \$\_\_\_\_\_ per annum is hereby substituted.
- C. The amount of unrestricted stock award recognized in lieu of incentive compensation in 2000 is  $\S$ \_\_\_\_\_.

Except as specifically amended in this Amendment No. 4 to Employment Agreement, the Employment Agreement, as amended, shall continue in full force and effect in accordance with its terms, conditions and provisions.

IN WITNESS WHEREOF, the parties have duly executed this amendatory agreement as of the date first above written.  ${\tt EMPLOYEE}$ 

CHEMED CORPORATION

#### SCHEDULE TO EXHIBIT 10.15

Name and Position	Current Salary and Bonus	Current(a) Stock Award Compensation	Expiration Date of Current Agreement
Spencer S. Lee Chairman and Chief Executive Officer of Roto-Rooter, Inc.	\$223,040 149,000	\$59,976	5/19/2004
Rick L. Arquilla Senior Vice President Roto-Rooter Services Company	203,000 120,000	57,855	5/19/2004

<sup>(</sup>a) Amount of unrestricted Chemed stock awards recognized in lieu of incentive compensation in 2000.

# EXHIBIT 10.16 AMENDMENT TO EMPLOYMENT AGREEMENT

AGREEMENT dated as of January 1, 2002 between \_\_\_\_\_\_("Employee") and Chemed Corporation (the "Company").

WHEREAS, Employee and the Company have entered into an Employment Agreement dated as of May 2, 1988 and amended periodically thereafter ("Employment Agreement"); and

WHEREAS, Employee and the Company desire to further amend the Employment Agreement in certain respects;

WHEREAS, the Employment Agreement is not intended to guarantee continuity of Employee's exact position, as such would impair the Corporation's essential flexibility in acquiring and disposing of businesses; and

WHEREAS, the Company has offered Employee, and Employee has accepted, the immediate vesting of all restricted portions of outstanding stock awards, totalling \_\_\_\_\_ shares of Chemed capital stock, in conjunction with the below amendments;

NOW, THEREFORE, Employee and the Company mutually agree that the Employment Agreement shall be amended, effective as of January 1, 2002, as follows:

 The first two sentences of Section 1.1(a) are hereby revised to read as follows:

"The Company agrees to employ Employee and Employee agrees to work for the Company as a senior executive, or in such other reasonably comparable position as the Company shall determine suits the needs of its business in keeping with the executive or managerial nature of the Employee=s position, in its sole discretion. Employee will serve in such management capacities as Company shall assign."

2. Section 2.5(e) is hereby deleted and replaced with the following:

"To the extent Employee succeeds in obtaining a final judgment in his favor on the essential claims he may make against the Company in enforcement of his rights under this Agreement, the Company shall thereafter repay him his legal fees in such amount as is reasonable."

C. Section 3.4(b) is hereby revised to read as follows:

"(b) If the Company shall terminate Employee's employment hereunder Without Cause, the Company shall pay Employee monthly severance payments at an annual rate equal to 150% of the sum of: (i) the Employee's then current base salary plus (ii) the amount of the annual incentive bonus most recently paid or approved to be paid to such person in respect of the previous year, plus (iii) the fair market value of all shares of Chemed Corporation capital stock subject to restricted stock awards granted to Employee under the Company's stock incentive plans which were scheduled to vest in accordance with Exhibit A attached hereto, notwithstanding the fact that such shares were vested on an accelerated basis effective January 1, 2002, such fair market value to be determined as of the date of vesting of any such shares. Such monthly severance payments shall be made for a period equal to the balance of the term of employment provided for in '1.2; provided, however, that the severance payments shall be reduced by the amount of any Earned Income received by the Employee from other sources for any period such severance payments are payable. "Earned Income" shall mean income attributable to personal services including salary, bonuses and incentive or other supplementary compensation, whether payable currently or deferred, and whether payable in cash or in property. Benefits attributable to executive or employee stock options, benefit plans or other such arrangements shall not constitute Earned Income. Incidental honorariums or fees received on an infrequent basis shall not be included in Earned Income. However, consulting fees, finders' fees and other income for personal services (other than directors' fees) received in lieu of employment by others, or received on a regular and continuing basis even if employed by another employer, shall be included in Earned Income. Directors' fees shall not be included in Earned Income."

D. The third sentence of Section 5.1 is hereby revised to read as follows:

"The parties agree that, consistent with Section 1.1(a) hereof, any material reduction in Employee's title, authority or responsibilities from those he or she was exercising on the date of execution of this Agreement shall not constitute a material breach of this Agreement by the Company, as the Company requires flexibility in acquisition and disposition of its businesses, and their staffing needs."

Chairman

Except as specifically amended in this Amendment No.  $\_$  to Employment Agreement, the Employment Agreement, as amended, shall continue in full force and effect in accordance with its terms, conditions and provisions.

IN WITNESS WHEREOF, the parties have duly executed this amendatory agreement as of the date first above written.

EMPLOYEE

CHEMED CORPORATION

Edward L. Hutton

#### SCHEDULE TO EXHIBIT 10.16 EMPLOYMENT AGREEMENTS REVISED JANUARY 2, 2002

Name and Position	Shares Vesting
Edward L. Hutton, Chairman	83,066
Kevin J. McNamara, President & Chief Executive Officer	30,018
Sandra E. Laney, Executive Vic President &	
Chief Administrative Officer	17,575
Timothy S. O'Toole, Executive Vice President & Treasurer	17,575
Spencer S. Lee, Executive Vice President	7,616
Thomas C. Hutton, Vice President	9,248
Arthur V. Tucker, Jr., Vice President & Controller	7,402
John M. Mount, Vice President	3,395
Rick L. Arquilla, Director	6,545

# EXHIBIT 10.22 FIRST AMENDMENT TO THE CHEMED/ROTO-ROOTER SAVINGS & RETIREMENT PLAN

- Section 2.11 of the Plan is hereby amended in its entirety to read as follows:
  - 2.11 "Eligible Employee"shall mean each Employee who is employed by an

Employing Unit excluding the following:

- 1. Union Employee,
- Leased Employee,
- any individual who performs service for an Employing Unit pursuant to a
  written agreement which provides that such individual shall not be eligible
  to participate in the Plan, or
- 4. any individual who performs service for an Employing Unit which classifies and treats such individual as an independent contractor, even if such individual is subsequently classified by the Internal Revenue Service as a common law employee of an Employing Unit.
- Section 2.20 of the Plan is hereby amended in its entirety to read as follows:
  - 2.20 "Entry Date" shall mean the first day of the first payroll

period coincident with or immediately following the first day of each month or any other date specified by Chemed with respect to an Employing Unit.

- Section 4.2 of the Plan is hereby amended in its entirety to read as follows:
  - 4.2 Basic Employee Contributions.

-----

- (a) Except as provided in (b) below, a Participant will automatically have deducted from his Compensation and contributed to his 401(k) Contribution Account under the Plan as a Basic Employee Contribution an amount equal to 2% of his Compensation. Such automatic 2% deduction and contribution shall continue until the Participant elects to change or discontinue such contribution in accordance with administrative procedures established by the Plan Administrator.
- (b) Notwithstanding (a) above, a Participant may affirmatively elect to contribute Basic Employee Contributions in an amount other than the automatic 2% contribution in an integral percentage up to 6% of his Compensation. A Participant electing to make such contributions shall specify whether such contributions shall be made wholly to his 401(k) Contribution Account or to his Thrift Contribution Account or, in specified

increments of 1% of his Compensation, to his 401(k) Contribution Account and to this Thrift Contribution Account.

- Section 4.5 (b) of the Plan is hereby amended in its entirety to read as follows:
  - (b) Reinstate suspended Basic Employee Contributions or Supplemental Employee Contributions in accordance with procedures established by the Plan Administrator. A Participant cannot reinstate suspended Supplemental Employee Contributions unless he is then making, or concurrently reinstates, the required amount of Basic Employee Contributions.
- Appendix B is hereby amended in its entirety as follows:

### APPENDIX B - SERVICE CREDIT

Service with the following companies will be credited under the Plan for purposes of eligibility and vesting:

- 1. Caldwell Heating and Air Conditioning of Newnan, Inc.
- 2. Reliance Plumbing, Inc.
- 3. Extra Speedy Service, Inc.
- 4. Pete Edmiston Plumbing & Heating
- 5. Boyd Air Conditioning and Insulation Co.6. ServiceAIR, Inc.
- 7. LaNois' Walrus Air Co., Inc.
- 8. D. Kilian, Inc.
- 9. Claymon Corp.
- 10. A-aachen Citywide Plumbing, Inc.
- 11. Cassidy Plumbing and Heating, Inc.
- 12. Diversified Mechanical Services, Inc.
- 13. A-1 Rootmaster, Inc.
- 14. Geoson, Inc. & Daniels-Dallaire, Inc. 15. Catons' Plumbing, Heating & Air Conditioning, Inc.
- 16. Environmental Pipe, Inc.
- 17. Dolfran, Inc. & Ridin Pipeline, Inc.
- 18. Roto-Rooter of Kitsap County, Inc.
- 19. Drain Masters RTP, Inc.
- Starburst, Inc.
   Sure Flow, Inc.; provided, however, the earliest date on which any Employee who was formerly employed by Sure Flow, Inc. may become a Participant in the Plan is May 1, 1999
- 22. Service as an employee of Job Corps but only while performing services on behalf of Roto-Rooter, Inc. or an Affiliated Company
- 23. Rusk Heating and Air Conditioning, Inc.
- 24. HDH Services, Inc.

25. Kennell Enterprises, Inc.

IN WITNESS WHEREOF, Chemed Corporation has caused its name to be subscribed to this amendment effective on the  $6/{\rm th}/{\rm day}$  of September, 2000.

CHEMED CORPORATION

By: /s/ Naomi C. Dallob

## EXHIBIT 10.23 SECOND AMENDMENT TO

#### CHEMED/ROTO-ROOTER SAVINGS & RETIREMENT PLAN

The Chemed/Roto-Rooter Savings & Retirement Plan is hereby amended effective January 1, 2001 as follows:

Section 2.7 of the Plan is hereby amended in its entirety to read as follows:

2.7 "Compensation" shall mean the gross earnings of an Employee

from an Employing Unit for the Plan Year as set forth in his U.S. Treasury Department Form W-2 or its equivalent; provided however, that Compensation shall not include (i) Employer Contributions, (ii) any other contributions to, or distributions from, any employee benefit plan, including the Plan, or any program of employee benefits payable other than in cash (except that income realized from stock awards shall be included as Compensation), (iii) non-cash prizes or contest awards received from or under a program sponsored by an Employing Unit, (iv) expense allowances and (v) any expenses reimbursed by an Employing Unit (including, but not limited to, moving expense allowances and cost of living allowances paid to foreign based Employees). Compensation shall include any amount contributed by an Employing Unit on behalf of the Employee pursuant to a salary reduction agreement and which is not includible in the Employee's gross income under Code Section 125 or 402(a)(8). Compensation, as determined pursuant to the preceding provisions, shall be subject to the maximum compensation limitations of Section 4.11.

IN WITNESS WHEREOF, Chemed Corporation has caused its name to be subscribed to this Amendment as of the  $9/th/\ day$  of March, 2001.

CHEMED CORPORATION

By: /s/ Naomi C. Dallob

# EXHIBIT 10.24 AMENDMENT NUMBER THREE TO CHEMED/ROTO-ROOTER SAVINGS & RETIREMENT PLAN

- 1. Section 12.2(a)(4) shall be deleted in its entirety.
- 2. Article XIII shall be deleted in its entirety.
- 3. All other Plan provisions shall be amended, as the sense may require, to reflect the elimination of the Qualified Joint and Survivor Annuity and the Qualified Preretirement Survivor Annuity forms of payment under the Plan; provided however, that such forms of payment shall remain applicable with respect to the distribution of accounts transferred to this Plan from a money purchase pension plan qualified under Code section 401(a) (other than any portion of those assets and liabilities attributable to voluntary Employee Contributions) including but not limited to the Chemed Corporation General Retirement Plan.

IN WITNESS WHEREOF, Chemed Corporation has caused its name to be subscribed to this amendment as of the  $5/{\rm th}/{\rm day}$  of December, 2001.

CHEMED CORPORATION

By: /s/ Naomi C. Dallob
----Secretary

SCHEDULE TO EXHIBIT 10.34

Employee Title Amount
----
Edward L. Hutton Chairman, CEO \$422,484.56
Rick L. Arquilla President of Roto-Rooter Services Company

CHEMED CORPORATION

Providing

ESSENTIAL

SERVICES

TO

Home Owners

AND

Business

2001 ANNUAL REPORT

#### [LOGO] CHEMED

Chemed Corporation, headquartered in Cincinnati, offers essential repair and maintenance services to home owners and businesses through two subsidiaries, as well as home healthcare services through a third subsidiary. Chemed Capital Stock is publicly traded on the New York Stock Exchange under the symbol CHE.

[LOGO] ROTO-ROOTERS

Roto-Rooter Inc. is North America's largest provider of plumbing repair and drain cleaning services. Through its network of company operations, independent contractors, and franchisees, Roto-Rooter serves residential and commercial customers in the United States, Canada, and a growing number of countries around the world.

[LOGO] SERVICE

Service America provides major-appliance and heating, ventilating, and air-conditioning (HVAC) repair services to contract customers in Florida and Arizona and is expanding its presence in the retail repair, replacement, and maintenance market as well.

[LOGO] patient care inc.

Patient Care delivers home healthcare services, focusing on personal care provided by its staff of professionally trained home health aides. A major force in the New York, New Jersey, and Connecticut markets and with operations in the South and Midwest, Patient Care is among the largest homecare providers in the United States.

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 $\label{eq:Roto-Rooter} Roto-Rooter\,(R) \text{ is a registered trademark of Roto-Rooter Inc.} \\ Service \, \text{America}\,(TM) \, \text{is a trademark of Service America Systems Inc.} \\$ 

#### Corporate Information

\_\_\_\_\_

Corporate Headquarters Chemed Corporation 2600 Chemed Center 255 East Fifth Street Cincinnati, Ohio 45202-4726 513-762-6900 www.chemed.com

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#### Transfer Agents & Registrars

Individuals of record needing address changes, account balances, account consolidations, replacement of lost certificates or lost checks, dividend reinvestment plan statements or cost-basis data, 1099s, or assistance with other administrative matters relating to Chemed Capital Stock and Convertible Trust Preferred Securities should direct their inquiries to the designated transfer agent listed below.

Chemed Capital Stock Transfer Agent & Registrar:

Wells Fargo Bank Minnesota, N.A., Shareowner Services

P.O. Box 64854

St. Paul, Minnesota 55164-0854 Telephone: 800-468-9716 (toll-free) E-mail: stocktransfer@WellsFargo.com

Web site: www.wellsfargo.com/shareownerservices

All questions relating to administration of Chemed Capital Stock must be handled by Wells Fargo.

Convertible Trust Preferred Securities Transfer Agent & Registrar:

U.S. Bank, N.A.

Corporate Trust Services

1555 North RiverCenter Drive, Suite 301

Milwaukee, Wisconsin 53212

Telephone: 800-637-7549 (toll-free)
Web site: www.firstarcorporatetrust.com

All questions relating to administration of Convertible Trust Preferred Securities must be handled by U.S. Bank.

#### Corporate Inquiries

Questions concerning company operations and financial results should be directed to Timothy S. O'Toole, Executive Vice President & Treasurer, at Chemed corporate headquarters by writing or by calling 800-2CHEMED (800-224-3633) or 513-762-6702.

Annual and quarterly reports, press releases, and other printed materials may be obtained from Chemed Investor Relations by writing or by calling 800-2CHEMED (800-224-3633) or 513-762-6463. Printed materials may also be viewed and downloaded from Chemed's Web site at www.chemed.com.

Independent Accountants

PricewaterhouseCoopers LLP

Cincinnati, Ohio

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Form 10-K

Additional information about Chemed is available in the Annual Report on Form 10-K. Chemed Investor Relations will furnish copies without charge.

