

PART I. FINANCIAL INFORMATION:

Item 1. Financial Statements

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    December 31, 1993
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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
CHEMED CORPORATION AND SUBSIDIARY COMPANIES
CONSOLIDATED BALANCE SHEET
(in thousands except share and per share data) UNAUDITED

|  | $\begin{gathered} \text { March 31, } \\ 1994 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 1993 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Current assets |  |  |  |
| Cash and cash equivalents \$ | \$ 12,833 | \$ | 14,615 |
| Marketable securities | 1,095 |  | 1,200 |
| Accounts receivable, less allowances of \$2,512 (1993-\$2,391) | ) 73,389 |  | 58,350 |
| Current portion of note receivable | 6,000 |  | 5,627 |
| Inventories |  |  |  |
| Raw materials | 5,364 |  | 6,977 |
| Finished goods and general merchandise | 48,441 |  | 47,768 |
| Other current assets | 12,585 |  | 10,677 |
| Total current assets | 159,707 |  | 145,214 |
| Investment in affiliate | 29,913 |  | 30,656 |
| Other Investments | 50,940 |  | 37,657 |
| Note receivable | 10,413 |  | 10,413 |
| Properties and equipment, at cost less accumulated depreciation depreciation of $\$ 35,331$ (1993 - $\$ 33,952$ ) | 73,429 |  | 70,758 |
| Identifiable intangible assets less accumulated amortization of $\$ 1,145$ (1993 - \$884) | 21,905 |  | 22,166 |
| Goodwill less accumulated amortization of \$14,870 (1993-\$14,073) | 3) 109,975 |  | 94,867 |


| Other assets |  | 19,037 |  | 18,522 |
| :---: | :---: | :---: | :---: | :---: |
| Total Assets | \$ | 475,319 | \$ | 430,253 |
| LIABILITIES |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 26,188 | \$ | 24,124 |
| Bank notes and loans payable |  | 25,000 |  | 25,000 |
| Current portion of long-term debt |  | 5,856 |  | 5,688 |
| Income taxes |  | 23,513 |  | 20,448 |
| Deferred contract revenue |  | 23,547 |  | 23,783 |
| Other current liabilities |  | 35,760 |  | 28,606 |
| Total current liabilities |  | 139,864 |  | 127,649 |
| Deferred income taxes |  | 3,195 |  | 374 |
| Long-term debt |  | 110,255 |  | 98,059 |
| Other liabilities and deferred income |  | 38,068 |  | 35,009 |
| Minority interest |  | 33,260 |  | 32,011 |
| Total Liabilities |  | 324,642 |  | 293,102 |
| STOCKHOLDERS' EQUITY |  |  |  |  |
| Capital stock-authorized $15,000,000$ shares $\$ 1$ par; issued $12,189,499$ (1993 - $12,087,894$ ) shares |  | 12,190 |  | 12,088 |
| Paid-in capital |  | 135,708 |  | 132,095 |
| Retained earnings |  | 100,510 |  | 99,851 |
| Unrealized appreciation on investments |  | 9,824 |  | - |
| Treasury stock - 2,343,840 (1993-2,289,120) shares, at cost |  | $(65,703)$ |  | $(63,914)$ |
| Unearned compensation - ESOPs |  | $(41,852)$ |  | $(42,969)$ |
| Total Stockholders' Equity |  | 150,677 |  | 137,151 |
| Total Liabilities and Stockholders' Equity | \$ | 475,319 | \$ | 430,253 |

<FN>
See accompanying notes to unaudited financial statements.
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CHEMED CORPORATION AND SUBSIDIARY COMPANIES CONSOLIDATED STATEMENT OF INCOME UNAUDITED
(in thousands except per share data)

|  |  | $\begin{array}{r} \text { Three } \mathrm{M} \\ \mathrm{Ma} \end{array}$ |  | Ended |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1994 |  | 1993 |
| Sales | \$ | 97,585 |  | 94,932 |
| Service revenues |  | 54,484 |  | 25,587 |
| Total sales and service revenues |  | 152,069 |  | 120,519 |
| Cost of goods sold |  | 67,120 |  | 65,031 |
| Cost of services provided |  | 34,038 |  | 14,479 |
| Selling and marketing expenses |  | 23,307 |  | 21,616 |
| General and administrative expenses |  | 19,280 |  | 13,451 |
| Depreciation |  | 2,654 |  | 2,050 |
| Total costs and expenses |  | 146,399 |  | 116,627 |
| Income from operations |  | 5,670 |  | 3,892 |
| Interest expense |  | $(2,047)$ |  | $(2,273)$ |
| Other income - net |  | 6,313 |  | 4,670 |
| Income before income taxes, equity earnings and minority interest |  | 9,936 |  | 6,289 |
| Income taxes |  | $(4,047)$ |  | $(1,964)$ |
| Equity in earnings of affiliate |  | 621 |  | 479 |
| Minority interest in earnings of subsidiaries |  | (833) |  | (726) |
| Income before cumulative effect of a change in accounting principle |  | 5,677 |  | 4,078 |
| Cumulative effect of a change in accounting principle |  | - |  | 1,651 |

Earnings Per Common Share
Income before cumulative effect of a
change in accounting principle
Net income

| \$ | . 58 | \$ | . 42 |
| :---: | :---: | :---: | :---: |
| \$ | . 58 | \$ | . 59 |
|  | 9,824 |  | 9,766 |
| \$ | . 51 | \$ | . 50 |

<EN>
See accompanying notes to unaudited financial statements.

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CHEMED CORPORATION AND SUBSIDIARY COMPANIES CONSOLIDATED STATEMENT OF CASH FLOWS UNAUDITED
(in thousands)


| Net cash used by financing activities | 2,797 | $(4,942)$ |
| :--- | :---: | :---: |
| Increase/ (Decrease) In Cash And Cash Equivalents | $-1,-1,782)$ | 13,192 |
| Cash and cash equivalents at beginning of period | 14,615 | 14,527 |
| Cash and cash equivalents at end of period | $\$ 12,833$ | $\$ 27,719$ |
|  | $========$ | $========$ |

<FN>
See accompanying notes to unaudited financial statements. * Reclassified to conform to 1994 presentation.

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CHEMED CORPORATION AND SUBSIDIARY COMPANIES

Notes to Unaudited Financial Statements

1. The accompanying unaudited consolidated financial statements have been prepared in accordance with Rule 10-01 of SEC Regulation $S-X$. Consequently, they do not include all the disclosures required under generally accepted accounting principles for complete financial statements. However, in the opinion of the management of Chemed Corporation (the "Company"), the financial statements presented herein contain all adjustments (consisting only of normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows of the Company and its consolidated subsidiaries ("Chemed"). For further information regarding Chemed's accounting policies, refer to the consolidated financial statements and notes included in Chemed's Annual Report on Form 10-K for the year ended December 31, 1993.
2. Primary earnings per common share are computed using the weighted average number of shares of capital stock outstanding and exclude the dilutive effect of outstanding stock options as it is not material.
3. Equity in earnings of affiliate represents Chemed's aftertax share of the net income of Omnicare, Inc. ("Omnicare"), a public company operating in the health care industry whose stock is traded on the New York Stock Exchange. At
March 31, 1994, the Company's investment in Omnicare of $\$ 29,913,000$ was $\$ 3,239,000$ in excess of its $26 \%$ equity interest $(\$ 3,451,000$ at December 31, 1993). The market value of the Company's investment at March 31, 1994, based on that day's closing market price of $\$ 293 / 4$, was $\$ 71,117,000$. Chemed received cash dividends totaling \$114,000 during the first quarter of 1994 (1993 - \$102,000).

During the first quarter of 1994 , Chemed sold 149,900 shares of its investment in Omnicare, realizing a pretax gain of \$3,184,000 (\$1,817,000 aftertax).
4. Effective January 1, 1994, Chemed acquired all of the capital stock of Patient Care Inc. ("Patient Care") for cash payments aggregating $\$ 20,582,000$, including deferred payments with a present value of $\$ 6,271,000$, plus 17,500 shares of Chemed Capital Stock. Additional cash payments of up to $\$ 10,400,000$ may be made, the amount being contingent upon the earnings of Patient Care during the three-year period ended