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Dividend Reinvestment Plan for Holders of 25 or More Shares

The Chemed Automatic Dividend Reinvestment Plan is available to Chemed shareholders of record owning a minimum of 25 shares of Chemed Capital Stock. A plan brochure, including fee schedule, and enrollment information are available from the Dividend Reinvestment Agent, Wells Fargo Bank Minnesota, N.A., at the address listed above. Convertible Trust Preferred Securities are not eligible to participate in this Plan.

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### Annual Meeting

The Annual Meeting of Shareholders of Chemed Capital Stock will be held on Monday, May 20, 2002, at 2 p.m. in the Grand Ballroom of The Phoenix Club, 812 Race Street, Cincinnati, Ohio.

Number of Shareholders

The approximate number of shareholders of record of Chemed Capital Stock was 3,686 on December 31, 2001. (This number does not include shareholders with shares held under beneficial ownership or within clearinghouse positions of brokerage firms and banks nor holders of preferred securities.)

Chemed Capital Stock is listed on the New York Stock Exchange under the ticker symbol CHE. Chemed Convertible Trust Preferred Securities are listed on the NASDAQ Over-the-Counter Bulletin Board under the symbol CHEQP.

### Capital Stock & Dividend Data

The high and low closing prices for Chemed Capital Stock, as obtained from the New York Stock Exchange Web site for 2001 and as reported in The Wall Street Journal for 2000, and dividends per share paid by quarter during these years are:

	Closing		Dividends
	High	Low	Paid
2001			
First Quarter	\$39.00	\$33.00	\$ .11
Second Quarter	38.50	30.90	.11
Third Quarter	36.10	26.70	.11
Fourth Quarter	34.00	27.75	.11
2000			
First Quarter	\$31.44	\$27.00	\$ .10
Second Quarter	31.19	27.50	.10
Third Quarter	32.31	27.75	.10
Fourth Quarter	36.56	30.94	.10

For the Years Ended December 31,		2001		2000		1999		1998		1997
Service Revenues and Sales										
from Continuing Operations	Ċ	477,116,000	Ċ	492,393,000	Ċ	445,599,000	\$	381,283,000	¢	341,729,000
Income/(Loss)	ې	4//,110,000	ې	492,393,000	ې	443,399,000	ې	301,203,000	ې	341,729,000
from Continuing Operations/(a)/	\$	(6,701,000)	\$	20,727,000	\$	19,654,000	\$	19,909,000	\$	17,077,000
Net Income/(Loss)/(b)/	\$	(10,375,000)	\$	20,584,000	\$	19,696,000	\$	19,909,000	\$	30,237,000
Pro Forma Income										
<pre>from Continuing Operations/(c)/</pre>	\$	11,605,000	\$	18,466,000	\$	16,694,000	\$	11,964,000	\$	9,425,000
Earnings Per Share										
Income/(Loss)										
from Continuing Operations/(a)/	\$	(.69)	\$	2.11	\$	1.88	\$	1.98	\$	1.72
Net Income/(Loss)/(b)/	\$	(1.07)	\$	2.09	\$	1.88	\$	1.98	\$	3.04
Pro Forma Income										
from Continuing Operations/(c)/	\$	1.19	\$	1.88	\$	1.59	\$	1.19	\$	.95
Average Number										
of Shares Outstanding		9,714,000		9,833,000		10,470,000		10,058,000		9,940,000
Dividends Per Share	\$	. 44	\$	.40	\$	2.12	\$	2.12	\$	2.09
Number of Shareholders		3,686		3,850		4,864		5,271		5,365
Number of Employees		7,595		7,544		7,770		7,671		6,849

- /(a)/ Amounts for the years 2001 through 1997 include aftertax capital gains from the sales of investments of \$703,000 (\$.07 per share), \$2,261,000 (\$.23 per share), \$2,960,000 (\$.29 per share), \$7,945,000 (\$.79 per share), and \$7,652,000 (\$.77 per share), respectively.
- /(b)/ Amounts for the years 2001 through 1999 include losses from discontinued operations of \$1,973,000 (\$.20 per share) and \$143,000 (\$.02 per share) and income from discontinued operations of \$42,000 (nil per share), respectively. Amounts for 1997 include discontinued operations of \$13,160,000 (\$1.32 per share). Amounts for 2001 also include an extraordinary loss of \$1,701,000 (\$.18 per share) from the extinguishment of debt.
- /(c)/ Pro forma amounts exclude aftertax restructuring and similar expenses and other charges of \$19,009,000 (\$1.95 per share)\$ in 2001. Amounts for all periods exclude capital gains discussed in note (a).

## Business Highlights

- . Roto-Rooter Inc. achieved revenues of \$269.4 million in 2001, the second highest in its history after revenues of \$281.1 million in 2000. International master franchise licenses were sold in Mexico, Malaysia, and Spain.
- . Service America centralized its call center, combining customer service representatives, dispatchers, telemarketers, and purchasing agents in one location in order to enhance customer service and operating efficiencies.
- . Patient Care Inc.'s net income for 2001 was \$526,000 versus \$2.1 million for 2000. On a pro forma basis, however, Patient Care achieved a 24% increase in earnings on revenue growth of 3%.

No doubt about it: 2001 was a tough year. Our flagship Roto-Rooter subsidiary particularly felt the pinch of the weak economy as customers deferred optional plumbing projects or took them on as do-it-yourselfers, and noncore HVAC businesses struggled. Likewise, Service America experienced a shortfall in retail sales as customers put off more economically sensitive purchases of new air conditioners and major appliances, along with duct cleaning and other demand repair services. Patient Care, however, having suffered from industrywide reimbursement issues during the past few years, emerged from 2001 with a strong operating performance.

As 2001 progressed, we carefully analyzed our businesses and identified opportunities to streamline Chemed and optimize operations. We discontinued the Cadre Computer Resources subsidiary and announced an important restructuring effort which, when fully implemented, should result in significant savings and enhanced profitability.

#### Financial Results

For the year ended December 31, 2001, Chemed recorded a net loss of \$1.07 per share, which included \$1.95 per share in aftertax restructuring and similar expenses and other charges, a loss of \$.20 per share from discontinued operations, an extraordinary loss of \$.18 per share in debt prepayment penalties, and capital gains from sales of investments of \$.07 per share. Net income of \$2.09 per share in 2000 included capital gains of \$.23 per share and a loss from discontinued operations of \$.02 per share. On a pro forma basis excluding capital gains and restructuring and similar expenses and other charges, Chemed's earnings from continuing operations were \$1.19 per share for 2001 as compared with \$1.88 per share in 2000.

Service revenues and sales from continuing operations for 2001 were \$477.1million, 3% below 2000's \$492.4 million. For 2001, earnings before capital gains, interest, taxes, depreciation, and amortization (EBITDA) were \$30.6 million versus EBITDA of \$59.2 million for 2000, and for 2001, EBITDA represented 6% of revenues. Pro forma EBITDA for 2001 amounted to \$48.0 million, or 10% of revenues.

#### Operations

Roto-Rooter's revenues in 2001 of \$269.4 million were 4% below prior year, primarily due to revenue shortfalls in Roto-Rooter's plumbing and HVAC businesses. The resulting negative leverage caused a 4.4 percentage point decline (2.6 percentage points on a pro forma basis) in the gross margin, while net income declined to \$3.4 million in 2001 versus \$20.0 million in 2000. On a pro forma basis, Roto-Rooter's income for 2001 amounted to \$13.8 million as compared with \$20.0 million in 2000.

As the economy improves, we expect Roto-Rooter's revenues will improve. We are redoubling efforts to upgrade customer service and to improve the compensation opportunity for Roto-Rooter technicians. We've initiated sales and marketing efforts, including specific programs to gain commercial business. We've been increasing service force staffing, a key driver of revenue growth. We will continue to maintain tight expense controls at all levels, and the restructuring of noncore HVAC and non-Roto-Rooter-branded plumbing operations should position Roto-Rooter for improved results in the year ahead.

For 2001, Service America recorded a net loss of \$686,000

Chemed Corporation Revenues from Continuing Operations (000s)

Average Annual Growth: 18%

93 \$136,428 94 \$240.994

95 \$270,449 96 \$301,213 97 \$341,729

98 \$381,283 99 \$445,599

00 \$492.393 01 \$477,116 Chemed Corporation Operating Profit from Continuing Operations\* (000s)

Average Annual Growth: 13%

\$ 10,467 93 \$ 13,562 94 \$ 17,904 95 \$ 19,963 96 \$ 23,802

\$ 26,240 98 \$ 27,839 99 \$ 35,146

00 \$ 42,236 01 \$ 32,144

<sup>\*</sup>Before restructuring and similar expenses and other charges.

versus net income of \$1.1 million in 2000. On a pro forma basis, Service America's earnings of \$1.0 million in 2001 compare with \$1.1 million in 2000. Service America is beginning to see the benefits of centralization projects and ongoing efforts to eliminate less-profitable contracts. Service America expects both service improvements and cost efficiencies from its centralized call center, dispatch, distribution, and purchasing operations. These improvements and efficiencies, along with marketing targeted toward retail sales and commercial accounts, should stabilize the contract base, boost retail revenues, and lead to future growth.

Patient Care's net income of \$526,000 in 2001 compares with net income of \$2.1 million for 2000. Pro forma earnings grew 24%, to \$2.6 million, in 2001 on revenue growth of 3%, to \$141.4 million, as compared with earnings and revenues in 2000. Patient Care achieved these results through its continued focus on high-quality relationships with large referral sources and by providing supplemental staffing to meet increasing demand--particularly from Medicare agencies and assisted-living facilities--for healthcare personnel. Patient Care also benefited from improved Medicare reimbursements.

Restructuring for Future Growth

We entered 2001 with high expectations, having achieved two years of substantial growth led by outstanding results at Roto-Rooter. As growth plateaued during the year, we reexamined every operation for opportunities and began implementing corporate-wide restructuring initiatives. While these initiatives created substantial aftertax charges, they provided the freedom to move forward unencumbered by noncore and underperforming businesses. Additionally, the prepayment and refinancing of our debt enabled us to take advantage of attractive interest rates.

#### [PICTURE]

Kevin J. McNamara (left), President & Chief Executive Officer, and Edward L. Hutton, Chairman

The restructuring and similar expenses and other charges comprise primarily write-offs associated with exiting unprofitable businesses, costs of restructuring long-term stock incentives, severance costs, and other nonrecurring charges. Annual savings expected from the implementation of these initiatives and the debt refinancing are estimated at \$4 million to \$5 million after taxes.

The restructuring process has been carefully considered, and while not an easy one, the process has created a leaner Chemed poised for future growth. We are already enjoying benefits from a number of these initiatives and expect an improved year because of them. We remain viligant in seeking other opportunities to cut costs, optimize operations, and increase efficiency in 2002.

## Outlook

Chemed is now positioned for substantial ongoing savings and renewed growth. We are optimistic that our subsidiaries have the right plans in place to grow their business and profitability, any further deteriotation in economic conditions notwithstanding. In the long term, each of our subsidiaries provides services that home owners, families, and business require, and we believe that by providing high quality and solid value, our businesses should prosper in the years ahead.

/s/ Kevin J. McNamara Kevin J. McNamara President Chief Executive Officer /s/ Edward L. Hutton Edward L. Hutton Chairman

## [PICTURE]

(Front row, left-right) Edward L. Hutton, Chairman; Kevin J. McNamara, President & Chief Executive Officer; (center row, l-r) Sandra E. Laney, Executive Vice President & Chief Administrative Officer, Timothy S. O'Toole, Executive Vice President & Treasurer, Spencer S. Lee, Executive Vice President; Rick L. Arquilla, President & Chief Operating Officer of Roto-Rooter Services Company; John M. Mount, Vice President; (back row, l-r) Arthur V. Tucker, Jr., Vice President & Controller; Thomas C. Hutton, Vice President; David G. Sparks, Vice President; David J. Lohbeck, Vice President; (not pictured) Naomi C. Daliob, Vice President & Secretary

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Roto-Rooter Inc.

Principal Services & Products

- . Plumbing
- . Sewer, drain & pipe cleaning
- . Drain cleaning equipment
- . Drain care products

### Principal Markets

- . Residential
- . Industrial
- . Business/Commercial
- . Municipal

The Roto-Rooter system operates through an extensive network of more than 100 company-owned branches and independent contractors and 500 franchisees. This makes Roto-Rooter the largest provider of plumbing and drain cleaning services in North America. The total Roto-Rooter system offers services to more than 90% of the U.S. population and approximately 55% of the Canadian population.

Roto-Rooter revenues in 2001 aggregated \$269.4 million, 4% below revenues in 2000. This revenue decline was primarily the result of softening demand for discretionary plumbing services during the year, as well as a management decision to exit the HVAC market.

Revenues from plumbing services totaled \$111.0 million in 2001, 5% below revenues in 2000. This decline compares with double-digit plumbing revenues growth generated in 1999 and 2000. Plumbing demand slowed in 2001 with the economy, as commercial and residential customers deferred optional plumbing services during the year.

Operating Profit from Continuing Operations\* (000s)Average Annual Growth: 13% \$ 8,626 \$ 9,854 \$12,071 95 \$13,134 96 \$15,707 \$17,256 97 \$19,244 99 \$26,310

> \$36,637 \$25,725

Roto-Roter Inc.

0.0

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### [PICTURE]

Commercial customers appreciate Roto-Rooter's preventive maintenance plans, which can cost less than emergency service. Roto-Rooter benefits from predictable service requirements and a sustained revenue stream.

HVAC revenues declined 26% in 2001, as the company executed its strategy of exiting the unprofitable HVAC operations. Total HVAC revenues amounted to \$9.9 million during the year.

Sewer and drain services are considered more recession-resistant than certain plumbing services. As a result, Roto-Rooter's sewer and drain cleaning revenues for 2001 approximated the revenues generated in 2000 and totaled \$115.9 million for the year.

Roto-Rooter continues to increase brand recognition in terms of quality and service levels relative to its competition. In this regard, Roto-Rooter strives for innovative and cost-effective ways to place the Roto-Rooter brand in front of consumers. In 2001, Roto-Rooter expanded the use of its new toll-free number, 1-800-GET-ROTO, continued a national advertising campaign, and sponsored a car in the NASCAR Winston West series. In 2002, Roto-Rooter will sponsor a truck in the NASCAR Craftsman(R) Truck Series with excellent exposure on the ESPN television network.

<sup>\*</sup> Before restructuring and similar expenses and other charges.

[PICTURE]

For plumbing and drain cleaning service, Roto-Rooter is the name you can trust. Fast. Professional. Guaranteed. With 66 years of experience, we're the nation's largest plumbing repair service. People trust Roto-Rooter because we do it right the first time. So when you have a plumbing or drain cleaning emergency or need planned service, you know who to call....

Visit us online at www.rotorooter.com.

Growth in 2002 and beyond will be generated through increased consumer awareness of the Roto-Rooter brand and the associated high level of quality and customer satisfaction Roto-Rooter brings to all of its services.

Service America Systems Inc.

#### Principal Services & Products

- . Service contracts for HVAC & major-appliance repair, minor plumbing & electrical repairs
- . Retail maintenance & repair services for major appliances & HVAC systems
- . Air conditioner & major-appliance sales
- . Duct cleaning

#### Principal Markets

- . Retirees
- . Absentee home owners
- . Dual-income households
- . Condominium & home owners' associations

Service America provides service contracts to more than 140,000 home and business owners who don't want to risk a financial burden for repairs to their air conditioning systems and major appliances. In addition, Service America provides retail sales and service not covered by a contract, a major opportunity for revenue growth.

Service America's ultimate goal is to grow its higher-margin retail business to 50% of total revenues over the long term, while cultivating a profitable contract base. The contract base is the best source of retail sales leads for the company. Thus, Service America will work to maintain and grow its contract base by improving its renewal rate, as well as by attracting new service contract customers. To do this, Service America is focusing on improving service levels, soliciting large accounts, increasing response times with its new centralized call center, and expanding its successful preventive maintenance program.

#### [PICTURE]

Roto-Rooter is sponsoring NASCAR driver Steve Portenga in the NASCAR Craftsman(R) Truck Series. NASCAR is America's fastest-growing spectator sport and fans are fiercely loyal to the sponsors.

#### [PICTURE]

Customers judge service providers' performance on reliability, responsiveness, professionalism, and value received. Service America is committed to service excellence from a customer's perspective and is continually training to meet that vision.

Additionally, direct marketing efforts will be used to target sales outside the contract base.

Ongoing centralization efforts, along with tight expense control and marketing and sales efforts, should position Service America for future growth and expansion.

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#### Patient Care Inc.

#### Principal Service Providers

- . Registered nurses
- . Licensed practical nurses
- . Home health aides
- . Live-in aides
- . Physical, speech, respiratory & occupational therapists
- . Medical social workers
- . Nutritionists

#### Principal Markets

- . Private individuals
- . Nursing homes & assisted-living facilities
- . Hospital-related homecare programs
- . Hospice programs
- . Certified home-healthcare agencies
- . Insurance companies & managed-care organizations

With its first-rate reputation for quality care, Patient Care continues to be an industry leader with a large market presence in the Northeast and six key Southern, Southeastern, and Midwestern states, as well as Washington, D.C. Patient Care offers a broad range of home healthcare services, focusing on personal care, such as bathing, dressing, grooming, and preparing meals, provided by a staff of nearly 6,500 home health aides. The majority of Patient Care's services are now directed at providing highly trained home health aides in staffing relationships with Medicare agencies and assisted-living facilities, as well as with private individuals and well-funded state personal-care programs.

#### [PICTURE]

Patient Care furnishes compassionate, In-home support services enabling the elderly to live as fully and independently as possible. Quality assurance programs provide peace of mind for clients and their families alike.

Financially, Patient Care has surmounted industrywide regulatory and Medicare reimbursement pressures during the past several years and emerged from 2001 with strong growth in pro forma operating profits. This trend should continue in 2002 as the high demand for home healthcare services continues to grow.

#### Financial Review

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PriceWaterhouseCoopers [LOGO]

Report of Independent Accountants

To the Stockholders and Board of Directors of Chemed Corporation

In our opinion, the consolidated financial statements appearing on pages 10 through 27 of this report present fairly, in all material respects, the financial position of Chemed Corporation and its subsidiaries ("the Company") at December 31, 2001 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2001, in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the  $\,$ accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP Cincinnati, Ohio February 4, 2002 Statement of Accounting Policies

Chemed Corporation and Subsidiary Companies

Principles of Consolidation

The consolidated financial statements include the accounts of Chemed Corporation and its wholly owned subsidiaries. All significant intercompany transactions have been eliminated.

Cash Equivalents

Cash equivalents comprise short-term highly liquid investments that have been purchased within three months of their dates of maturity.

Other Investments

Equity investments with readily determinable fair values are recorded at their fair values. Other equity investments are recorded at cost subject to write-down for impairment. In calculating realized gains and losses on the sales of investments, the specific-identification method is used to determine the cost of investments sold.

Inventories

Inventories are stated at the lower of cost or market. For determining the value of inventories, the first-in, first-out ("FIFO") method is used.

Depreciation and Properties and Equipment

Depreciation of properties and equipment is computed using the straight-line method over the estimated useful lives of the assets. Expenditures for maintenance, repairs, renewals and betterments that do not materially prolong the useful lives of the assets are expensed as incurred. The cost of property retired or sold and the related accumulated depreciation are removed from the accounts, and the resulting gain or loss is reflected currently in income.

Intangible Assets

Goodwill and identifiable intangible assets arise from purchase business combinations and are amortized using the straight-line method over the estimated useful lives of the assets, but not in excess of 40 years. Goodwill arising from business combinations initiated after June 30, 2001, is not amortized, but is tested periodically for impairment.

The lives and values (in thousands) of the Company's gross intangible assets at December 31, 2001, were:

1	-	10	years	\$	5,494
11		20	years		6,447
31		40	years	1	.95,308
No	ot a	amo	rtized		1.428

Impairment Assessments

The Company periodically makes an estimation and valuation of the future benefits of its long-lived assets based on key financial indicators. If the projected undiscounted cash flows of a major business unit indicate that property and equipment, goodwill or identifiable intangible assets have been impaired, a write-down to fair value is made.

Revenue Recognition

Revenues received under prepaid contractual service agreements are recognized on a straight-line basis over the life of the contract. All other service revenues and sales are recognized when the services are provided or the products are delivered.

Computation of Earnings Per Share

Earnings per share are computed using the weighted average number of shares of capital stock outstanding. Diluted earnings per share reflect the dilutive impact of the Company's outstanding stock options and nonvested stock awards. Diluted earnings per share also assume the conversion of the Convertible Preferred Securities into capital stock.

Employee Stock Ownership Plans

Contributions to the Company's Employee Stock Ownership Plans ("ESOP") are based on established debt repayment schedules. Shares are allocated to participants based on the principal and interest payments made during the period. The Company's policy is to record its ESOP expense by applying the transition rule under the level-principal amortization concept.

Stock-Based Compensation Plans

The Company uses Accounting Principles Board Opinion No. 25 ("APB 25"), Accounting for Stock Issued to Employees, to account for stock-based compensation. Since the Company's stock options qualify as fixed options under APB 25 and since the option price equals the market price on the date of grant, there is no compensation cost recorded for stock options. Restricted stock is recorded as compensation cost over the requisite vesting periods on a pro rata basis, based on the market value on the date of grant.

Insurance Accruals

The Company is self-insured for casualty insurance claims, subject to a

stop-loss policy with a maximum per-occurrence limit of \$250,000. Management closely monitors and continually evaluates its historical claims experience to estimate the appropriate level of accrual for incurred claims.

#### Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

### Reclassifications

Certain amounts in prior years' financial statements have been reclassified to conform to the 2001 presentation.

(in thousands, except per share data) For the Years Ended December 31,	2001		1999
Continuing Operations			
Service revenues and sales	\$477 <b>,</b> 116	\$492 <b>,</b> 393	\$445 <b>,</b> 599
Cost of services provided and goods sold	295,477	297,233	271,500
General and administrative expenses	101,141	101,629	94,460
Selling and marketing expenses	45,569	44,835	40,101
Depreciation	16,109	15,002	12,824
Restructuring and similar expenses (Note 2)	26 <b>,</b> 126		
Total costs and expenses	484,422	458,699	418,885
Income/(loss) from operations	(7,306)	33,694	26,714
Interest expense	(5,424)	(6,736)	(6,858)
Distributions on preferred securities	(1,113)	(1,197)	
Other incomenet (Note 5)	3,780	7,709	11,027
7/12 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	(10, 062)		
Income/(loss) before income taxes	(10,063)	33,470	30,883
Income taxes (Note 6)	3,362 	(12,743)	(11,229)
<pre>Income/(loss) from continuing operations</pre>	(6,701)	20,727	19,654
Discontinued Operations (Note 3)	(1,973)	(143)	42
Tacana / (laca) hafana antuannianan laca	(0, (74)	20 504	10.606
Income/(loss) before extraordinary loss	(8,674)	20,584	19,696
Extraordinary loss on extinguishment of debt (Note 9)	(1,701)		
Net Income/(Loss)	\$(10,375)	\$ 20,584	\$ 19,696
Earnings/(Loss) Per Share	6 ( 60)	ć 0.11	ć 1 00
Income/(loss) from continuing operations	\$ (.69) 	\$ 2.11	\$ 1.88
<pre>Income/(loss) before extraordinary loss</pre>	\$ (.89)	\$ 2.09	\$ 1.88
Net income/(loss)	\$ (1.07) 	\$ 2.09	\$ 1.88
Average number of shares outstanding	9,714	9,833	10,470
Diluted Earnings/(Loss) Per Share (Note 14)			
<pre>Income/(loss) from continuing operations</pre>	\$ (.69) 	\$ 2.09 	\$ 1.87 
<pre>Income/(loss) before extraordinary loss</pre>	\$ (.89)	\$ 2.07	\$ 1.87
Net income/(loss)	\$ (1.07)	\$ 2.07	\$ 1.87
Average number of shares outstanding	9,714	10,305	10,514
Average number or shares outstanding	9,714	10,303	10,514

The Statement of Accounting Policies and the accompanying Notes to Financial Statements are integral parts of this statement.

(in thousands, except share and per share data) 2001 2000 \_\_\_\_\_\_ Current assets Cash and cash equivalents (Note 7)..... 9,008 \$ 10,280 Accounts receivable less allowances of \$4,941 (2000--\$5,137)..... 49,238 54,571 Inventories, primarily general merchandise and finished goods..... 10,424 10.503 13,331 Statutory deposits..... 14.046 Current deferred income taxes (Note 6)..... 10.667 8,190 6,403 Prepaid expenses.... 106,470 Total current assets..... 100,053 Other investments (Note 13)..... 38,273 37,099 Properties and equipment, at cost less accumulated depreciation (Note 8)..... 67,588 75,177 Identifiable intangible assets less accumulated amortization of \$8,024 (2000--\$7,749)...... 4,037 5,308 175,408 Goodwill less accumulated amortization of \$35,541 (2000--\$31,524)..... 161,075 Other assets (Note 11)..... 25,485 21,913 Total Assets......\$ 396,511 \$ 421,375 Liabilities Current liabilities Current portion of long-term debt (Note 9)..... 353 14,376 1,262 Income taxes (Note 6)..... 11,862 Deferred contract revenue..... 22,194 24.973 44,629 Other current liabilities (Note 10)..... 49,650 106,942 Total current liabilities.... 85,110 61,037 58,391 Long-term debt (Note 9)..... 27,842 27,637 Other liabilities (Note 10)..... Commitments and contingencies (Notes 10 and 12) Total Liabilities..... 173.989 192,970 Mandatorily Redeemable Convertible Preferred Securities of the Chemed Capital Trust (Note 16)..... 14,239 Stockholders' Equity

\_\_\_\_\_

13,438

167,542

139.163

(110,424)

(7,436) 3,288

4.214

(1,502)

13,318 162,618

153,909

(105, 249)(16,683)

5,500

3.237

(2,886)

The Statement of Accounting Policies and the accompanying Notes to Financial Statements are integral parts of this statement.

issued 13,437,781 shares (2000--13,317,906 shares).....

Paid-in capital.....

Retained earnings.....

Treasury stock--3,606,085 shares (2000--3,467,753 shares), at cost......

Unearned compensation (Note 11).....

Deferred compensation payable in Company stock (Note 11)..... Accumulated other comprehensive income......

Notes receivable for shares sold (Note 15).....

Total Stockholders' Equity....

Capital stock--authorized 15,000,000 shares \$1 par;

For the Verse Ended December 21	2001	2000	1999
For the Years Ended December 31,	2001	2000	1999
Cash Flows from Operating Activities			
Net income/(loss)	\$ (10,375)	\$ 20,584	\$ 19,696
Depreciation and amortization	24,116 16,069	23,131	19 <b>,</b> 733
Provision for deferred income taxes	(4,400)	2,065	115
Provision for uncollectible accounts receivable  Discontinued operations	2,546 1,973	2,277 143	2,196 (42)
Gains on sales of investments	(993)	(3,399)	(4,661)
Decrease/(increase) in accounts receivable	1,230	(1,800)	(12,775
Decrease in statutory reserve requirements	715	208	2,444
Decrease/(increase) in inventories	79 (1,847)	(706) (917)	135 (674)
revenue and other current liabilities	8,458	3,530	4,449
Increase/(decrease) in income taxes	(6,068)	4,651	(3,163
Othernet	2,914	1,981	120
Net cash provided by continuing operations  Net cash provided/(used) by discontinued operations	34,417 (55)	51,748 90	27 <b>,</b> 573 (31
Net cash provided by operating activities	34,362	51,838	27,542
Cash Flows from Investing Activities			
Capital expenditures	(15,302)		
Net uses for discontinued operations (Note 3)	(6,332)	(3,695)	(2,533
Business combinations, net of cash acquired (Note 4)	(1,555)		(15,518
Proceeds from sales of investments	1,377	4,290	7,701
Purchase of Roto-Rooter minority interest	(820)	(1,236)	(1,708
Othernet	3,543	60	1,879
Net cash used by investing activities	(19,089)		(32,174)
Cash Flows from Financing Activities			
Repayment of long-term debt (Note 9)	(46,377)	(18,164)	(2,982
Proceeds from issuance of long-term debt (Note 9)	35,000	1,200	10,000
Dividends paid	(4,384)	(4,022)	(22,456
Purchases of treasury stock	(1,226)	(5,728)	(1,724)
Acquisition of shares for stock purchase plan (Note 15)			(2,731
Othernet	442	(806)	449
Net cash used by financing activities	(16,545)	(27,520)	(19,444)
Decrease in cash and cash equivalents	(1,272)	(7,002)	(24,076
Cash and cash equivalents at beginning of year	10,280	17,282	41,358
Cash and cash equivalents at end of year		\$ 10,280	\$ 17,282

The Statement of Accounting Policies and the accompanying Notes to Financial Statements are integral parts of this statement.

Consolidated Statement of Changes in Stockholders' Equity

Chemed Corporation and Subsidiary Companies

\_\_\_\_\_\_

(in thousands, except per share data)

	Capital Stock	Paid-in Capital
Balance at December 31, 1998	\$ 13,605	\$ 162,252
Net income		
Dividends paid (\$2.12 per share)		
Decrease in unearned compensation (Note 11)		
Sale of shares for notes		
Purchases of treasury stock		
Stock awards (Note 15)	54	1,690
Other	6	607
Balance at December 31, 1999	13,665	164,549
Net income		
Dividends paid (\$.40 per share)		
Exchange of capital stock for trust securities	(576)	(7,971)
Purchases of treasury stock		
Decrease in unearned compensation (Note 11)		
Stock awards and exercise of stock options (Note 15)	226	6,266
Other comprehensive income		
Other	3	(226)
Balance at December 31, 2000	13,318	162,618
Net loss		
Dividends paid (\$.44 per share)		
Other comprehensive income		
Decrease in unearned compensation (Note 11)		
Stock awards and exercise of stock options (Note 15)	119	5,055
Transfer of deferred compensation payable to other liabilities  Purchases of treasury stock		14
Payments on notes receivable		
Other	1	(145)
Balance at December 31, 2001	\$ 13,438	\$ 167,542

\_\_\_\_\_

Consolidated Statement of Comprehensive Income/(Loss)

Chemed Corporation and Subsidiary Companies

(in thousands)

For the Years Ended December 31,	2001	2000	1999
Net income/(loss)	\$ (10,375)	\$ 20,584	\$ 19,696
Other comprehensive income/(loss), net of income tax:  Unrealized holding gains/(losses) arising during the period  Less reclassification adjustment for gains included in net income/(loss)		2,106 (2,261)	(6,910) (2,960)
Total	977	(155)	(9,870)
Comprehensive income/(loss)	\$ (9,398)	\$ 20,429	\$ 9,826

The Statement of Accounting Policies and the accompanying Notes to Financial Statements are integral parts of these statements.