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December 31, 1995. Patient Care emphasizes personal care in the home, with services including skilled nursing; medical and social work; nutrition; and other specialized services. The aggregate purchase price of Patient Care and other purchase business combinations completed in the first three months of 1994 has been allocated as follows (in thousands):

| Working capital | \$ 9,669 |
| :---: | :---: |
| Goodwill | 15,990 |
| Long-term debt | $(7,000)$ |
| Other assets and liabilities - net | 3,116 |
| Total net assets | 21,775 |
| Less: cash and cash equivalents acquired | (182) |
| Less: deferred payments | $(6,271)$ |
| Less: capital stock issued | (500) |
| Net cash used | \$ 14,822 |

Unaudited pro forma sales and service revenues, which assume that the acquisitions of Patient Care and Encore Service Systems Inc. (acquired in July 1993) were completed on January 1, 1993 are as follows (in thousands):
For the three months
ended March 31,

These acquisitions did not materially impact income before cumulative effect of a change in accounting principle for 1993 or 1994. In conjunction with the purchase of Patient Care, an application for the transfer of ownership of one region of Patient Care has been made with a state regulatory agency and is expected to be approved during 1994.
5. Effective January 1, 1994, Chemed adopted Statement of Financial Accounting Standards No. 115 ("SFAS 115"), "Accounting for Certain Investments in Debt and Equity Securities." Accordingly, the Company has classified its cash equivalents and marketable securities as "trading securities" under SFAS 115 and its investments included in

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other investments as "available for sale." The resultant cumulative effect of adopting SFAS 115 on the Company's statement of income in 1994 was immaterial. The cumulative effect of adopting SFAS 115 on the Company's balance sheet as of January 1, 1994 was to increase stockholders' equity by \$12,975,000.

As a result of adopting SFAS 115, investments in debt and marketable equity instruments are recorded at their fair value at March 31, 1994 and nonmarketable equity investments are recorded at cost. Such investments at December 31, 1993 were recorded at amortized cost, which approximated their fair value.

In computing realized gains or losses on the sale of investments, the Company uses the "specific identification" method to determine the cost of investments sold.
6. On March 4, 1994, the Company entered into a $\$ 10,000,000$ term loan agreement ("Agreement") with Fifth Third Bank. The interest rate is variable and is based on current market conditions, or that the option of the Company, the rate may be fixed based on a stipulated formula. The loan matures on March 4, 1999 and may be prepaid without penalty. The current variable interest rate is $4.9 \%$
7. On April 15, 1994, the Company's 89\%-owned subsidiary, National Sanitary Supply company ("National Sanitary"), finalized the purchase of two southern California facilities at a total cost of $\$ 3,282,000$ in cash. These facilities had been previously leased from the former owners of National Sanitary since 1983. The lease had included an option to purchase these facilities at their fair market value as of November 1983.

Page 8 of 15<br>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Financial Condition

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- - -------------------
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Increases in accounts receivable, goodwill and accounts payable from recorded amounts at December 31, 1993 to balances as of March 31, 1994 are primarily attributable to the Company's acquisition of Patient Care Inc. ("Patient Care") effective January 1, 1994. The increase in other investments from $\$ 37,657,000$ at December 31, 1993 to $\$ 50,940,000$ at March 31, 1994 is primarily attributable to the Company's adoption of Statement of Financial Standards No. 115 ("SFAS 115") effective January 1, 1994. Such investments are classified as "available for sale" and include $\$ 14,885,000$ of unrealized appreciation on debt and marketable equity investments at March 31, 1994. The aftertax impact of this unrealized gain is included in stockholders' equity and amounts to $\$ 9,824,000$ at March 31, 1994.

The increase in income taxes from $\$ 20,448,000$ at December 31, 1993 to $\$ 23,513,000$ at March 31,1994 is primarily attributable to the recognition of gains $(\$ 4,827,000$ before income taxes) from the sales of investments in the first quarter of 1994. The taxes on these gains will not be paid until the second quarter of 1994.

Increases in other current liabilities and other
liabilities and deferred income as of March 31, 1994 versus balances at December 31, 1993 are primarily attributable to the recording of deferred payments for the purchase of Patient Care in January 1994. The current portion of these payments included in other current liabilities amounts to $\$ 2,938,000$ at March 31, 1994 and the non-current portion amounts to $\$ 3,386,000$. In addition, to assist with financing the purchase of Patient Care, the Company entered into a credit agreement with the Fifth Third Bank of Cincinnati, Ohio in March 1994 to borrow $\$ 10,000,000$ for a period of five years.