Retained Earnings	Treasury Stock at Cost	Unearned Compensation	Compensation Payable in Company Stock	Accumulated Other Comprehensive Income	Notes Receivable for Shares Sold	Total
\$ 146,961	\$ (97,237)	\$ (20 <b>,</b> 558)	\$ 5,071	\$ 13 <b>,</b> 262	\$	\$ 223,356
19,696	γ (91 <b>,</b> 231)	y (20 <b>,</b> 556)	γ J,071 	y 13,202 	y	19,696
(22,456)						(22,456)
				(9,870)		(9,870)
		4,498				4,498
	2,731	,			(2,731)	·
	(4,455)					(4,455)
	(326)	(996)				422
121	(150)		269			853
144,322	(99,437)	(17,056)	5,340	3,392	(2,731)	212,044
20,584						20,584
(4,022)						(4,022)
(6,992)						(15 <b>,</b> 539)
	(5 <b>,</b> 320)					(5 <b>,</b> 320)
		3,617				3,617
	(408)	(3,244)				2,840
				(155)		(155)
17	(84)		160		(155)	(285)
153,909	(105,249)	(16,683)	5,500	3,237	(2,886)	213,764
(10,375)						(10,375)
(4,384)						(4,384)
				977		977
		4,109				4,109
	(3,654)	5,138				6,658
	(14)		(2,293)			(2,293)
	(219)					(219)
	(1,288)				1,484	196
13			81		(100)	(150)
\$ 139,163	\$(110,424)	\$ (7,436)	\$ 3,288	\$ 4,214	\$ (1,502)	\$ 208,283
=======	=======	========	=======	======	=======	=======

Deferred

Chemed is a diversified public corporation with strategic positions in plumbing, drain cleaning, and heating, ventilating and air conditioning ("HVAC") services (Roto-Rooter); home healthcare services (Patient Care); and residential appliance and air conditioning repair services (Service America). Relative contributions to service revenues and sales were 57%, 29% and 14% in 2001,

The reportable segments have been defined along service lines, consistent with the way the businesses are managed. In determining reportable segments, no operating segments have been aggregated. Accordingly, the reportable segments are defined as follows:

- . The Roto-Rooter segment includes the combined operations of the Roto-Rooter  $\label{lem:condition} \mbox{Group ("Roto-Rooter"), a group of wholly owned businesses that provide}$ repair and maintenance services to residential and commercial accounts. Such services include plumbing; sewer, drain and pipe cleaning; and HVAC services. They are delivered through company-owned, contractor-operated and franchised locations. Roto-Rooter also manufactures and sells products and equipment used to provide such services.
- . The Patient Care segment includes the consolidated operations of the wholly owned businesses comprising the Patient Care Group ("Patient Care"), which offers complete home-healthcare services primarily in the New York-New Jersey-Connecticut area. Services provided include skilled nursing; home health aid; physical, speech, respiratory and occupational therapies; medical social work; and nutrition.
- . The Service America segment includes the consolidated operations of the wholly owned businesses comprising the Service America Systems Group ("Service America"). The group provides HVAC and appliance repair and maintenance services primarily to residential customers through service contracts and through retail sales. In addition, Service America sells air conditioning equipment and duct cleaning services.

Substantially all of the Company's service revenues and sales from continuing operations are generated from business within the United States. Within the Patient Care segment, balances due from the U.S. federal government and Visiting Nurse Services of New York at December 31, 2001, accounted for approximately 14% and 16%, respectively, of the Company's consolidated accounts receivable balance. No other single customer's balance at December 31, 2001, accounted for more than 10% of the Company's consolidated accounts receivable balance. In addition, substantially all of Patient Care's accounts receivable at December 31, 2001 (\$34.1 million), was generated from customers located in the northeastern United States.

Management closely monitors accounts receivable balances and has established policies regarding the extension of credit. The Patient Care segment historically has experienced a relatively low level of losses on the collection of its receivables.

Approximately 35% of Patient Care's net revenues are derived from services provided directly to patients with coverage under the federal government's Medicare program or under joint federal-and-state-sponsored Medicaid programs. In addition, 37% of Patient Care's revenues arise from contracts with other certified home-health agencies to provide services to recipients under these entitlement programs.

Financial data by business segment shown on pages 26 and 27 of this annual report are integral parts of these financial statements.

## Restructuring and Similar Expenses

During 2001, the Company recorded pretax restructuring and similar expenses in the amount of \$26,126,000 comprising the cost of exiting Roto-Rooter's underperforming HVAC and non-Roto-Rooter-branded plumbing operations (\$11,205,000), the charge for accelerating vesting of all restricted stock awards in connection with restructuring the Company's long-term incentive plans (\$5,492,000), the cost of severance arrangements with 11 individuals resulting from staff reductions at Chemed headquarters and each of the continuing segments (\$4,087,000), the cost of resolving a U.S. Department of Labor investigation of Roto-Rooter's overtime pay practices (\$2,749,000), the write-down of impaired property and equipment (\$1,422,000) and the cost of Service America's closing its Tucson branch (\$1,171,000). The cost of exiting Roto-Rooter's underperforming HVAC and non-Roto-Rooter-branded plumbing operations included \$9,793,000 for impaired goodwill, \$477,000 for impaired identifiable intangible assets, \$380,000 for impaired property and equipment and \$555,000 for other costs. Similarly, the cost of closing Service America's Tucson branch included an \$833,000 charge for impaired goodwill, \$50,000 for impaired identifiable intangible assets and \$288,000 for other costs. Approximately \$3.5 million of the \$26.1 million restructuring charges are accrued and outstanding at December 31, 2001.

In addition, other unusual or nonrecurring charges ("other charges") of \$4,263,000 incurred in 2001 comprised the cost of an unfavorable adjustment to Patient Care's prior years' cost reports (\$1,488,000), an adjustment to Roto-Rooter's casualty insurance accruals related to adverse claims experience (\$1,411,000), the cost of terminating lease obligations (\$532,000) and various other costs (\$732,000). These other charges are included in the consolidated statement of operations as a reduction of sales (\$2,188,000), a charge to cost of sales (\$2,027,000) and a charge to general and administrative expenses (\$48,000).

The combined pretax impact of the restructuring and similar expenses and other charges for 2001 is \$30,389,000 (\$19,009,000 aftertax or \$1.95 per share).

Roto-Rooter's underperforming operations, which are being divested, generated revenues of \$17,386,000, \$20,286,000 and \$20,455,000, respectively, for the years 2001, 2000 and 1999. Also, these operations recorded income/(losses) from operations of \$(97,000), \$1,044,000 and \$1,213,000, respectively.

Service America's Tucson branch, which was closed at the end of 2001, generated revenues of \$1,664,000, \$2,342,000 and \$1,157,000, respectively, for the years 2001, 2000 and 1999. Also, this operation recorded losses from operations of \$430,000, \$487,000 and \$344,000, respectively.

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## B. Discontinued Operations

During 2001, Chemed discontinued its Cadre Computer Resources Inc. ("Cadre Computer") segment and on August 31, 2001, completed the sale of the business and assets of this segment to a company owned by the former Cadre Computer employees for a note receivable (\$399,000) that has been fully reserved. For the eight months ended August 31, 2001, and for the years ended December 31, 2000 and 1999, Cadre Computer generated revenues of \$5,089,000, \$8,292,000 and \$7,994,000, respectively.

Discontinued operations comprise (in thousands, except per share amounts):

	For the Years Ended December 31,				
	2001	2000	1999		
Cadre Computer segment:					
<pre>Income/(loss) before     income taxes Income taxes Minority interest</pre>	\$ (734) 255 46	\$ (240) 81 16	\$ 70 (28)		
<pre>Income/(loss) from   operations, net of   income taxes Loss on disposal, net</pre>		(143)	42		
of income tax benefit of \$829	(1,540)				
Total Cadre Computer	(1,973)		42		
Adjustment to accruals of operations discontinued in prior years:  Adjustment of sublease					
accrual (1991) Adjustment of severance	(1,700)				
accruals (1997)	(170)	(275)			
Income/(loss) before income taxes Income tax benefit, including \$1,700 reduction	(1,870)	(275)			
in state income tax accrual in 2001 relative to operations	4 050	0.75			
discontinued in 1997	1,870 	275			
Total adjustments					
Total discontinued operations	\$ (1,973)	\$ (143) ======	\$ 42 =====		
Earnings/(loss) per share	\$ (.20)	\$ (.02)	\$		
Diluted earnings/(loss) per share		(.02)	\$		

## 4. Business Combinations

During 2001, two purchase business combinations were completed within the Roto-Rooter segment for an aggregate purchase price of \$1.6 million in cash. During 2000, three purchase business combinations were completed within the Roto-Rooter segment for an aggregate purchase price of \$11.5 million in cash.

During 1999, 10 purchase business combinations were completed within the Roto-Rooter, Patient Care and Service America segments for aggregate purchase prices of \$15.5\$ million in cash.

All of the aforementioned Roto-Rooter business combinations involved operations primarily in the business of providing plumbing repair, HVAC and drain cleaning services. All of the Patient Care acquisitions involved operations primarily in the business of providing home healthcare services, and the Service America acquisitions provide HVAC and appliance repair and maintenance services.

The Company's unaudited pro forma service revenues and sales, assuming the purchase business combinations completed in 2001, 2000 and 1999 were completed on January 1 of the preceding year, are \$477,449,000, \$493,953,000 and \$460,048,000, respectively, for the years ended December 31, 2001, 2000, and 1999. The results of operations of these business combinations are immaterial to the consolidated operations of the Company.

The excess of the purchase price over the fair value of the net assets acquired in purchase business combinations is classified as goodwill. A summary of net assets acquired in purchase business combinations follows (in thousands):

For the Years Ended December 31,

Working capital	\$	\$ 89	\$ 2,935
Identifiable intangible			
assets	90	210	765
Goodwill	1,428	11,059	11,893
Other assets and			
liabilitiesnet	37	146	(75)
Total net assets	\$ 1,555	\$ 11,504	\$ 15,518
	======	=======	=======

All of the goodwill related to business combinations completed in 2001 is expected to be deductible for income tax purposes. Since these transactions were initiated after June 30, 2001, the related goodwill is not being amortized. The weighted average life of the identifiable intangible assets acquired in 2001 is 6.1 years.

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Total amortization of intangible assets for the year ended December 31, 2001, was \$5,794,000 (2000--\$6,181,000; 1999--\$5,830,000). The following is a schedule by year of projected amortization expense for intangible assets (in thousands):

2002	\$787
2003	730
2004	418
2005	359
2006	272

In June 2001, the Financial Accounting Standards Board approved the issuance of Statement of Financial Accounting Standards No. 141 ("SFAS 141"), Business Combinations, and Statement of Financial Accounting Standards No. 142 ("SFAS 142"), Goodwill and Other Intangible Assets. For Chemed, these statements will generally become effective January 1, 2002, although business combinations initiated after June 30, 2001, are subject to the non-amortization and purchase accounting provisions.

Specifically, SFAS 142 stipulates that goodwill is no longer subject to amortization, but must be evaluated annually for impairment beginning January 1, 2002. This first evaluation must be completed by June 30, 2002.

Chemed estimates that the non-amortization provision will increase its diluted earnings per share by approximately \$.45 per share in 2002. The assessment of goodwill for impairment is a complex issue in which a company must determine, among other things, the fair value of each defined component of its operating segments. It is, therefore, not possible at this time to predict the impact, if any, which the impairment assessment provisions of SFAS 142 will have on Chemed's financial statements.

#### Other Income--Net

Other income--net from continuing operations comprises the following (in thousands):

	For the Years Ended December 31,					
		2001		2000		1999
Dividend income Interest income Gain on sales of investments Unrealized gains/(losses) on	\$			2,563 1,535 3,399		2,626 1,589 4,661
investments held in deferred compensation trusts Othernet		(820) (606)		388 (176)		1,966 185
Total other incomenet	\$	3,780	\$	7,709	\$	11,027

## Income Taxes

The provision for income taxes comprises the following (in thousands):

		December 31,					
Continuing Operations		2001		2000		1999	
Current							
U.S. federal	\$	803	\$	8,423	\$	9,009	
U.S. state and local		306		2,151		1,917	
Foreign		(71)		104		188	
Deferred							
U.S. federal		(4,366)		2,113		158	
Foreign		(34)		(48)		(43)	
Total	\$	(3,362)		12,743		11,229	
Discontinued Operations							
Current U.S. federal	Ś	(2,935)	Ś	(1,238)	\$	(755)	
Current U.S. state and local	*	(1,700)			т.		
Deferred U.S. federal		1,681		882		783	
Total	\$	(2,954)	\$	(356)	\$	28	

A summary of the significant temporary differences that give rise to deferred income tax assets/(liabilities) follows (in thousands):

	-
 2001	 2000
\$ 6,561	\$ 5,608
6.411	6.958

For the Years Ended

Accrued insurance expense Deferred compensation

Accruals related to discontinued operations Severance payments Amortization of intangibles Allowances for uncollectible accounts receivable Accrued state taxes Other	4,057 2,058 2,146 1,778 1,128 3,600	5,530 478  1,797 1,600 2,690
Gross deferred income tax assets	27,739	24,661
Accelerated tax depreciation Market valuation of investments Cash to accrual adjustments Other		(8,088) (1,946) (2,100) (1,673)
Gross deferred income tax liabilities	(14,698)	(13,807)
Net deferred income tax assets	\$ 13,041 	\$ 10,854

Included in other assets at December 31, 2001, are deferred income tax assets of \$3,179,000 (December 31, 2000--\$187,000). Based on the Company's history of prior operating earnings and its expectations for future growth, management has determined that the operating income of the Company will, more likely than not, be sufficient to ensure the full realization of the deferred income tax assets.

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The difference between the effective tax rate for continuing operations and the statutory U.S. federal income tax rate is explained as follows:

For	the	Years	Ended
	Dece	ember 3	31,

	2001	2001 2000	
Statutory U.S. federal income tax rate	35.0 %	35.0 %	35.0 %
Nondeductible amortization of goodwill	(13.7)	4.2	4.5
Work opportunity tax credit	7.0	(2.2)	(1.7)
Domestic dividend exclusion	7.0	(2.1)	(2.3)
State and local income taxes, less federal			
income tax benefit	(1.9)	4.2	4.0
Tax benefit on dividends paid to ESOPs	.9	(.2)	(1.3)
Tax adjustments related to finalization of			
prior years' audits			(1.7)
Othernet	(.9)	(.8)	(.1)
Effective tax rate	33.4 %	38.1 %	36.4 %

Income taxes included in the components of other comprehensive income are as follows (in thousands):

For	the	Years	Ended
	Dece	ember 3	2.1

December 31.

\$ 67,588

\$ 75,177

		,			
	 2001 2000 19				
Unrealized holding gains/(losses) Reclassification adjustment	\$	\$ 1,134 (1,138)			

The total amount of income taxes paid during the year ended December 31, 2001, was \$5,772,000 (2000--\$6,154,000; 1999--\$13,982,000).

### 7. Cash Equivalents

Included in cash and cash equivalents at December 31, 2001, are cash equivalents in the amount of 6,549,000 (2000--7,063,000). The cash equivalents at both dates consist of investments in various money market funds and repurchase agreements yielding interest at a weighted average rate of 1.3% in 2001 and 5.2% in 2000.

From time to time throughout the year, the Company invests its excess cash in repurchase agreements directly with major commercial banks. The collateral is not physically held by the Company, but the term of such repurchase agreements is less than 10 days. Investments of significant amounts are spread among a number of banks, and the amounts invested in each bank are varied constantly.

## 8. Properties and Equipment

A summary of properties and equipment follows (in thousands):

	2001	2000
Land	\$ 2 <b>,</b> 568	\$ 2,568
Buildings	19,951	19,050
Transportation equipment	35,301	40,219
Machinery and equipment	33,391	32,688
Computer software	20,499	21,921
Furniture and fixtures	20,627	21,516
Projects under construction	4,989	1,972
Total properties and equipment	137,326	139,934
Less accumulated depreciation	(69,738)	(64,757)

## 9. Long-Term Debt and Lines of Credit

Net properties and equipment

A summary of the Company's long-term debt follows (in thousands):

	December 31,			
	2001			2000
Senior notes:				
7.31%, due 2005 - 2009	\$	25,000	\$	25,000
8.15%, retired 2001				40,000
10.67%, retired 2001				3,000
Revolving credit agreements:				
2.91% (20006.92%), due 2003		35,000		3,000
Other		1,390		1,767
Subtotal		61,390		72,767
Less current portion		(353)		(14,376)

Long-term debt, less current portion

\$ 61,037 \$ 58,391

Revolving Credit Agreement and Lines of Credit

In December 2001, the Company entered into a revolving credit agreement with Bank One, N.A. ("Credit Agreement"), to borrow up to \$40,000,000 at any time during the two-year period ending December 21, 2003. At December 31, 2001, the balance outstanding of the Credit Agreement totaled \$35,000,000 and is due on December 21, 2003. The interest rate of 2.91%, which is fixed through June 28, 2002, is based on various stipulated market rates of interest.

In addition to the Credit Agreement, the Company had approximately \$18,500,000 of unused short-term lines of credit with various banks at December 31. 2001.

#### Senior Notes

In March 1997, the Company borrowed \$25,000,000 from several insurance companies. Principal is repayable in five annual installments of \$5,000,000 beginning on March 15, 2005, and bears interest at the rate of 7.31% per annum. Interest is payable on March 15 and September 15 of each year.

On December 31, 2001, the Company prepaid the outstanding balances of its 8.15% senior notes due 2002 through 2004 and its 10.67% senior notes due 2002 through 2003. The principal balances outstanding at the time of prepayment were \$30,000,000 and \$2,000,000, respectively. Penalties incurred on these prepayments aggregated \$1,701,000 or \$.18 per share (net of income tax benefit of \$916,000) and are presented as extraordinary losses on extinguishment of debt in the statement of operations.

#### Other

Other long-term debt has arisen from the assumption of loans in connection with various acquisitions. Interest rates range from 7.3% to 8.0%, and the obligations are due on various dates through February 2009.

The following is a schedule by year of required long-term debt payments as of December 31, 2001 (in thousands):

2002	\$ 353
2003	35,435
2004	334
2005	5,070
2006	5,073
After 2006	15,125
Total long-term debt	\$ 61,390

The various loan agreements contain certain covenants that could restrict the amount of cash dividend payments, net rental payments, treasury stock purchases and certain other transactions of the Company. The Company does not anticipate that the restrictions imposed by the agreements will materially restrict its future operations or ability to pay dividends.

The total amount of interest paid during the year ended December 31, 2001, was \$7,007,000 (2000-\$7,345,000; 1999-\$6,706,000). No interest was capitalized during the year ended December 31, 2001 (2000-\$500,000; 1999-\$927,000).

## 10. Other Liabilities

At December 31, 2001, other current liabilities included accrued insurance liabilities of \$19,125,000 (2000--\$15,808,000), accrued wages of \$6,866,000 (2000--\$6,958,000) and accrued savings and retirement plan contributions of \$5,344,000 (2000--\$5,035,000). Other liabilities at December 31, 2001, included deferred compensation liabilities totaling \$15,029,000 (2000--\$14,381,000).

At December 31, 2001, the Company's accrual for its estimated liability for potential environmental cleanup and related costs arising from the sale of DuBois Chemicals Inc. ("DuBois") amounted to \$2,286,000. Of this, \$786,000 is included in other liabilities and \$1,500,000 is included in other current liabilities. The Company is contingently liable for additional DuBois-related environmental cleanup and related costs up to a maximum of \$17,970,000. On the basis of a continuing evaluation of the Company's potential liability, management believes that it is not probable this additional liability will be paid. Accordingly, no provision for this contingent liability has been recorded. Although it is not presently possible to reliably project the timing of payments related to the Company's potential liability for environmental costs, management believes that any adjustments to its recorded liability will not materially adversely affect its financial position or results of operations.

Also, at December 31, 2001, the Company's accrual for losses on subleases of office space formerly occupied by DuBois amounted to 4,703,000 (2000—4,486,000) of which 1,500,000 (2000—9,900,000) is included in other current liabilities. The accrual is based on the expectation that space currently unoccupied is sublet for a total of 2,556,000 during the last three years of the lease (ending April 2006).

Net uses of cash for discontinued operations in the statement of cash flows represent the payment of severance, lease and other liabilities relating to operations disposed of in 1991, 1997 and 2001.

#### 11. Pension and Retirement Plans

Retirement obligations under various plans cover substantially all full-time employees who meet age and/or service eligibility requirements. The major plans providing retirement benefits to the Company's employees are defined contribution plans.

The Company has established two ESOPs that purchased a total of \$56.0 million of the Company's capital stock. In December 1997, the Company restructured the ESOPs and internally financed approximately \$16.2 million of the \$21.8 million ESOP loans outstanding at December 31, 1997.

Substantially all Chemed headquarters and eligible employees of Roto-Rooter participate in the ESOPs. Eligible employees of Roto-Rooter, Patient Care and Service America are also covered by other defined contribution plans.

For the Verra Ended

Expenses charged to continuing operations for the Company's pension and profit-sharing plans, ESOPs, excess benefit plans and other similar plans comprise the following (in thousands):

	FOT	December 31,	
	2001	2000	1999
ESOPs:			
Compensation cost	\$ 2,144	\$ 1,577	\$ 1,649
Interest expense			23
Pension, profit-sharing and other			
similar plans	4,510	5,304	6,491
Total	6,654	6,881	8,163
	======	======	======
Dividends on ESOP shares used for			
debt service	\$ 280	\$ 270	\$ 1,502
	======	======	======

At December 31, 2001, there were 489,742 allocated shares (2000--444,925 shares) and 135,457 unallocated shares (2000--217,258 shares) in the ESOP trusts.

The Company has an excess benefit plan for key employees whose participation in the ESOPs is limited by ERISA rules. Benefits are determined based on theoretical participation in the qualified ESOPs. Prior to September 1, 1998, the value of these benefits was invested in shares of the Company's stock and in mutual funds, held by grantor trusts. Currently, benefits are invested in only mutual funds, and participants are not permitted to diversify accumulated benefits invested in shares of the Company's stock. Trust assets invested in shares of the Company's capital stock are included in treasury stock, and the corresponding liability is included in a separate component of shareholders' equity. At December 31, 2001, these trusts held 94,742 shares or \$3,300,000 of the Company's stock (December 31, 2000-158,123 shares or \$5,538,000). The diversified assets of these excess benefit plans and of Roto-Rooter and Service America deferred compensation plans, all of which are invested in various mutual funds, totaled \$14,750,000 at December 31, 2001 (December 31, 2000-\$14,194,000), and are included in other assets. The corresponding liabilities are included in other liabilities.

### 12. Lease Arrangements

The Company, as lessee, has operating leases which cover its corporate office headquarters, various warehouse and office facilities, office equipment, and transportation equipment. The remaining terms of these leases range from one year to 17 years, and in most cases, management expects that these leases will be renewed or replaced by other leases in the normal course of business. Substantially all equipment is owned by the Company.

The following is a summary of future minimum rental payments and sublease rentals to be received under operating leases that have initial or remaining noncancelable terms in excess of one year at December 31, 2001 (in thousands):

2002	\$ 10,144
2003	8,789
2004	7,024
2005	6,195
2006	2,721
After 2006	1,061
Total minimum rental payments	35,934
Less minimum sublease rentals	(5,772)
Net minimum rental payments	\$ 30,162

Total rental expense incurred under operating leases for continuing operations follows (in thousands):

For the Years Ended December 31,

2001	2000	1999
\$ 11,371 (929)	\$ 12,135 (1,765)	\$ 12,265 (1,914)

Total rental payments Less sublease rentals

Net rental expense \$ 10,442 \$ 10,370 \$ 10,351

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### 13. Financial Instruments

The following methods and assumptions are used in estimating the fair value of each class of the Company's financial instruments:

- For cash and cash equivalents, accounts receivable, statutory deposits and accounts payable, the carrying amount is a reasonable estimate of fair value because of the liquidity and short-term nature of these instruments.
- For other investments and other assets, fair value is based upon quoted market prices for these or similar securities, if available. Included in other investments is the Company's investment in privately held Vitas Healthcare Corporation ("Vitas"), which provides noncurative care to chronically ill patients. In connection with Vitas' refinancing its debt obligations in April 2001, the Company and Vitas agreed to extend the maturity of the Vitas 9% Cumulative Preferred Stock ("Preferred") to April 1, 2007. In addition, Vitas issued a Common Stock Purchase Warrant ("Warrant C") to the Company for the purchase of approximately 1,636,000 common shares and extended the expiration dates of the Company's other Vitas Common Stock Purchase Warrants ("Other Warrants") to December 31, 2007. Warrant C was recorded at its estimated fair value of \$2,601,000, and at the same time, a discount of \$2,601,000 to the Preferred was recorded. The appraised value of the Other Warrants was estimated to be \$4,048,000 in 2001 (versus a carrying value of \$1,500,000). The value of the Preferred is based on the present value of the mandatory redemption payments, using an interest rate of 9.0%, a rate which management believes is reasonable in view of risk factors attendant to the investment.
- The fair value of the Company's long-term debt is estimated by discounting the future cash outlays associated with each debt instrument using interest rates currently available to the Company for debt issues with similar terms and remaining maturities.
- . The fair value of the Mandatorily Redeemable Convertible Preferred Securities of the Chemed Capital Trust ("Trust Securities") is based on the quoted market value at the end of the period.

The estimated fair values of the Company's financial instruments are as follows (in thousands):

December 31,	Carrying Amount	Fair Value
2001		
Other investments/(a)/ Long-term debt Trust securities 2000	\$ 38,273 61,390 14,239	\$ 40,821 61,891 14,112
Other investments/(a)/ Long-term debt Trust securities	\$ 37,099 72,767 14,641	\$ 37,099 75,476 15,184

(a) Amounts include \$27,243,000 invested in the Preferred, which is recorded in other investments.

Disclosures regarding the Company's investments, all of which are equity securities classified as available-for-sale, are summarized below (in thousands):

	December 31,		
	2001	2000	
Aggregate fair value	\$40,821	\$37,099	
Gross unrealized holding gains	9,145	5,153	
Gross unrealized holding losses	114	173	
Amortized cost	31,790	32,119	

The chart below summarizes information with respect to available-for-sale securities sold during the period (in thousands):

For the Years Ended December 31,

	2001	2000	1999
Proceeds from sale	\$ 1,377	\$ 4,290	\$ 7,701
Gross realized gains	1,112	3,496	4,675
Gross realized losses	119	97	14

### 14. Diluted Earnings/(Loss) Per Share

Due to the Company's loss from continuing operations in 2001, all potentially dilutive securities were antidilutive for 2001. Therefore, the diluted loss per share was the same as the loss per share in 2001. Diluted earnings per share for 2000 and 1999 were calculated as follows (in thousands, except per share data):

T	C	continuing	
THEOME	TTOIL	CONTLINUTING	Operations

For the Years Ended December 31,		Shares (Denominator)				
2000						
Earnings	\$ 20,727	9,833	\$ 2.11			
Conversion of trust securities	777	378				
Nonvested stock awards		93				
Dilutive stock options		1				
Diluted earnings	\$ 21,504	10,305	\$ 2.09			
Diracea carmings	Ψ Z1,304	10,303	Q 2.03			
1999						
	0 10 654	10 470	A 1 00			
Earnings	\$ 19,654	10,4/0	\$ 1.88			
Nonvested stock awards		43				
Dilutive stock options		1				
Diluted earnings	\$ 19,654	10,514	\$ 1.87			

#### Income before extraordinary loss/ Net income

For the Years Ended December 31,							
		Shares (Denominator)					
2000							
Earnings	\$ 20,584	9,833	\$ 2.09				
Conversion of trust securities	777	378					
Nonvested stock awards		9.3					
Dilutive stock options		1					
Diluted earnings	\$ 21,361	10,305	\$ 2.07				
1999							
Earnings	\$ 19,696	10,470	\$ 1.88				
Nonvested stock awards		43					
Dilutive stock options		1					
Diluted earnings	ė 10 coc	10 514	6 1 07				
Diluted earnings	\$ 19,696	10,514	\$ 1.87				

During the last six months of 2001 and for most of the years 2000 and 1999, the following options, whose exercise prices were greater than the average market price during most of the respective periods and which were, therefore, excluded from the computation of diluted earnings/(loss) per share, were outstanding at December 31:

	Exercise	Number of Options		
Grant Date	Price	2001	2000	1999
May 1999. May 1996. May 1997. March 1998. February 1995. May 1995. March 1994. April 1998. May 1998.	\$32.19 38.75 35.94 39.13 33.63 32.19 32.13 40.53 37.78	429,250 159,425 159,413 155,550 68,000 39,950 24,825 12,000 750	490,125 161,923 166,188 160,462 68,000 83,713 34,925 12,000 1,000	497,625 162,793 171,688 165,112 68,000 89,713 37,925 12,000 1,750

#### 15. Stock Incentive Plans

The Company has eight Stock Incentive Plans under which 2,850,000 shares of Chemed Capital Stock are issued to key employees pursuant to the grant of stock awards and/or options to purchase such shares. All options granted under these plans provide for a purchase price equal to the market value of the stock at the date of grant. Two plans, covering a total of 700,000 shares, were adopted in May 1999.

Under the plan adopted in 1983, both nonstatutory and incentive stock options have been granted. Incentive stock options granted under the 1983 plan become exercisable in full six months following the date of the grant; nonstatutory options granted under the 1983 plan become exercisable in four annual installments commencing six months after the date of grant. Under the Long Term Incentive Plan, adopted in 1999, up to 250,000 shares may be issued to employees who are not officers or directors of the Company or its subsidiaries.

The other plans are not qualified, restricted or incentive stock option plans under the Internal Revenue Code. Options generally become exercisable six months following the date of grant in either three or four equal annual installments.

Data relating to the Company's stock issued to employees follow:

	20	01	2000		1999				
	Number of Shares		ghted rage ice	Number of Shares	Αv	ighted erage rice	Number of Shares	A	ighted verage Price
Stock options:									
Outstanding at January 1	1,194,756	\$	34.62	1,226,756	\$	34.60	772,001	\$	36.31
Granted							510,650		32.19
Exercised	(103,538)		31.74	(6,000)		30.38			
Forfeited	(25,725)		34.43	(26,000)		34.78	(55,895)		36.10
Expired	(6,405)		34.60						
Outstanding at December 31	1,059,088		34.91	1,194,756		34.62	1,226,756		34.60
	=======			=======			=======		
Exercisable at December 31	941,149		35.25	906,810		35.06	722,375		35.21
	=======			=======			=======		
Stock awards issued	17,073		37.73	225,298		28.26	57,816		31.38

Options outstanding at December 31, 2001, comprise the following:

	Range of Exercise Prices			
	\$25.38 - \$28.56	\$32.13 - \$35.94	\$37.78 - \$40.53	
Options outstanding. Average exercise price of options outstanding	9,925 \$ 27.58 .8 yrs. 9,925 \$ 27.58	721,438 \$ 33.15 6.1 yrs. 603,499 \$ 33.34	327,725 \$ 38.99 5.3 yrs. 327,725 \$ 38.99	

Also, there were 131,950 shares available for granting of stock options and awards at December  $31,\ 2001.$ 

Total compensation cost recognized for stock awards for continuing operations was \$6,410,000 in 2001 (2000--\$1,707,000; 1999--\$1,529,000). The expense for 2001 included \$4,303,000 resulting from the acceleration of vesting of restricted awards in connection with the restructuring of the Company's long-term incentive plans, effective December 31, 2001. The shares of capital stock were issued to key employees and directors at no cost and generally were previously restricted as to the transfer of ownership. In prior years, restrictions covering between 7\$ and 33\$ of each holder's shares lapsed annually.

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Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation, requires the presentation of pro forma data assuming all options granted after December 31, 1994, are recorded at fair value. Summarized below are pro forma data developed by applying the Black-Scholes valuation method to the Company's stock options (in thousands, except per share

# For the Years Ended December 31,

Pro Forma Results			
	2001	2000	1999
Net income/(loss) Earnings/(loss) per share Diluted earnings/(loss)	\$ (10,706) (1.10)	\$ 20,059	\$ 18,972 1.81
per share Per share average fair value of	(1.10)	2.02	1.80
options granted Assumptions	n.a.	n.a.	3.43
Average risk-free			
interest rate	n.a.	n.a.	5.8%
Expected volatility Expected life	n.a.	n.a.	19.7
of options	n.a.	n.a.	6 yrs

No options were granted in 2001 or 2000; however, for 1999, it was assumed that the annual dividend would be increased \$.01 per share per quarter in the fourth quarter of every odd-numbered year. This assumption was based on the facts and circumstances that existed at the time options were granted and should not be construed to be an indication of future dividend amounts to be paid.

During 1999, the Company purchased 101,500 shares of its capital stock in open-market transactions and sold these shares to certain officers and other key employees at fair market value in exchange for interest-bearing notes secured by the shares. Interest rates on these notes are set at the beginning of each year based on rates used by the Internal Revenue Service for demand loans (5.88% for 2000 and 2001).