At March 31, 1994 Chemed had approximately $\$ 34,250,000$ of unused lines of credit with various banks.

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Results of Operations
- - ---------------------
    Sales and service revenues and operating profit from
continuing operations by business segment follow (in thousands):
```

| Three Months EndedMarch 31, |  |
| :---: | :---: |
| 1994 | 1993 |

Sales and Service Revenues

-     - ---------------------

| National Sanitary Supply | \$ | 71,460 | \$ 69,347 |  |
| :---: | :---: | :---: | :---: | :---: |
| Roto-Rooter |  | 41,536 |  | 27,568 |
| Veratex |  | 23,966 |  | 23,604 |
| Patient Care |  | 15,107 |  | - |
| Total | \$152,069 |  | \$120,519 |  |
| Operating Profit |  |  |  |  |
| National Sanitary Supply | \$ | 1,487 | \$ | 1,402 |
| Roto-Rooter |  | 3,526 |  | 2,755 |
| Veratex |  | 1,621 |  | 1,412 |
| Patient Care |  | 496 |  | - |
| Total | \$ | 7,130 | \$ | 5,569 |

Data relating to (a) growth in sales and service revenues and (b) operating profit as a percent of sales and service revenues for each segment for the first three months of 1994 and 1993 are set forth on the next page:

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## Sales and

Service Revenues

## \% Increase

------------------
1994 vs. 1993
-----------------

Operating Profit
as a of Sales
(Operating Margin)
$1994 \quad 1993$

1993

| National Sanitary Supply | $3 \%$ | $2.1 \%$ | $2.0 \%$ |
| :--- | :---: | :---: | ---: |
| Roto-Rooter | 51 | 8.5 | 10.0 |
| Veratex | 2 | 6.8 | 6.0 |
| Patient Care | n.a. | 3.3 | n.a. |
| Total | 26 | 4.7 | 4.6 |

Sales of the National Sanitary Supply segment for the first quarter of 1994 increased by $3 \%$ over sales for the first quarter of 1993, despite the business disruptions caused by the earthquake in National Sanitary's large Southern California market. The operating margin of this segment improved slightly from 2.0\% during 1993 to 2.1\% during 1994.

Sales and service revenues of the Roto-Rooter segment for the first quarter of 1994 totaled $\$ 41,536,000$, an increase of $51 \%$ over the $\$ 27,568,000$ recorded for the first quarter of 1993 . Excluding the revenues of Encore Service Systems Inc. ("Encore"), acquired jointly by the Company and Roto-Rooter in July 1993, Roto-Rooter's total revenues for 1994 increased $16 \%$ versus revenues for 1993. Revenues from plumbing repair and maintenance services for 1994, which comprise approximately 21\% of RotoRooter's total revenues, increased by $29 \%$ when compared with amounts recorded for 1993. Roto-Rooter's operating margin declined from $10.0 \%$ during 1993 to $8.5 \%$ during 1994 primarily as a result of the acquisition of Encore. The economies achieved as Encore is integrated into the existing service contract business should enable Encore to reach the margin achieved in RotoRooter's other businesses. Partially offsetting the lower margins of the Encore business was a favorable decline in insurance costs as a percent of sales from $5.0 \%$ in the first three months of 1993 to $3.1 \%$ in the first three months of 1994 as a result of continuing improvements in Roto-Rooter's safety record.

Sales of the Veratex segment, for the first three months of 1994 increased by 2 \% over amounts recorded during the first three months of 1993, reflecting the impact of severe winter weather which made it impossible for a large number of Veratex's customers to see their normal number of patients. The

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operating margin of this segment increased from 6.0\% during 1993 to $6.8 \%$ during 1994. This increase was largely due to an increase in the gross profit margin during the 1994 period as a result of improved pricing and lower manufacturing costs.

Patient Care, acquired at the beginning of 1994, contributed $\$ 15,107,000$ and $\$ 496,000$ to sales and operating profit, respectively, during the first quarter of 1994. Compared with its 1993 first quarter results, revenues of Patient Care increased by 26\% in 1994.

On a consolidated basis, Chemed's sales and service revenues for the first quarter of 1994 increased $26 \%$ over amounts recorded during the first quarter of 1993. Excluding the sales of Encore and Patient Care, sales for 1994 increased by 6\% over amounts recorded during 1993. The total operating margin of Chemed improved slightly from 4.6\% during 1993 to 4.7\% during 1994.