Activity in the notes receivable accounts, which are presented as a reduction of stockholders' equity in the consolidated balance sheet, is summarized below (in thousands):

Balance at December 31, 2001	\$ 1,502
at market value on date of surrender	(1,288)
Cash payments Value of shares surrendered	(196)
Accrual of interest	100
Balance at December 31, 2000	2,886
Balance at December 31, 1999	\$ 2,731 155

## 16. Trust Securities

Effective February 1, 2000, the Company completed an Exchange Offer whereby stockholders exchanged 575,503 shares of capital stock for shares of Trust Securities of the wholly owned Chemed Capital Trust ("Trust") on a one-for-one basis. The Trust Securities, which carry a redemption value of \$27.00 per security, pay an annual cash distribution of \$2.00 per security (payable at the quarterly rate of \$.50 per security commencing March 2000) and are convertible into capital stock at a price of \$37.00 per security. The Trust Securities mature 30 years from date of issuance and are callable beginning March 15, 2003, at a price of \$27.27 for each \$27.00 principal amount. On March 15, 2004, and later, the Trust Securities are callable without premium.

During 2001, the Company purchased 13,720 (2000-30,619) Trust Securities in open market transactions, and security owners converted 1,200 (2000-2,598) Trust Securities into 876 (2000-1,895) shares of capital stock. At December 31, 2001, there were 527,366 Trust Securities outstanding (December 31, 2000-542,286).

The sole assets of the Trust are Junior Subordinated Debentures ("Debentures") of the Company in the principal amount of \$15,917,000. The Debentures mature March 15, 2030, and the interest rate of the Debentures is \$2.00 per annum per \$27.00 principal amount. In February 2000, the Company executed an Indenture relating to the Debentures, an Amended and Restated Declaration of Trust relating to the Trust Securities and a Guarantee Agreement for the benefit of the holders of the Trust Securities (collectively "Back-up Undertakings"). Considered together, the Back-up Undertakings constitute a full and unconditional guarantee by the Company of the Trust's obligations under the Trust Securities.

#### Chemed Corporation and Subsidiary Companies

(in thousands)			
For the Years Ended December 31,	2001	2000	1999
Revenues by Type of Service			
Roto-Rooter			
Sewer and drain cleaning	\$ 115 <b>,</b> 902	\$ 117,443	\$ 96,629
Plumbing repair and maintenance	111,024	117,102	102,218
Industrial and municipal sewer and drain cleaning	14,526	14,234	11,857
HVAC repair and maintenance	9,859	13,412	14,928
Other products and services	18,042	18,886	17 <b>,</b> 187
Total Roto-Rooter	269,353	281,077	242,819
Patient Care			
Home health aides	98,124	90,473	90,580
Registered nurses	21,324	22,540	19,900
Live-in aides	8,151	7,332	8,138
Other services	11,609	16,741	10,262
Total Patient Care	139,208/(b)/	137,086	128,880
TOTAL PACIENT CATE	139,200/ (b) /	137,000	120,000
Service America			
Repair services under contracts	51,299	55,048	57,520
Demand repair services	17,256	19,182	16,380
Total Service America	68 <b>,</b> 555	74,230	73,900
Total Delvice America			
Total service revenues and sales	\$ 477,116	\$ 492,393	\$ 445,599
Aftertax Earnings/(Loss) by Segment	¢ 2.267//->/	¢ 00 000	6 14 560
Roto-Rooter Patient Care	\$ 3,367/(c)/	\$ 20,032	\$ 14,562
Service America	526/(c)/ (686)/(c)/	2,084 1,058	3,244 2,342
Service America	(686)/(6)/		2,342
Total segment earnings	3,207	23,174	20,148
Corporate			
Gains on sales of investments	703	2,261	2,960
Overhead	(10,322)/(c)/	(5,128)	(4,701)
Net investing and financing income/(expense)	(289)	420	1,247
Discontinued operations	(1,973)	(143)	42
Extraordinary loss on extinguishment of debt	(1,701)		
Net income/(loss)	\$ (10,375)	\$ 20,584	\$ 19,696
Interest Income Roto-Rooter	\$ 243	\$ 95	\$ 19
Patient Care	\$ 243 12	\$ 95 16	\$ 19 15
Service America	799	1,077	979
Delvice Amelica			
Subtotal	1,054	1,188	1,013
Corporate	791	564	847
Intercompany eliminations	(180)	(217)	(271)
Total interest income	\$ 1,665	\$ 1,535	\$ 1,589
TOTAL THREEEST THROUGE	\$ 1,665	\$ 1,535	۶ 1 <b>,</b> 589

<sup>(</sup>a) Data are presented for continuing operations of the company.(b) Revenues for Patient Care for 2001 were reduced by \$2,188,000 for an

unfavorable adjustment to prior years' cost reports.

<sup>(</sup>c) Amounts for 2001 include aftertax restructuring and similar expenses and other charges totaling \$10,415,000 for Roto-Rooter, \$2,066,000 for Patient Care, \$1,672,000 for Service America and \$4,856,000 for the Corporate Office.

#### Chemed Corporation and Subsidiary Companies

(in thousands)

For the Years Ended December 31,	2001	2000	1999
Interest Expense Roto-Rooter	\$ 529	\$ 2,016	\$ 2,119
Patient Care	1,215	1,676	760 
Subtotal Corporate Intercompany eliminations	1,744	3,692	2,879
	5,310	7,092	7,514
	(1,630)	(4,048)	(3,535)
Total interest expense	\$ 5,424	\$ 6,736	\$ 6,858
Income Tax Provision	A 2 616	A 14 707	A 11 712
Roto-Rooter Patient Care Service America	\$ 3,616	\$ 14,797	\$ 11,713
	(264)	457	1,159
	437	1,570	2,404
Subtotal Corporate	3,789	16,824	15,276
	(7,151)	(4,081)	(4,047)
Total income tax provision	\$ (3,362)	\$ 12,743	\$ 11,229
Identifiable Assets			
Roto-Rooter. Patient Care. Service America.	\$ 175,584	\$ 190,350	\$ 183,797
	79,537	84,631	86,277
	70,592	72,364	69,632
Total identifiable assets  Corporate assets/(d)/	325 <b>,</b> 713	347,345	339,706
	70 <b>,</b> 798	74,030	81,597
Total assets	\$ 396,511	\$ 421,375	\$ 421,303
Additions to Long-Lived Assets/(e)/			
Roto-RooterPatient CareService America	\$ 10,892	\$ 20,811	\$ 17,208
	845	1,649	12,001
	4,696	7,706	5,111
Subtotal  Corporate assets/(d)/	16,433	30,166	34,320
	424	207	1,010
Total additions	\$ 16,857 	\$ 30,373	\$ 35,330
Depreciation and Amortization/(f)/			
Roto-Rooter	\$ 14,128	\$ 13,765	\$ 11,707
Patient Care	2,842	2,817	2,686
Service America	4,951	4,273	3,790
SubtotalCorporate assets/(d)/	21,921	20,855	18,183
	2,195	2,276	1,550
Total depreciation and amortization	\$ 24,116	\$ 23,131	\$ 19,733

 $<sup>\</sup>hbox{(d) Corporate assets consist primarily of cash and cash equivalents, $\mathsf{marketable}$}\\$ securities, properties and equipment and other investments.

(e) Long-lived assets include goodwill, identifiable intangible assets and

property and equipment.

<sup>(</sup>f) Depreciation and amortization include amortization of goodwill, identifiable intangible assets and other assets.

(in thousands, except per share data, employee numbers, footnote data, ratios and percentages)

		2001		2000		1999
_						
Summary of Operations						
Continuing operations						
Total service revenues and sales		477,116	Ş	492,393	Ş	445,599
Gross profit		181,639		195,160		174,099
Depreciation		16,109		15,002		12,824
Income/(loss) from operations		(7,306)		33,694		26,714
Income/(loss) from continuing operations		(6,701)		20,727		19,654
Discontinued operations/(a)/		(1,973)		(143)		42
Extraordinary loss on extinguishment of debt		(1,701)				
Cumulative effect of a change in accounting principle						
Net income/(loss)		(10,375)		20,584		19,696
Pro forma income from continuing operations/(b)/		11,605		18,466		16,694
Earnings/(loss) per share:						
<pre>Income/(loss) from continuing operations</pre>	\$	(.69)	\$	2.11	\$	1.88
Net income/(loss)		(1.07)		2.09		1.88
Pro forma income from continuing operations/(b)/		1.19		1.88		1.59
Average number of shares outstanding		9,714		9,833		10,470
Diluted earnings/(loss) per share:						
<pre>Income/(loss) from continuing operations</pre>	Ş	(.69)	\$	2.09	\$	1.87
Net income/(loss)		(1.07)		2.07		1.87
Pro forma income from continuing operations/(b)/		1.19		1.87		1.59
Average number of shares outstanding		9,714		10,305		10,514
Cash dividends per share	\$	.44	\$	.40	\$	2.12
Financial PositionYear-End						
Cash, cash equivalents and marketable securities	\$	9,008	\$	10,280	\$	17,382
Working capital Properties and equipment,		14,943		(472)		13,374
at cost less accumulated depreciation		67,588		75,177		71,728
Total assets		396,511		421,375		421,303
Long-term debt		61,037		58,391		78,580
Stockholders' equity		208,283		213,764		212,044
Book value per share	\$	21.18	\$		\$	20.40
Diluted book value per share		21.50	·	22.13	·	20.31
Other StatisticsContinuing Operations						
Net cash provided/(used) by continuing operations	\$	34,417	\$	51,748	\$	27,573
Capital expenditures	Ÿ	15,302	Ÿ	19,235	Ÿ	21,995
Number of employees/(c)/		7,595		7,544		7,770
Number of service and sales representatives		5,715		5,667		5,789
Dividend payout ratio/(d)/		n.a.%		19.1%		112.8%
Debt to total capital ratio		21.6		24.2		29.9
Return on average equity/(d)/		(4.8)		10.0		9.1
Return on average equity/(d)/		(1.5)		8.3		7.7
Current ratio		1.18		1.00		1.14
04210110 140210		1.10		1.00		± • ± 1

- (a) Discontinued operations include Cadre Computer Resources, discontinued in 2001; National Sanitary Supply Company and The Omnia Group, discontinued in 1997; accrual adjustments in 1997 related to the gain on the sale of Omnicare Inc. ("Omnicare"); Omnicare, discontinued in 1994; accrual adjustments from 1992 through 1996 related to the gain on the sale of DuBois Chemicals Inc. in 1991.
- (b) Amounts exclude capital gains on sales of investments and exclude restructuring and similar expenses and other charges in 2001 related primarily to write-offs associated with exiting unprofitable businesses, restructuring long-term incentives, severance costs, and the settlement of overtime pay issues.
- (c) Numbers reflect full-time-equivalent employees.
- (d) These computations are based on net income and, with respect to return on average capital employed, various related adjustments.

199	 1993	 1994	 1995	 1996	 1997	 1998	
104,68	\$ 136,428	\$ 240,994	\$ 270,449	\$ 301,213	341,729	\$ 381,283	
44,75	54,325	90,189	103,412	118,440	129,082	144,135	
2,85	3,914	5,833	6 <b>,</b> 505	7,353	8,622	10,649	
4,59	7,388	10,703	14,102	17,481	19,482	19,340	
8,66	7,563	7,027	11,715	25,117	17,077	19,909	
6,99	10,266	36,895	11,467	7,211	13,160		
	1,651						
15,65	19,480	43,922	23,182	32,328	30,237	19,909	
6,76	3,289	3,650	5,833	7,386	9,425	19,909	
0,/0	3,209	3,630	3,633	1,300	9,423	11,964	
.8	\$ .78	\$ .71	\$ 1.19	\$ 2.56	\$ 1.72	\$ 1.98	\$
1.6	2.00	4.47	2.36	3.30	3.04	1.98	
.6	.34	.37	.59	.75	.95	1.19	
9,78	9,756	9,830	9,830	9,801	9,940	10,058	
. 8	\$ .76	\$ .70	\$ 1.18	\$ 2.54	\$ 1.71	\$ 1.97	\$
1.5	1.97	4.42	2.33	3.26	3.02	1.97	
. 6	.33	.37	.59	.75	.94	1.18	
9,83	9,824	9,907	9,898	9,879	10,014	10,100	
2.0	\$	\$ 2.04	\$ 2.06	\$ 2.08	\$ 2.09	\$ 2.12	\$
51,14	\$ 20,133	\$ 24,866	\$ 30,497	\$ 14,028	\$ 70,958	\$ 41,358	\$
5,57	(29,070)	(14,573)	7,159	8,996	83,103	33,533	
26,41	33,873	35,677	37,860	40,661	53,089	61,721	
363,96	385,922	453,801	476,732	509,361	448,838	429,704	
103,58	97,906	92,033	85,317	158,140	83,720	80,407	
133,51	137,151	186,320	208,657	217,891	228,120	223,356	
13.6	\$ 14.00	\$ 18.89	\$ 21.18	\$ 21.89	\$ 22.64	\$ 21.45	\$
13.6	13.91	18.76	21.06	21.76	22.54	21.36	
8,58	\$ 6,029	\$ 13,378	\$ 5,385	\$ 13,519	\$ 23,747	\$ 20,778	\$
3,83	7,420	9,606	9,219	10,988	20,117	21,997	
1,72	2,711	4,497	5,278	5,884	6,849	7,671	
1,09	1,832	3,203	3,835	4,315	5,101	5,759	
125.	101.0%	45.6%	87.3%	63.0%	68.8%	107.1%	
45.	44.2	36.6	32.8	44.6	28.1	27.5	
11.	14.3	28.4	11.9	15.3	13.8	8.9	
8.	9.7	16.4	9.3	10.9	9.9	7.7	
1.0	.68	.86	1.07	1.10	1.88	1.37	

#### Chemed Corporation and Subsidiary Companies

(in thousands, except percentages and footnote data)

#### Continuing Operations

		_	=	
	Rooter	Patient Care	Service America	Total
Service Revenues and Sales				
2001	\$ 269 <b>,</b> 353	\$139 <b>,</b> 208	\$ 68 <b>,</b> 555	\$ 477,116
2000	281,077	137,086	74,230	492,393
1999	242,819	128,880	73,900	445,599
1998	192,050	118,282	70,951	381,283
1997	153 <b>,</b> 883	121,143	66,703	341,729
1996	140,163	99,565	61,485	301,213
1995	121,999	90,727	57 <b>,</b> 723	270,449
1994	109,098	69,064	62,832	240,994
1993	95 <b>,</b> 555		40,873	136,428
1992	86,185		18,503	104,688
Percent of Total				
2001	57%	29%	14%	100%
1992	82		18	100
Operating Profit/(Loss)/(a)/				
2001	\$ 8,477/(b)/	\$ 1,470/(b)/	\$ (952)/(b)/	\$ 8,995
2000	36,637	4,203	1,396	42,236
1999	26,310	5,157/(e)/	3,679	35,146
1998	19,244/(c)/	5,104	3,491	27,839
1997	17,256	5,541	3,443	26,240
1996	15,707	5,592	2,503	23,802
1995	13,134/(d)/	4,923	1,906	19,963
1994	12,071	2,772	3,061	17,904
1993	9,854	, 	3,708	13,562
1992	8,626		1,841	10,467
Percent of Total			, -	., .
2001	94%	16%	(10)%	100%
1992	82		18	100

- (a) Operating profit is total service revenues and sales less operating expenses and includes 100% of all consolidated operations. In computing operating profit, none of the following items has been added or deducted: general corporate expenses, interest expense, and other income--net.
- (b) Amounts for 2001 include pretax restructuring and similar expenses and other charges totaling \$17,248,000 for Roto-Rooter, \$3,178,000 for Patient Care and \$2,723,000 for Service America.
- (c) Amount includes \$752,000 of expenses incurred in connection with pooling-of-interest business combinations in 1998.
- (d) Amount includes nonrecurring charges of \$538,000 incurred as a result of discussions related to Chemed's proposal to acquire the 42% minority interest in Roto-Rooter.
- (e) Amount includes \$1,453,000 pretax income from favorable adjustments to prior years' cost reports.

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(in thousands, except per share data)

2001	First Quarter	_	Second Quarter	Third Quarter	Fourth Quarter	 Total Year
Continuing Operations Total service revenues and sales	\$ 121,200		\$ 120,789	117,498	117,629	477 <b>,</b> 116
Gross profit	\$ 47,753	3	\$ 47,356	\$ 45,717	\$ 40,813	\$ 181 <b>,</b> 639
Income/(loss) from operations/(a)/  Interest expense  Distributions on preferred securities  Other incomenet/(b)/		7 5) 7) 9	\$ 6,340 (1,466) (278) 845	\$ 1,568 (1,373) (275) 165	\$ (22,731) (1,099) (283) 1,011	\$ (7,306) (5,424) (1,113) 3,780
<pre>Income/(loss) before income taxes/(a,b)/</pre>	7,513 (2,899	3 9)	5,441 (2,111)	85 7	(23,102) 8,365	(10,063) 3,362
<pre>Income/(loss) from continuing operations/(c)/</pre>	4,614 (104	1 1)	3,330 (1,869)	92 	(14,737)	(6,701) (1,973)
Income/(loss) before extraordinary loss/(c)/	4,510	) -	1,461	92 	(14,737) (1,701)	(8,674) (1,701)
Net Income/(Loss)/(c)/	\$ 4,510	)	\$ 1,461	\$ 92	\$ (16,438)	\$ (10,375)
Earnings Per Share/(c)/ Income/(loss) from continuing operations	\$ .47	7	\$ .34	\$	\$ (1.52)	\$ (.69)
<pre>Income/(loss) before extraordinary loss</pre>	\$ .46	5	\$ .15	\$ .01	\$ (1.52)	\$ (.89)
Net income/(loss)	\$ .46	5	\$ .15	\$ .01	\$ (1.70)	\$ (1.07)
Average number of shares outstanding	9,746	5	9,728	9,690	9,690	9,714
Diluted Earnings Per Share/(c)/ Income/(loss) from continuing operations	\$ .47	7	\$ .34	\$ .01	\$ (1.52)	\$ (.69)
Income/(loss) before extraordinary loss	\$ .46	5	\$ .16	\$ .01	\$ (1.52)	\$ (.89)
Net income/(loss)		5	\$ .16	\$ .01	\$ (1.70)	\$ (1.07)
Average number of shares outstanding	10,303	3	10,257	9,798 	9,690	9,714

- (a) Amounts for the third and fourth quarters and for the year include restructuring and similar expenses and other charges totaling 4,031,000, 26,358,000 and 30,389,000, respectively.
- (b) Amounts for the first and second quarters and for the year include pretax gains/(losses) from the sales of investments totaling 1,112,000, (119,000) and 993,000, respectively.
- (c) Amounts for the first quarter and for the year include aftertax gains from the sales of investments totaling \$703,000 (\$.07 per share). Amounts for the third and fourth quarters and for the year include aftertax restructuring and similar expenses and other charges of \$2,420,000 (\$.25 per share), \$16,589,000 (\$1.71 per share) and \$19,009,000 (\$1.95 per share), respectively.

2000

\$ 1	19,387	\$	122,956	Ś	121 652	\$	1 2 0 2 0 0	Ċ		
		\$ 122,956		\$ 121,652		\$ 128 <b>,</b> 398			\$ 492,393	
\$	46,611	\$	48,501	\$	48,739	\$	51,309	\$	195,160	
	(1,782) (288) 2,396		(1,787) (286) 2,792	·	(1,664) (282)	•	(1,503) (341) 605		33,694 (6,736) (1,197) 7,709	
	7,799 (2,939)		9,798				7,955 (2,841)		33,470 (12,743)	
	4,860 42		6,045 68		4,708 (73)		5,114 (180)		20,727 (143)	
		\$	6,113	\$	4,635	\$	4,934		20,584	
\$	.48			\$	.48			\$	2.11	
\$	.49			\$	.48	\$	.51	\$	2.09	
	10,064				9,742		9,728		9,833	
	      	(288) 2,396 	(1,782) (288) 2,396 	(1,782) (1,787) (288) (286) 2,396 2,792 	(1,782) (1,787) (288) (286) 2,396 2,792 	(1,782) (1,787) (1,664) (288) (286) (282) 2,396 2,792 1,916 7,799 9,798 7,918 (2,939) (3,753) (3,210) 4,860 6,045 4,708 42 68 (73) \$ 4,902 \$ 6,113 \$ 4,635 \$ .48 \$ .62 \$ .48 \$ .49 \$ .62 \$ .48	(1,782) (1,787) (1,664) (288) (286) (282) 2,396 2,792 1,916 	(1,782)     (1,787)     (1,664)     (1,503)       (288)     (286)     (282)     (341)       2,396     2,792     1,916     605       7,799     9,798     7,918     7,955       (2,939)     (3,753)     (3,210)     (2,841)       4,860     6,045     4,708     5,114       42     68     (73)     (180)       \$ 4,902     \$ 6,113     \$ 4,635     \$ 4,934       \$ .48     .62     \$ .48     \$ .53       \$ .49     .62     \$ .48     \$ .51	(1,782)     (1,787)     (1,664)     (1,503)       (288)     (286)     (282)     (341)       2,396     2,792     1,916     605       7,799     9,798     7,918     7,955       (2,939)     (3,753)     (3,210)     (2,841)       4,860     6,045     4,708     5,114       42     68     (73)     (180)       \$ 4,902     \$ 6,113     \$ 4,635     \$ 4,934       \$ .48     \$ .62     \$ .48     \$ .53     \$       \$ .49     \$ .62     \$ .48     \$ .51     \$	

Income from continuing operations	\$ .48	\$ .61	\$ .48	\$	.52	\$ 2.09
Net income	\$ .48	 \$ .61	 \$ .47	\$	.50	\$ 2.07
Average number of shares outstanding	 10,171	 10,295	 10,253	:	10,276	 10,305

- (a) Amounts for the first, second and fourth quarters and for the year include pretax gains from the sales of investments totaling \$951,000, \$1,711,000, \$737,000 and \$3,399,000, respectively.
  (b) Amounts for the first, second and fourth quarters and for the year include aftertax gains from the sales of investments totaling \$677,000 (\$.06 per share), \$1,122,000 (\$.12 per share and \$.11 per diluted share), \$462,000 (\$.05 per share) and \$2,261,000 (\$.23 per share and \$.22 per diluted share), respectively. share), respectively.

Management's Discussion and Analysis of Financial Condition and Results of Operations

Chemed Corporation and Subsidiary Companies

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#### Financial Condition

Liquidity and Capital Resources

Significant factors affecting the Company's consolidated cash flows during 2001 and financial position at December 31, 2001, include the following:

- . Operations generated cash of \$34.4 million;
- . Capital expenditures totaled \$15.3 million; and
- . The Company repaid \$46.4 million of long-term debt and refinanced \$35.0 million of this debt at lower interest rates.

The restructuring program commenced in the third quarter of 2001 did not significantly impact the Company's cash or liquidity positions since approximately 60% of the charges were noncash impairment charges. Further, substantially all of the cash and noncash charges should generate tax savings in the current year or early in subsequent years.

As a result of the net decline in debt, the ratio of total debt (excluding the Trust Securities) to total capital declined from 24% at December 31, 2000, to 22% at December 31, 2001. The Company's current ratio at December 31, 2001, was 1.2 as compared with 1.0 at December 31, 2000.

The Company had \$23.5 million of unused lines of credit with various banks at December 31, 2001.

#### Cash Flow

The Company's cash flows for 2001 and 2000 are summarized as follows (in millions):

	For the Ye Decem	ears Ended aber 31,
	2001	2000
Cash from operations Capital expenditures		\$ 51.8 (19.2)
Operating cash excess after capital expenditures Net decrease in long-term	19.1	32.6
debt (excluding ESOP debt) Cash dividends	(4.4)	(17.0) (4.0)
Net uses for discontinued operations Business combinations	(1.5)	(3.7)
Proceeds from sales of investments Purchases of treasury stock Othernet	(1.2)	4.3 (5.7) (2.0)
Decrease in cash		
and cash equivalents	\$ (1.3) 	\$ (7.0) 

For 2001, the operating cash excess after capital expenditures was \$19.1 million as compared with \$32.6 million in 2000. This excess was available to fund debt repayment, business combinations and dividend requirements.

### Commitments and Contingencies

In connection with the sale of DuBois Chemicals Inc. ("DuBois") in 1991, the Company provided allowances and accruals relating to several long-term costs, including income tax matters, lease commitments and environmental costs. Also, in conjunction with the sales of The Omnia Group and National Sanitary Supply Company in 1997 and the sale of Cadre Computer in 2001, the Company provided long-term allowances and accruals relating to costs of severance arrangements, lease commitments and income tax matters. In the aggregate, the Company believes these allowances and accruals are adequate as of December 31, 2001.

Based on a recent review of Chemed's environmental-related liabilities under the DuBois sale agreement, the Company has estimated its remaining liability to be \$2.1 million. As of December 31, 2001, the Company is contingently liable for additional cleanup and related costs up to a maximum of \$18.0 million, for which no provision has been recorded.

The Company's various loan agreements and guarantees of indebtedness contain certain restrictive covenants; however, management believes that such covenants will not adversely affect the operations of the Company. Under the most restrictive of these covenants, the Company projects that it can incur additional debt of approximately \$61 million as of December 31, 2001.

Since 1991, the Company has carried an investment in the mandatorily redeemable preferred stock (\$27 million par value; \$27.2 million carrying and redemption values) of Vitas Healthcare Corporation ("Vitas"), a privately held provider of hospice services to the terminally ill. During the past several fiscal years, Vitas has increased its net income. During 2001, Vitas and the Company agreed to extend the redemption dates on the preferred stock to December 31, 2007, to facilitate Vitas' pursuit of long-term financing alternatives. In exchange for this extension, Vitas extended the maturity of the Vitas common stock warrants held by the Company (Warrants A & B) and issued to the Company a third warrant (Warrant C) for the purchase of approximately 1,636,000 shares of Vitas common stock at a price of \$5.50 per share. Warrant C is carried at its

estimated fair value of \$2,601,000.

During 2001, Vitas made timely payment of its preferred dividends. In addition, Vitas made timely payment of the fourth quarter preferred dividend due in January 2002. On the basis of information currently available, management believes its investment in Vitas is fully recoverable and that no impairment exists.

Summarized below are the combined required long-term debt payments and minimum lease obligations for each of the next five years subsequent to December 31, 2001 (in thousands):

	Long-Term Debt Payments	Minimum Lease Payments	Total
2002	\$ 353	\$ 10,144	\$ 10,497
2003	35,435	8,789	44,224
2004	334	7,024	7,358
2005	5,070	6,195	11,265
2006	5,073	2,721	7,794

Based on recent projections and historical cash flows, management anticipates that the Company will satisfy these obligations from internally generated resources and minimal additional outside borrowings.

Additionally, it is management's opinion that the Company has no long-range commitments that would have a significant impact on its liquidity, financial condition or the results of its operations. Due to the nature of the environmental liabilities, it is not possible to forecast the timing of the cash payments for these potential liabilities. Based on the Company's available credit lines, sources of borrowing and liquid investments, management believes its sources of capital and liquidity are satisfactory for the Company's needs for the foreseeable future.

#### Results of Operations

Set forth below by business segment are the increase/(decrease) in service revenues and sales and the aftertax earnings margin:

		ncrease/(I Revenues		,
	2001			2000
vs.	. 2000		vs.	. 1999
	(4)%			16%
	2			6
	(8)			
	(3)			11

Roto-Rooter Patient Care Service America Total

#### Aftertax Earnings/(Loss) as a Percent of Service Revenues and Sales (Aftertax Margin)

	:	2001	2000	1999
	Reported	Pro Forma/(a)	/	
Roto-Rooter	1.3%	5.1%	7.1%	6.0%
Patient Care	. 4	1.9	1.5	2.5
Service America	(1.0)	1.4	1.4	3.2
Total	. 7	3.6	4.7	4.5

(a) Pro forma amounts exclude aftertax restructuring and similar expenses and other charges of \$10,415,000 for Roto-Rooter, \$2,066,000 for Patient Care and \$1,672,000 for Service America (combined segment total of \$14,153,000).

#### 2001 Versus 2000

The Roto-Rooter segment recorded service revenues and sales of \$269,353,000 during 2001, a decline of 4% versus revenues of \$281,077,000 in 2000. This decline was attributable primarily to Roto-Rooter's plumbing and HVAC (heating, ventilating and air conditioning) businesses, which recorded revenue declines of 5% and 26%, respectively, for 2001. Additionally, drain cleaning revenues declined 1% in 2001. The plumbing and drain cleaning declines are attributable to lower job counts, partially offset by higher prices. The aftertax margin of the Roto-Rooter segment declined from 7.1% in 2000 to 1.3% in 2001, primarily as a result of incurring \$10,415,000 of aftertax restructuring and similar expenses and other charges in 2001. These charges included the aftertax cost of exiting HVAC and non-Roto-Rooter-branded plumbing businesses (\$6,765,000), the resolution of overtime pay issues with the U.S. Department of Labor (\$1,656,000), unfavorable adjustments to casualty insurance accruals related to adverse claims experience (\$839,000), charges for accelerating the vesting of restricted stock awards (\$546,000), impairment of fixed assets (\$182,000), severance (\$72,000) and other nonrecurring charges (combined total of \$355,000). Excluding these charges, the pro forma aftertax margin for 2001 was 5.1% versus 7.1% for 2000. The remaining decline in aftertax margin is primarily attributable to a lower gross profit margin resulting from higher labor costs and higher insurance costs.

Revenues of the Patient Care segment increased 2% from \$137,086,000 in 2000 to \$139,208,000 in 2001. Excluding an unfavorable adjustment to prior years' cost reports in 2001, revenues for this segment increased 3% versus revenues for 2000. The aftertax margin of this segment declined from 1.5% in 2000 to .4% in 2001, as a result of incurring \$2,066,000 of aftertax restructuring and similar expenses and other charges in 2001. These charges included the cost of the unfavorable adjustment to prior years' cost reports (\$967,000), the write-down of impaired property and equipment (\$597,000), severance (\$274,000), the cost of accelerating the vesting of restricted stock awards (\$34,000) and other costs (\$194,000). On a pro forma basis, excluding restructuring and similar expenses and other charges, the aftertax margin for 2001 was 1.9% versus 1.5% for 2000. The higher aftertax margin in 2001 is due primarily to a higher gross margin.

The Service America segment recorded total revenues of \$68,555,000 during 2001, a decline of 8% versus 2000's revenues of \$74,230,000. Retail sales of Service America for 2001, which accounted for approximately 25% of total revenues, declined 10% versus retail sales for 2000. Similarly, revenues from service contracts for 2001 declined 7% versus such revenues for 2000. This decline is largely the result of insufficient new service contracts to offset the expiration of existing service contracts. The aftertax margin of this segment declined from 1.4% in 2000 to (1.0)% in 2001, primarily due to aftertax restructuring and similar expenses and other charges of \$1,672,000 in 2001.

These charges included the cost of closing the Tucson branch (\$707,000), severance costs (\$489,000), property and equipment impairment (\$100,000), the cost of accelerating the vesting of restricted stock awards (\$87,000) and other costs (\$289,000). Excluding restructuring and similar expenses and other charges, the pro forma aftertax margin for 2001 was 1.4%, the same as reported in 2000.

Income/(loss) from operations declined from income of \$33,694,000 in 2000 to a loss of \$7,306,000 in 2001. This primarily resulted from restructuring and similar expenses and other charges totaling \$30,389,000 in 2001 and a decline in operating profit of the Roto-Rooter segment (excluding restructuring and similar expenses and other charges) in 2001.

EBITDA (earnings before interest, taxes, depreciation and amortization excluding capital gains) were \$30,608,000 in 2001, a decline of 48% versus EBITDA for 2000. On a pro forma basis, excluding restructuring and similar expenses and other charges, EBITDA for 2001 were \$48,042,000, a decline of 19% versus EBITDA for 2000.