Income from operations increased from $\$ 3,892,000$ during the first quarter of 1993 to $\$ 5,670,000$ during the first quarter of 1994, primarily as a result of the acquisitions of Encore in July 1993 and of Patient Care in January 1994.

Interest expense for the first quarter of 1994 totaled $\$ 2,047,000$ as compared with $\$ 2,273,000$ during the first quarter of 1993. This decline was primarily due to the maturity of the Company's Series A Senior Notes in November 1993, which carried an interest rate of approximately $10 \%$. This debt has been replaced with short-term and long-term borrowings carrying interest rates of approximately $5 \%$.

Other income for 1994 totaled $\$ 6,313,000$ as compared with $\$ 4,670,000$ for the first quarter 1993. This increase was attributable to larger gains on the sales of investments
$(\$ 4,827,000$ in 1994 versus $\$ 2,637,000$ in 1993) partially offset by lower interest income in 1994 (due primarily to lower interest rates on cash equivalents and marketable securities).

During the first quarter of 1994 the Company's effective income tax rate was $40.7 \%$ as compared with $31.2 \%$ during the comparable period of 1993. The higher rate in 1994 was attributable to: a) a lower domestic dividend deduction and lower ESOP tax credit (as a percent of pretax income) in the 1994 quarter; b) a higher effective state and local tax rate for the 1994 period; c) a lower tax basis (versus book basis) on investments sold in 1994; and, d) lower favorable tax adjustments in the 1994 period versus those recorded in the first quarter of 1993.

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Chemed's share of the earnings of Omnicare, a $26 \%$-owned affiliate engaged in the pharmacy services business, increased by $30 \%$ from $\$ 479,000$ in the first quarter of 1993 to $\$ 621,000$ in the first quarter of 1994. The increase in Omnicare's income is largely attributable to continuing advances in its acquisition program.

Chemed's income before cumulative effect of a change in accounting principle increased from $\$ 4,078,000$ ( $\$ .42$ per share) during the first quarter of 1993 to $\$ 5,677,000$ (\$.58 per share) during the first quarter of 1994. Earnings for 1994 included an aftertax gain of $\$ 2,688,000$ (\$.28 per share) from the sales of investments during 1994. Similarly, during 1993 the Company recognized an aftertax gain of $\$ 1,741,000$ ( $\$ .18$ per share) from the sale of a portion of the Company's investment in EXEL Ltd.

Net income for 1994's first quarter totaled $\$ 5,677,000$
( $\$ .58$ per share) as compared with $\$ 5,729,000$ ( $\$ .59$ per share) for the first quarter of 1993. Effective January 1, 1993, the Company recorded an aftertax gain of $\$ 1,651,000$ ( $\$ .17$ per share) from the adoption of Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes."

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PART II -- OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

| Exhibit | SK 601 <br> No. | Ref. No. | Page <br> Description |
| :---: | :---: | :--- | :--- |
| 1 | $(11)$ | Statement re: <br> Computation of Per <br> Share Earnings | E-1 |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Chemed Corporation
(Registrant)
Dated: May 11, 1994

By Kevin J. McNamara
Kevin J. McNamara, Executive Vice President, Secretary, and General Counsel

Dated: May 11, 1994
By Arthur V. Tucker

Arthur V. Tucker
Vice President and
Controller (Principal Accounting Officer)

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CHEMED CORPORATION AND SUBSIDIARY COMPANIES
COMPUTATION OF PER SHARE EARNINGS
(in thousands except per thousands) EXHIBIT 11
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<FN>
(a) This calculation is submitted in accordance with Regulation S-K Item 601 (b) (11) although
it is not required by APB Opinion No. 15 because it results in dilution of less than $3 \%$.

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    E - 1
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<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM
FORM 10Q FOR THE QUARTER ENDED MARCH 31, 1994 FOR CHEMED CORPORATION
AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL
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