Interest expense for 2001 totaled \$5,424,000 versus expense of \$6,736,000 recorded in 2000. This decline is primarily attributable to lower debt levels in 2001

Other income declined from \$7,709,000 in 2000 to \$3,780,000 in 2001, primarily as a result of lower gains on the sales of investments in 2001. Unrealized losses on investments held in deferred compensation trusts in 2001 versus gains in 2000 also contributed to this decline.

The Company's effective income tax rate was 33.4% in 2001 as compared with 38.1% in 2000. The lower effective rate in 2001 is largely due to the impact of nondeductible goodwill amortization on taxable income.

Income/(loss) from continuing operations declined from income of \$20,727,000 (\$2.11 per share or \$2.09 per diluted share) in 2000 to a loss of \$6,701,000 (\$.69 per share) in 2001, largely as a result of aftertax restructuring and similar expenses and other charges of \$19,009,000 and of lower operating profit from the Roto-Rooter segment. On a pro forma basis, excluding restructuring and similar expenses and other charges in 2001 and gains on the sales of investments in both periods, income from continuing operations in 2001 was \$11,605,000 (\$1.19 per share) versus \$18,466,000 (\$1.88 per share or \$1.87 per diluted share) in 2000. The chart below reconciles net income/(loss) to pro forma income from continuing operations (in thousands):

	For the Years Ended December 31,	
	2001	2000
Net income/(loss) Add restructuring and similar expenses	\$ (10,375)	\$ 20,584
and other charges	19,009	
Add loss from discontinued operations Add extraordinary loss	1,973	143
on extinguishment of debt	1,701	
Deduct gains on sales of investments	(703)	(2,261)
Pro forma income		
from continuing operations	\$ 11,605 ======	\$ 18,466 ======

Net income/(loss) declined from income of \$20,584,000 (\$2.09 per share or \$2.07 per diluted share) in 2000 to a loss of \$10,375,000 (\$1.07 per share) in 2001. The net loss for 2001 included restructuring and similar expenses and other charges of \$19,009,000 (\$1.95 per share), a loss from discontinued operations of \$1,973,000 (\$.20 per share), an extraordinary loss from extinguishment of debt of \$1,701,000 (\$.18 per share) and gains on the sales of investments of \$703,000 (\$.07 per share). For 2000, net income of \$20,584,000 included gains on the sales of investments of \$2,261,000 (\$.23 per share or \$.22 per diluted share) and a loss from discontinued operations of \$143,000 (\$.02 per share).

#### 2000 Versus 1999

The Roto-Rooter segment recorded service revenues and sales of \$281,077,000 during 2000, an increase of 16% versus revenues of \$242,819,000 in 1999. This growth was attributable primarily to Roto-Rooter's plumbing and sewer and drain cleaning businesses, which recorded revenue increases of 15% and 22%, respectively, for 2000. Excluding businesses acquired in 2000 and 1999, this segment's total revenues and net income for 2000 increased 11% and 37%, respectively, versus amounts recorded in 1999. Including acquisitions, Roto-Rooter recorded a 38% increase in aftertax earnings for 2000. The aftertax margin of this segment increased 1.1 percentage points, primarily due to the favorable impact of pricing increases on the gross profit margin.

Revenues of the Patient Care segment increased 6% from \$128,880,000 in 1999 to \$137,086,000 in 2000. Higher labor costs, as a percent of revenues, are primarily responsible for the decline in the aftertax margin from 2.5% in 1999 to 1.5% in 2000.

The Service America segment recorded total revenues of \$74,230,000 during 2000, essentially the same level as 1999's revenues of \$73,900,000. Retail sales of Service America for 2000, which accounted for approximately 26% of total revenues, increased 17% versus retail sales for 1999. As anticipated, revenues from repair service contracts for 2000 declined 4% versus revenues in 1999. For 2000, aftertax earnings declined 55%, and the aftertax margin declined 1.8 percentage points in 2000 as compared with 1999 results. The reasons for these declines were higher medical and casualty insurance costs and higher fuel costs incurred in 2000.

Income from operations increased from \$26,714,000 in 1999 to \$33,694,000 in 2000, as a result of significantly higher operating profit recorded by Roto-Rooter during 2000.

Also reflecting a strong operational performance by Roto-Rooter in 2000, earnings before interest, taxes, depreciation and amortization ("EBITDA"), excluding capital gains and acquisition expenses, totaled \$59,187,000 in 2000, an increase of 14% versus EBITDA for 1999.

Interest expense for 2000 totaled 6,736,000 versus expense of 6,858,000 recorded in 1999.

Other income declined from \$11,027,000 in 1999 to \$7,709,000 in 2000,

primarily as a result of lower gains on the sales of investments and lower gains on assets held in deferred compensation trusts in 2000.

The Company's effective income tax rate was 38.1% in 2000 as compared with 36.4% in 1999. The lower effective rate in 1999 was largely attributable to adjustments recorded during 1999 from the finalization of federal income tax audits for prior years.

Net income increased 5% from \$19,696,000 (\$1.88 per share or \$1.87 per diluted share) in 1999 to \$20,584,000 (\$2.09 per share or \$2.07 per diluted share) in 2000. Excluding discontinued operations of \$(143,000) in 2000 and \$42,000 in 1999 and aftertax realized investment gains of \$2,261,000 in 2000 and \$2,960,000 in 1999, earnings per share increased 18% from \$1.59 per share to \$1.88 per share in 2000. Similarly, diluted earnings per share excluding discontinued operations and investment gains increased 18% from \$1.59 per share in 1999 to \$1.87 per share in 2000.

#### Critical Accounting Policies

As a result of self-insuring for casualty insurance claims, the Company must closely monitor and continually evaluate its historical claims experience to estimate the appropriate level of accrual for incurred claims. Management consults with insurance professionals annually to ensure that appropriate development factors are applied to claims experience to calculate period-to-period accrual adjustments. Although significant fluctuations may occur in the short term, the Company's experience indicates that its methodology provides reasonable expense estimates in the long run.

Also, equity investments with readily determinable fair values are recorded at their fair values. Other equity investments are recorded at cost, subject to write-down for impairment. The Company regularly reviews its investments for impairment.

Lastly, the Company periodically makes an estimation and valuation of the future benefits of its long-lived assets based on key financial indicators. If the projected undiscounted cash flows of a major business unit indicate that property and equipment, goodwill or identifiable intangible assets have been impaired, a write-down to fair value is made.

Accounting for Business Combinations and Intangible Assets

In June 2001, the Financial Accounting Standards Board approved the issuance of Statement of Financial Accounting Standards No. 141 ("SFAS 141"), Business Combinations, and Statement of Financial Accounting Standards No. 142 ("SFAS 142"), Goodwill and Other Intangible Assets. For Chemed, these statements will generally become effective January 1, 2002, although business combinations initiated after June 30, 2001, are subject to the non-amortization and purchase accounting provisions.

Specifically, SFAS 142 stipulates that goodwill is no longer subject to amortization, but must be evaluated annually for impairment beginning January 1, 2002. The first evaluation must be completed by June 30, 2002.

Chemed estimates that the non-amortization provision will increase its diluted earnings per share by approximately \$.45 per share in 2002. The assessment of goodwill for impairment is a complex issue in which a company must determine, among other things, the fair value of each defined component of its operating segments. It is, therefore, not possible at this time to predict the impact, if any, which the impairment assessment provisions of SFAS 142 will have on Chemed's financial statements.

Accounting for Asset Retirement Obligations

In June 2001, the Financial Accounting Standards Board approved the issuance of Statement of Financial Accounting Standards No. 143 ("SFAS 143"), Accounting for Asset Retirement Obligations. This statement becomes effective for fiscal years beginning after June 15, 2002, and requires all entities to recognize legal obligations associated with the retirement of tangible long-lived assets that result from the acquisition, construction or development and/or normal operation of a long-lived asset.

Since the Company has no material asset retirement obligations, the adoption of SFAS 143 in 2003 will not have a material impact on Chemed's financial statements.

Accounting for the Impairment or Disposal of Long-Lived Assets

In August 2001, the Financial Accounting Standards Board approved the issuance of Statement of Financial Accounting Standards No. 144 ("SFAS 144"), Accounting for the Impairment or Disposal of Long-Lived Assets. This statement becomes effective for fiscal years beginning after December 15, 2001, and modifies accounting for impairment of long-lived assets to be held and used, disposed of by sale or otherwise disposed. It is currently anticipated that adoption of SFAS 144 in 2002 will not materially impact the Company's financial statements.

Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995 Regarding Forward-Looking Information

In addition to historical information, this report contains forward-looking statements and performance trends that are subject to certain known and unknown risks, uncertainties, contingencies and other factors. Such forward-looking statements and trends include, but are not limited to, those relating to the leveraging of costs, the impact of laws and regulations on Company operations, the recoverability of deferred tax assets and other factors. Any or all of these factors could cause actual results to differ materially from these statements and trends. The Company's ability to deal with the unknown outcomes of these events, many of which are beyond the control of the Company, may affect the reliability of its projections and other financial matters.

Corporate Officers and Directors

Corporate Officers

Edward L. Hutton Chairman

Kevin J. McNamara President & Chief Executive Officer

Timothy S. O'Toole Executive Vice President & Treasurer

Sandra E. Laney Executive Vice President & Chief Administrative Officer

Spencer S. Lee Executive Vice President

Arthur V. Tucker, Jr. Vice President & Controller

Naomi C. Dallob Vice President & Secretary

Thomas C. Hutton Vice President

David J. Lohbeck Vice President

John M. Mount Vice President

David G. Sparks Vice President

Directors

Edward L. Hutton Chairman, Chemed Corporation

Kevin J. McNamara President & Chief Executive Officer, Chemed Corporation

Rick L. Arquilla President & Chief Operating Officer, Roto-Rooter Services Company

Charles H. Erhart, Jr. Former President, W.R. Grace & Co. (retired)

Joel F. Gemunder President, Omnicare Inc.

Patrick P. Grace President & Chief Executive Officer, Kingdom Group LLC

Thomas C. Hutton Vice President, Chemed Corporation

Walter L. Krebs Former Senior Vice President-Finance, Chief Financial Officer & Treasurer, Service America Systems Inc. (retired)

Sandra E. Laney Executive Vice President & Chief Administrative Officer, Chemed Corporation

Spencer S. Lee Executive Vice President, Chemed Corporation; Chairman & Chief Executive Officer, Roto-Rooter Inc.

John M. Mount Vice President, Chemed Corporation; President & Chief Executive Officer, Service America Systems Inc.

Timothy S. O'Toole Executive Vice President & Treasurer, Chemed Corporation; Chairman & Chief Executive Officer, Patient Care Inc.

Donald E. Saunders Markley Visiting Professor School of Business Department of Marketing Miami University (Ohio) Chemed Corporation 2600 Chemed Center 255 East Fifth Street Cincinnati, Ohio 45202-4726

Visit our company Web sites at www.chemed.com, www.rotorooter.com, www.serviceamerica.com, and www.patientcare.com.

# EXHIBIT 21 SUBSIDIARIES OF CHEMED CORPORATION

The following is a list of subsidiaries of the Company as of December 31, 2001: Other subsidiaries which have been omitted from the list would not, when considered in the aggregate, constitute a significant subsidiary. Each of the companies is incorporated under the laws of the state following its name. The percentage given for each company represents the percentage of voting securities of such company owned by the Company or, where indicated, subsidiaries of the Company as of December 31, 2001.

All of the majority owned companies listed below are included in the consolidated financial statements as of December 31, 2001.

Caring Companions, Inc. (Illinois, 100% by Patient Care, Inc.) CCR of Ohio, Inc. (Delaware, 100%) Complete Plumbing Services, Inc. (New York, 49% by Roto-Rooter Services Company; included within the consolidated financial statements as a consolidated subsidiary) Consolidated HVAC, Inc. (Ohio, 100% by Roto-Rooter Services Company) Elder Care Solutions, Inc. (Kentucky, 100% by Patient Care, Inc.) Georgia Nursing Services, Inc. (Georgia, 100% by Patient Care, Inc.) Jet Resource, Inc. (Delaware, 100%) Medical Personnel Services, Inc. (Maryland, 100% by Patient Care, Inc.) National Home Care, Inc. (New York, 100% by Patient Care, Inc.) Nurotoco of Massachusetts, Inc. (Massachusetts, 100% by Roto-Rooter Services Company) Nurotoco of New Jersey, Inc. (Delaware, 80% by Roto-Rooter Services Company) OCR Holding Company (Nevada, 100%) OCR Michigan, Inc. (Delaware, 100% by OCR Holding Company) Patient Care, Inc. (Delaware, 100%) Patient Care, Inc. - Illinois (Illinois, 100% by Patient Care, Inc.) Patient Care Medical Services, Inc. (New Jersey, 100% by Patient Care, Patient Care Medical Services, Inc. (Ohio, 100% by Patient Care, Inc.) Priority Care, Inc. (Connecticut, 100% by Patient Care, Inc.) Roto-Rooter Canada, Ltd. (British Columbia, 100% by Roto-Rooter Services Company) Roto-Rooter Corporation (Iowa, 100% by Roto-Rooter, Inc.) Roto-Rooter Development Company (Delaware, 100% by Roto-Rooter Corporation) Roto-Rooter, Inc. (Delaware, 100%) Roto-Rooter Management Company (Delaware, 100% by Roto-Rooter, Inc.) Roto-Rooter Services Company (Iowa, 100% by Roto-Rooter, Inc.) RR Plumbing Services Corporation (New York, 49% by Roto-Rooter Services Company; included within the consolidated financial statements as a consolidated subsidiary) R.R. UK, Inc. (Delaware, 100% by Roto-Rooter, Inc.) Service America Network, Inc. (Florida, 100% by Service America Systems, Inc.) Service America Systems, Inc. (Florida, 100% by Chemed Corporation) Starburst, Inc. (Texas, 100% by Roto-Rooter Services Company)

#### CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Form S-8 (Nos. 33-28594, 33-9549, 2-87202, 2-80712, 33-65244, 33-61063, 333-34525, 333-87071 and 333-87073) of Chemed Corporation of our report dated February 4, 2002 relating to the financial statements, which appears on page 9 of the 2001 Annual Report to Stockholders which is incorporated in this Annual Report on Form 10-K. We also consent to the incorporation by reference of our report dated February 4, 2002 relating to the Financial Statement Schedule, which appears on page S-2 of this Form 10-K.

/s/ PricewaterhouseCoopers LLP
-----PricewaterhouseCoopers LLP
Cincinnati, Ohio
March 28, 2002

EXHIBIT 24

### POWER OF ATTORNEY

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-infact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ Rick L. Arquilla
----Rick L. Arquilla

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ Charles H. Erhart, Jr.
----Charles H. Erhart, Jr.

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 15, 2002

/s/ Joel F. Gemunder
----Joel F. Gemunder

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 14, 2002

/s/ Patrick P. Grace

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Patrick P. Grace

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 15, 2002

/s/ Edward L. Hutton

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Edward L. Hutton

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ Thomas C. Hutton

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Thomas C. Hutton

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ Walter L. Krebs
----Walter L. Krebs

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as her true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 18, 2002

/s/ Sandra E. Laney
----Sandra E. Laney

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as her true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 11, 2002

/s/ Spencer S. Lee
-----Spencer S. Lee

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ John M. Mount
----John M. Mount

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 15, 2002

/s/ Donald E. Saunders
----Donald E. Saunders

The undersigned director of CHEMED CORPORATION ("Company") hereby appoints EDWARD L. HUTTON, KEVIN J. MCNAMARA and NAOMI C. DALLOB as his true and lawful attorneys-in-fact for the purpose of signing the Company's Annual Report on Form 10-K for the year ended December 31, 2001, and all amendments thereto, to be filed with the Securities and Exchange Commission. Each of such attorneys-in-fact is appointed with full power to act without the other.

Dated: March 12, 2002

/s/ George J. Walsh III
-----George J. Walsh III